Electronic Articles of Incorporation For

N09000008263 FILED August 24, 2009 Sec. Of State jshivers

HARVARD UNIVERSITY, INC

The undersigned incorporator, for the purpose of forming a Florida not-forprofit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

HARVARD UNIVERSITY, INC

Article II

The principal place of business address:

PRESIDENT AND FELLOWS OF HARVARD COLLEGE ISC18 TREMONT STRE SUITE 146 L-ACCTID49774 BOSTON, SUFFOLK, MA. US 02108

The mailing address of the corporation is:

PRESIDENT AND FELLOWS OF HARVARD COLLEGE ISC18 TREMONT STRE SUITE 146 L-ACCTID49774 BOSTON, SUFFOLK, MA. US 02108

Article III

The specific purpose for which this corporation is organized is:

CHURCH ACTIVITY AND CHARITABLE HIGHER EDUCATION, STUDY, RESEARCH AND DEVELOPMENT.

Article IV

The manner in which directors are elected or appointed is: AS PROVIDED FOR IN THE BYLAWS.

Article V

The name and Florida street address of the registered agent is:

INCORP SERVICES, INC. 17888 67TH COURT NORTH LOXAHATCHEE, PALM BEACH, FL. FL33470 I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: STACY STANFEL

Article VI

The name and address of the incorporator is:

STACY STANFEL INCORP SERVICES, INC. 17888 67TH COURT NORTH LOXAHATCHEE, FL 33470 COUNTY: PALM BEACH

Incorporator Signature: STACY STANFEL

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P CATHERINE FAUST ISC18 TREMONT STRE SUITE 146 L-ACCTID49774 BOSTON, SUFFOLK, MA. 02108 US

Title: VP STEVE HYMAN ISC18 TREMONT STRE SUITE 146 L-ACCTID49774 BOSTON, SUFFOLK, MA. 02108 US

Title: SC PETER LINDBARRG ISC18 TREMONT STRE SUITE 146 L-ACCTID49774 BOSTON, SUFFOLK, MA. 02108 US