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Florida Department of State
Division of Corporations
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Division of Corporations
Fax Number : (850) 205-0381

From:

Account Name : MORGAN LEWIS & BOCKIUS LLP
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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FLORIDA PROFIT CORPORATION OR P.A.

Ralf Tech USA Inc.

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ARTICLES OF INCORPORATION
OF
RALF TECH USA INC.

The undersigned does hereby make and execute these Articles of Incorporation for the purpose of forming a corporation under the Florida Business Corporation Act:

ARTICLE I

Name

The name of the corporation is:

Ralf Tech USA Inc.

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ARTICLE II

Initial Principal Office

The street address of the initial principal office of the corporation shall be:

5300 First Union Financial Center
200 South Biscayne Boulevard
Miami, FL 33131-2339

The board of directors of the corporation, or an officer of the corporation acting under the authority of the board of directors, is authorized to change the principal office of the corporation from time to time without amendment to these Articles of Incorporation.

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ARTICLE III

Authorized Shares

The aggregate number of shares which the corporation shall have authority to issue is 100,000 shares of Common stock, \$.01 par value per share.

ARTICLE IV

Registered Office and Agent

The street address of the corporation's initial registered office is:

5300 First Union Financial Center
200 South Biscayne Boulevard
Miami, FL 33131-2339

The name of the corporation's initial registered agent at that office is John S. Fletcher.

ARTICLE V

Incorporator

The name and address of the incorporator are:

John S. Fletcher
Morgan, Lewis & Bockius LLP
5300 First Union Financial Center
200 South Biscayne Boulevard
Miami, Florida 33131-2339

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ARTICLE VI**Purpose and Powers**

The corporation is organized for the purpose of transacting any and all lawful business for which corporations may be incorporated under the Florida Business Corporation Act and under the laws of any jurisdiction in which the corporation may operate. The corporation shall have all lawful powers necessary or appropriate to conduct such business including, but not limited to, all corporate powers which corporations may have under the Florida Business Corporation Act.


ARTICLE VII**Board of Directors**

The number of directors constituting the initial board of directors is one. Thereafter, the number of directors shall be as provided in the bylaws. The name and address of the individual who is to serve as a member of the initial board of directors is:

Frank Huyghe

12 bis, rue Soyer
92200 Neuilly sur Seine- France

IN WITNESS WHEREOF, these Articles of Incorporation have been executed this 5th day of June, 2001.



John S. Fletcher
Incorporator

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Acceptance By Registered Agent

The undersigned hereby accepts the appointment as registered agent of Ralf Tech USA Inc. and agrees to comply with the provisions of the laws of Florida, including section 48.091, Florida Statutes, providing for the keeping open of the registered office for service of process.

The undersigned is familiar with, and accepts, the obligations of the position of registered agent.

Dated: June 5, 2001.



John S. Fletcher
Registered Agent

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