

**L0100000/5866**

**Florida Department of State  
Division of Corporations  
Public Access System  
Katherine Harris, Secretary of State**

**Electronic Filing Cover Sheet**

**Note: Please print this page and use it as a cover sheet. Type the fax audit number (shown below) on the top and bottom of all pages of the document.**

**(((H01000100202 0)))**

**Note: DO NOT hit the REFRESH/RELOAD button on your browser from this page. Doing so will generate another cover sheet.**

**To: Division of Corporations  
Fax Number : (850)205-0383**

**From: Account Name : EMPIRE CORPORATE KIT COMPANY  
Account Number : 072450003255  
Phone : (305)634-3694  
Fax Number : (305)633-9696**

FILED  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA  
01 SEP 17  
RECEIVED  
01 SEP 17 PM 1:50  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**LIMITED LIABILITY COMPANY**

**M & R VENTURES, LLC**

Certificate of Status	0
Certified Copy	1
Page Count	03
Estimated Charge	\$155.00

H 01 0001 00 2 02  
③

ARTICLES OF ORGANIZATION  
OF  
M & R VENTURES, LLC

FILED  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA  
01 SEP 17

Article I. Name.

The name of the limited liability company is:

M & R VENTURES, LLC

Article II. Address.

The mailing address and the street address of the principal office of the Limited Liability Company is:

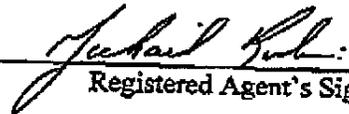
624 Crandon Blvd.  
Key Biscayne, FL 33149

Article III. Registered Agent, Registered Office & Registered Agent's Signature.

The name and the Florida street address of the registered agent are:

Michael Rubin  
5975 Suncrest Drive  
Miami, FL 33156

*Having been named as registered agent to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in that capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties and I am familiar with and accept the obligations of my position as registered agent as provided under Chapter 608, F.S.*

  
Registered Agent's Signature

H 01 0001 00 2 02

H 01 0001 00 2 02

Article IV. Management (check as applicable)

X The Limited Liability Company is to be managed by one or more managers and is, therefore, a manager-managed company.

— The Limited Liability Company is to be managed by its members, and is therefore, a member-managed company.

*Michael Rubin*  
Signature of a member or an authorized representative of a member

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation, under the penalties of perjury that the facts stated herein are true.)

*Michael Rubin*  
MICHAEL RUBIN  
Typed or Printed Name of Signee

FILED  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA  
01 SEP 17

ag\RUBIN.A01  
8/30/01

H 01 0001 00 2 02