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Account Name : EMPIRE CORPORATE KIT COMPANY  
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**LIMITED LIABILITY COMPANY**

**hai group usa developments, llc**

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**ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY****ARTICLE I - Name:**

The name of the Limited Liability Company is:

**HAI GROUP USA DEVELOPMENTS, LLC****ARTICLE II - Address:**

The mailing address and street address of the principal office of the Limited Liability Company is:

**18851 NE 29<sup>th</sup> Avenue, Suite 900  
Aventura, FL 33180****ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:**

The name and the Florida street address of the registered agent are:

**MARK E. ROUSSO, ESQ.****18851 NE 29<sup>th</sup> Avenue, Suite 900  
Aventura, FL 33180**

*Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.*

  
Registered Agent's Signature**ARTICLE IV - Management (Check box if applicable)**

☒ The Limited Liability Company is to be managed by the managers and is, therefore, a member managed company.

**The Managers are****Sergio Elbaum  
Fernando Horigian  
Ruben Samurian**  
Signature of a member or an authorized representative of a member.

(In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

**Fernando Horigian**

Typed or printed name of signee

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