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Articles of Merger filed 8-10-82

MERGER - A FOREIGN CORPORATION NOT QUALIFIED IN FLORIDA, INTO A FLORIDA CORPORATION

COLUMBIA TRUCK RENTALS, INC. d/b/a CAROLINA NATIONALEASE, a South Carolina Corporation not qualified in Florida

-----merging into-----

RYDER TRUCK RENTAL, INC.

Charter Number: 176369

Filing Date: August 16, 1982

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PYDER SYSTEM INC. 3600 NW 82 Ave PO Box 520816 Magni Florida 33152

Randell G. Kominsky Senior Staff Counsel (305): 593-3683



006 5342 8/13/02 August 10, 1982

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Plorida Secretary of State Division of Corporations P. O. Box 6327 Tallahassee, Florida 32301

Re: Articles of Merger

Dear Sir:

Enclosed is one original and one copy of the Articles of Merger and Plan of Merger, pursuant to the laws of Florida, merging Columbia Truck Rentals, Inc. d/b/a Carolina Nationalease into Ryder Truck Rental, Inc. I would be appreciative if you would file the original and certify the copy and return it to me at the above address using the enclosed envelope.

I have also enclosed the required filing and certification fees of Forty-Five Dollars (\$45.00).

Thank you for your assistance in this matter. If you have any questions, please call me.

Sincerely,

7-32

RGK:bi

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cc: H. Smalheiser G. Stoeckert Randall G. Kominsky

Name
Availability 8-16-52

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Acknowledgement

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DOMESTIC CORPORATION AND FOREIGN CORPORATION

Aug 18 9 05 M 18? SECRETARY OF STATE TALLAHASSEE, FLORIDA

ARTICLES OF MERGER

THE UNDERSIGNED CORPORATIONS, PURSUANT TO THE LAWS OF THE STATE OF SOUTH CAROLINA, HEREBY EXECUTE THE FOLLOWING ARTICLES OF MERGER:

FIRST: The names of the corporations proposing to merge and the names of the states under the laws of which such corporations are organized are as follows:

Name of Corporation

State of Incorporation

RYDER TRUCK RENTAL, INC. (Surviving Corporation)

Florida

COLUMBIA TRUCK RENTALS, INC. South Carolina d/b/a CAROLINA NATIONALEASE (Merging Corporation)

SECOND: The laws of the state under which such foreign corporation is organized permit such merger.

THIRD: The name of the Surviving Corporation is RYDER TRUCK RENTAL, INC. and it shall be governed by the Laws of the State of Florida.

FOURTH: The Plan of Merger is as follows:

- the Surviving Corporation and, upon the effective date of such merger, the Merging Corporation will cease to exist and will no longer exercise its rights, powers, privileges, and franchises, pursuant to the laws of the State of South Carolina. The Surviving Corporation will succeed to the property and assets of and exercise all of the rights, powers, privileges and franchises of the Merging Corporation and will assume and be liable for all of the debts and liabilities, if any, of the Merging Corporation.
- 2. The number of shares of the Merging and Surviving Corporation issued and outstanding are as follows:

RYDER TRUCK RENTAL, INC. 100 Shares of Common Stock (Without Par Value)

COLUMBIA TRUCK RENTALS, INC. 3,240 Shares of Common Stock (\$10.90 Par Value)

3. Inasmuch as the Surviving Corporation owns all the issued and outstanding shares of the Merging Corporation, the shares of the Merging Corporation will not be converted into shares of the Surviving Corporation, but will be surrendered and cancelled, and the authorized and presently existing issued and

outstanding shares of the capital stock of the Surviving Corporation will not be changed but will be and remain the same as before the merger.

- 4. The State of Incorporation of the Surviving Corporation will be and remain the State of Florida.
- 5. The officers and directors of the Surviving Corporation will be the same officers and directors in office prior to the merger.
- 6. The name of the Surviving Corporation, upon the effective date, will be RYDER TRUCK RENTAL, INC.
- 7. All provisions of the existing Certificate of Incorporation of the Surviving Corporation, on file with the Secretary of State of Florida, will remain the same and will constitute the Certificate of Incorporation of the Surviving Corporation.
- 8. The Surviving Corporation will pay all expenses of carrying into effect and accomplishing the merger.

- 9. The Merging Corporation and the Surviving Corporation will take, or cause to be taken, all action, or cause to be done, all things necessary, proper or advisable in accordance with the laws of the State of Florida and the State of South Carolina to consummate and make effective the merger.
- 10. This Plan shall be effective (for accounting purposes) as of the 22nd day of July, 1982.

FIFTH: The Plan of Merger was adopted by the Share-holder of Columbia Truck Rentals, Inc. d/b/a Carolina Nationalease, the Merging Corporation, on the 22nd day of July, 1982, and was adopted by the Board of Directors of Ryder Truck Rental, Inc., the Surviving Corporation, on the 22nd day of July, 1982 without approval of the Shareholders of the Surviving Corporation in accordance with the provisions of Section 607.221(5) of the Florida General Corporation Act.

SIXTH: All provisions of the laws of the State of Florida and the State of South Carolina applicable to the merger have been complied with.

SEVENTH: The effective date of the Certificate of Merger shall be the 22nd day of July, 1982.

SIGNED this 22nd day of July, 1982.

