Electronic Articles of Incorporation For

N04000003347 FILED April 01, 2004 Sec. Of State dbrown

INDEPENDENT RESTAURANTS OF THE EMERALD COAST, INC.

The undersigned incorporator, for the purpose of forming a Florida not-forprofit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

INDEPENDENT RESTAURANTS OF THE EMERALD COAST, INC.

Article II

The principal place of business address:

538 HIGHWAY 98 DESTIN, FL. 32541

The mailing address of the corporation is:

538 HIGHWAY 98 DESTIN, FL. 32541

Article III

The specific purpose for which this corporation is organized is:

TO DEVELOPOR ARRANGE FOR MARKETING MATERIALS AND GENERAL ADVERTISING FOR LOCAL RESTAURANTS

Article IV

The manner is which directors are elected or appointed is:

ELECTED ANNUALLY

Article V

The name and Florida street address of the registered agent is:

LAW OFFICES OF LAMAR A. CONERLY, P.A. 4481 LEGENDARY DRIVE SUITE 200 DESTIN, FL. 32541

I certify that I am familiar with and accept the responsibilities of registered agent.

N04000003347 FILED April 01, 2004 Sec. Of State

Registered Agent Signature: LAMAR A. CONERLY, JR., ESQ.

Article VI

The name and address of the incorporator is:

TONY LAROCCO 14051 EMERALD COAST PARKWAY DESTIN, FL 32541

Incorporator Signature: TONY LAROCCO

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P CHARLES MORGAN 538 HIGHWAY 98 DESTIN, FL. 32541

Title: V TONY LAROCCO 14051 EMERALD COAST PARKWAY DESTIN, FL. 32541