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LIMITED LIABILITY COMPANY

nerfm capital holdings, Ll.c.

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Department of State 5/21/2004 8:17 PAGE 1/1 RightFAX



FLORIDA DEPARTMENT OF STATE Glenda E. Hood Secretary of State

May 21, 2004

EMPIRE

SUBJECT: NCRFM, L.L.C. REF: W04000019642

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

Limited Liability Companies are not corporations. Limited Liability Companies are unique business antities with special characteristics and attributes formed under Chapter 608, Florida Statutes. Corporations, on the other hand, are formed under Chapter 607, Florida Statutes, and possess other distinctive traits and characteristics. Consequently, limited liability company documents cannot contain any references/terms which may implicate the entity is a corporation. Please delete any references to the term "corporation" or the like from your document.

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If you have any questions concerning the filing of your document, please call (850) 245-6890.

Jason Merrick Document Specialist FAX Aud. #: H04000109770 Letter Number: 704A00035806 DIVISION OF CORPORATIONS

Division of Corporations - P.O. BOX 6327 - Tallahassee, Florida 32314



ARTICLES OF ORGANIZATION OF NCRFM CAPITAL HOLDINGS, L.L.C.

The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act ("the "Act") of the State of Florida pursuant to Chapter 608 of the Florida Statutes hereby makes, acknowledges, and files the following Articles of Organization providing for the formation, rights, privileges, and immunities of limited liability companies for profic

ARTICLE I

The name of the limited liability company shall be NCRFM Capital Holdings, L.L.C. (the "Company").

ARTICLE II MEMBERS

The Company shall have one or more members (the "Members"). The name of the initial Member is P. Nelson Rodriguez and his business address is 10000 S.W. 56 Smeet, Suite 32, Miami, Florida 33165

ARTICLE III MAILING ADDRESS

The mailing address for the Company shall be 10000 S.W. 56 Street, Suite 32, Mismi, Florida 33165.

ARTICLE IV INITIAL REGISTERED OFFICE AND REGISTERED AGENT

The address of the initial registered office of the Company is 338 Minores Avenue, Coral Gables, Florida 33134 and the name of the company's initial Registered Agent for service of process in the State of Florida, at that address is J. Luis Quintana.

ARTICLE V PURPOSES AND POWERS

The Company, to the fullest extent permitted by the Act (in effect now and as hereafter amended), may engage in any activity or business permitted under the laws of the United States, any State, or any foreign country, and shall all the powers and rights granted and conferred upon limited liability companies by the laws of the State of Florida.

ARTICLE VI DURATION

The term and duration of the Company shall be perpetual, unless terminated in accordance with the Operating Agreement of the Company or otherwise terminated in accordance with law.

ARTICLE VII CONTINUATION AFTER INVOLUNTARY TERMINATION

The business of the Company may be continued after the death, bankruptey, insamily, expulsion, withdrawal or dissolution of a Member of the Company, or after the occurrence of any other event causing the involuntary

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dissolution of the Company if, within ninety (90) days after such event, the remaining or surviving Members of the Company manimously elect to continue the business of the Company.

ARTICLE VIII STREET ADDRESS OF PRINCIPAL OFFICE

The street address of the principal office of the Company shall be located at 10000 S.W. 56 Street, Suite 32, Miami, Florida 33165, but it shall have the power and authority to establish branch offices at any other place or places as the Members may designate.

ARTICLE IX MEMBERSHIP RESTRICTIONS

Additional Members may be admitted to the Company only upon the unanimous consent of all existing Members of the Company. Contributions required of new Members shall be determined as of their time of admission to the Company. A Member's interest in the Company shall be considered personal property, notwithstanding the armal nature of the assets owned by the Company, and may not be sold or otherwise transferred except with the unanimous written consent of all Members.

ARTICLE X MANAGEMENT

All Company powers shall be exercised by or under the authority of, and the business and affairs of this Company shall be managed by one or more Managers. Accordingly, the Company is a Manager-managed limited liability company. The name of the initial Manager is P. Nelson Rodriguez and his business address is 10000 S.W. 56 Street, Suite 32, Miami, Florida 33165

ARTICLE XI EXECUTION & ORGANIZER

The person signing these articles is J. Luis Quintana and his mailing address is 338 Minorca Avenue Confe Gables, Florida 33134. In acting as the organizer in these Articles, J. Luis Quintana is acting at the request of and appear the authorized agent of P. Nelson Rodenguez and not as a member or manager or promoter. The undersigned initial organizer hereby certifies that the foregoing constitutes the Articles of Organization of NCRFM Capital Holdings of LLC.

Dated this ZL day of May, 2004

Organizer

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STATE OF FLORIDA) COUNTY OF DADE) 86.

Before me, a Notary Public authorized in the State and County set forth above, personally appeared J. Luis Quintana, known to me and known by me to be the person, who, as organizer, acknowledged before me that he executed the foregoing Articles of Organization.

IN WITNESS WHEREOF, I have hercunto set my hand and affixed my official seal, in the State and County aforesaid, this day of May, 2004.

NOTAR PUBLIC, State of Florida Printed Name of Notary Public

My Commission Expires:



SECRETARY OF STATE OF STATE OF CORPORATIONS OF CORPORATIONS



Page 4 of Articles of Organization of NCRFM Capital Holdings L.L.C.

REGISTERED AGENT STATEMENT OF ACCEPTANCE

Having been named as Registered Agent to accept service of process in the State of Florida for NCRFM CAPITAL HOLDINGS, L.L.C., (the "Company") at the address designated on the Articles of Organization of the Company, pursuant to the requirements of Section 608.415, Florida Statures, the undersigned Registered Agent hereby accepts the appointment as Registered Agent of the Company and agrees to act in that capacity. The undersigned Registered Agent further agrees to comply with the provisions of all statutes relating to the proper and complete performance of the duties of a registered agent, and is familiar with said accepts the obligations of the said position.

Dated this 21 day of May, 2004

REGISTERED AGENT

338 Negorca Avenue

Comi Gables, Plosida 33134

SWORN TO AND SUBSCRIBED before me this May

RY PUBLIC, State of Florid

Name of Notary Public My Commission Expires:

Yolanda Arquia COMMISSION # OD187609 EXPIRES July 7, 2004