	·
RYDER TRUCK RENTAL, INC. (The Surviving Corporation	The merging corporation
By: Senior Vice President Attest: Attest: Action of the first segretary	Attest: h. lucuil Secretary
STATE OF FLORIDA) SS:	
22nd day of July, 1982, by Vice President of RYDER The Corporation	was acknowledged before me this y Senior RUCK RENTAL, INC., on behalf of RY PURIC STATE OF FLORIDA AT LANGE Y COMMISSION EXPIRES NOV. 2 1982 HOLD THE UNION AN INDERNETIFE
(SEAL)	(Notary Public)
STATE OF FLORIDA } COUNTY OF DADE }	
	was acknowledged before me this by
NATIONALEASE, on behalf o	of the corporation,
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PLAN OF MERGER

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SECRETARY OF STATE TALLAHASSEE, FLORIDA

WHEREAS Ryder Truck Rental, Inc. is a corporation duly organized under the laws of the State of Florida (the "Surviving Corporation"); and

WHEREAS Columbia Truck Rentals, Inc. d/b/a Carolina
Nationalease is a corporation duly organized under the laws
of the State of South Carolina (the "Merging Corporation");
and

WHEREAS the Surviving Corporation purchased, and is the legal and beneficial owner, of all the issued and outstanding shares of the capital stock of the Merging Corporation; and

WHEREAS the Surviving and Merging Corporations are desirous of simplifying their business procedures, book-keeping and administrative structure and of eliminating duplicative functions;

NOW, THEREFORE, in consideration of the premises and the following mutual covenants, the parties, pursuant to the applicable provisions of the laws of the State of Florida and the State of South Carolina, agree as follows:

- 1. The Merging Corporation will be merged into the Surviving Corporation and, upon the effective date of such merger, the Merging Corporation will cease to exist and will no longer exercise its rights, powers, privileges, and franchises, pursuant to the laws of the State of South Carolina. The Surviving Corporation will succeed to the property and assets of and exercise all of the rights, powers, privileges and fanchises of the Merging Corporation and will assume and be liable for all of the debts and liabilities, if any, of the Merging Corporation.
- 2. The number of shares of the Merging and Surviving
 Corporation issued and outstanding are as follows:

 RYDER TRUCK RENTAL, INC. 100 Shares of Common Stock (Without Par Value)

 COLUMBIA TRUCK RENTALS, INC. 3,240 Shares of Common Stock (\$10.00 Par Value)
- 3. Inasmuch as the Surviving Corporation owns all the issued and outstanding shares of the Merging Corporation, the shares of the Merging Corporation will not be converted into shares of the Surviving Corporation, but will be surrendered and cancelled, and the authorized and presently existing issued and outstanding shares of the capital stock of the Surviving Corporation will not be changed but will be and remain the same as before the merger.

4. The State of Incorporation of the Surviving Corporation will be and remain the State of Florida.

- 5. The officers and directors of the Surviving Corporation will be the same officers and directors in office prior to the merger.
- 5. The name of the Surviving Corporation, upon the effective date of the merger, will be RYDER TRUCK RENTAL, INC.
- 7. All provisions of the existing Certificate of Incorporation of the Surviving Corporation, on file with the Secretary of State of Florida, will remain the same and will constitute the Certificate of Incorporation of the Surviving Corporation.
- 8. The Surviving Corporation will pay all expenses of carrying into effect and accomplishing the merger.
- 9. The Merging Corporation and the Surviving Corporation will take, or cause to be taken, all action, or cause to be done, all things necessary, proper or advisable in accordance with the laws of the State of

Florida and the State of South Carolina, to consummate and make effective the merger.

10. This Plan will be effective (for accounting purposes) as of the 22nd day of July, 1982.

IN WITNESS WHEREOF, the Surviving Corporation and the Merging Corporation have caused these presents to be executed by the below named officers, this 22nd day of July, 1982, by direction of the Board of Directors of each corporation.

RYDER TRUCK RENTAL, INC.

COLUMBIA TRUCK RENTALS, INC. d/b/a CAROLINA NATIONALEASE

By: Semior Vice President	By: 11- Jelill President
Attest: Assistant Secretary	Attest:
Werified: By: Vice President	By: Vice President

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STATE OF FLORIDA)	
COUNTY OF DADE) ss:	:
individuals described in ment as Senior Vice Pres above named RYDER TRUCK and severally acknowledg such instrument as such Secretary, respectively, affixed to the foregoing said corporation and tha	o me known and known to me to be the and who executed the foregoing instruident and Assistant Secretary of the RENTAL, INC., a Florida corporation, ed to and before me that they executed Senior Vice President and Assistant of said corporation, and that the sea instrument is the corporate seal of it was affixed to said instrument by authority, and that said instrument
Witness my hand and . 1982	official seal, this day of
	Notary Public
	Notary Public
My Commission Expires:	•
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CERTIFICATION PURSUANT TO

FLORIDA GENERAL CORPORATION ACT.

SECTION 607.221(5)

I, Fred Ray Stuever, Assistant Secretary of RYDER TRUCK RENTAL, INC., the Surviving Corporation pursuant to the Plan of Merger to which this Certification is attached do hereby certify that said Plan of Merger was adopted pursuant to Section 607.221(5) and that, as of the date hereof, the outstanding shares of the corporation were such as to render Section 607.221(5) applicable.

RYDER TRUCK RENTAL, INC.

fred Ray Stuever

Assistant Secretary

Date: July 22, 1982