(Requestor's Name) 3320 S.W. 87th AVENUE MIAMI, FLORIDA (305)552-5973 (City, State, Zip) LOCAL REPRESENTATIVE TALLAHASSEE OFFICE USE ONLY CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known): (Corporation Name) (Document #) (Document #) (Corporation Name) (Document #) Walk in Pick up time 2.00 Certified Copy Mail out Will wait Photocopy Certificate of Status AMENDMENTS NEW FILINGS **Profit** Amendment Resignation of R.A., Officer/Director NonProfit Change of Registered Agent Limited Liability Dissolution/Withdrawal Domestication Merger Other REGISTRATION/ OTHER FILINGS QUALIFICATION Annual Report Foreign Fictitious Name KUTAADONES (SA Limited Partnership Name Reservation 66 TWI 2- NOT 66 Reinstatement Trademark Other

Examiner's Initials

CR2E031(9/92)

99 JAN -5 PM 3: 22 SECRETARY OF STATION TALLAHASSEE FLORIDA

ARTICLES OF INCORPORATION OF PICANHA NA BRASA I, INC.

The undersigned subscriber to these Articles of Incorporation, desiring to form a corporation under the laws of the State of Florida, do hereby accept all of the rights and privileges, benefits and obligations conferred and imposed by said laws and do hereby adopt the following Articles of Incorporation as the Charter of the Corporation hereby organized.

ARTICLE I

The name of the corporation shall be: PICANHA NA BRASA I, INC.

ARTICLE II DURATION

This corporation shall have perpetual existence, commencing upon the filing of these Articles of Incorporation with the Department of State, of the State of Florida.

ARTICLE III PURPOSE AND POWERS

This corporation is organized for the purpose of engaging in all lawful business permitted to a corporation organized under the Florida General Law and the laws of the United States of America and shall have all the powers set forth in said laws.

ARTICLE IV CAPITAL STOCK

The amount of Capital Stock authorized shall consist of: FIVE HUNDRED (500) shares of common stock having a par value of ONE DOLLAR (\$ 1.00) per share, payable in lawful money of the United States of America, or in other property, tangible or intangible, or in labor or services actually performed for the corporation at a just valuation to be fixed by the Board of Directors and the Shareholders of this corporation.

ARTICLE V INITIAL CAPITAL

The amount of the capital with which the corporation shall begin business is no less than: FIVE HUNDRED (\$ 500.00)

ARTICLE VI INITIAL CORPORATE ADDRESS AND INITIAL REGISTERED OFFICE AND AGENT

The initial street address of the corporation is : 243 EAST FLAGLER ST # 12/13, MIAMI, FL.33131.

The Street address of the initial registered office of this corporation is: 25 S.E. 2 AVE. STE. 410, MIAMI, FL. 33131.

The name of the initial Registered Agent of this corporation at that address is: JOSE M. VEGA

ARTICLE VII INITIAL BOARD OF DIRECTORS

This corporation shall have **ONE** (1) Director initially. The number of Directors may be either increased or decreased from time to time by action in accordance with the provisions of the By-Laws.

The name and address of the initial Director of this corporation is: JOSE ROSA DOS SANTOS, 2131 SECOFFEE ST, MIAMI, FL 33133

ARTICLE VIII INCORPORATOR

The name and address of the Incorporator of this corporation is: JOSE M. VEGA, 25 S.E. 2 AVE. STE. 410, MIAMI, FL. 33131.

ARTICLE IX INDEMNIFICATION

Every person now or hereafter serving as director, officer or employee of the Corporation shall be indemnified and held harmless by the Corporation from and against any and all loss, cost, liability and expense that may be imposed upon or incurred by him in connection with or resulting from any claim, action, suit or proceeding, in which he may become involved as a party or otherwise, by reason of his being or having been a director, officer or employee of the Corporation, whether or not he continues to be such at the time such loss, cost, liability or expense shall have been imposed or incurred, except with regard to matters as to which any director, officer or employee shall be adjudged in any claim, action, suit or proceeding to be liable for his own gross negligence or willful misconduct in the performance of duty.

ARTICLE X AMENDMENT

Unless otherwise set forth herein, the corporation reserves the right, in accordance with the Florida General Corporation Law, to amend, alter, modify, or repeal any provision or provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the Shareholders is subject to these reservations.

IN WITNESS WHEREOF, the above named incorporator subscribed his name this JANUARY 4TH 1999.

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

Pursuant to the provisions of section 607.0501, Florida Statutes, the following is submitted: PICANHA NA BRASA I, INC., desiring to organize or qualify under the laws of the State of Florida, with its principal place of business in CITY*, State of Florida, has named: JOSE M. VEGA, whose address is: 25 S.E. 2 AVE. STE. 410, MIAMI, FL. 33131, Agent to accept service of process within Florida.

Having been named as Register Agent to accept services of process for the above stated Corporation at the place designated in this certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

JØS∯ M. VEGA

Date: JANUARY 4TH 1999