CAPITAL CONNECTION, INC.
417 E. Virginil Street Suiter • Tallalas & Florid 1230
(850) 224-887 b • 1-866-142-8062 Fax 1800) 22-122

Media Capital Association	
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	Art of Inc. File LTD Partnership File Foreign Corp. File L.C. File Fictitious Name File Trade/Service Mark Merger File Art. of Amend. File RA Resignation Dissolution / Withdrawal
Requested by: Requested by: Name Walk-In Will Pick Up CATAL CATAL	Annual Report / Reinstatement Cert. Copy Photo Copy Certificate of Good Standing Certificate of Status Certificate of Fictitious Name Corp Record Search Officer Search Fictitious Search Fictitious Owner Search Vehicle Search Driving Record UCC 1 or 3 File UCC 11 Retrieval Courier Certificate of Good Standing Certificate of Good Standing Courier Courier Corp Record Status Courier Courier Corp Record Status Courier Corp Record Status Courier Courier Corp Record Status Courier Corp Record Status Courier Courier Corp Record Status Courier

ARTICLES OF ORGANIZATION

OF

MEDIA CAPITAL ASSOCIATES, L.C., a limited liability company

Each undersigned individual, being either a member or the authorized representative of a member, hereby presents these Articles of Organization to the Secretary of State of the State of Florida for the formation of a limited liability company under the laws of the State of Florida.

ARTICLE I.

The name of the limited liability company is Media Capital Associates, L.C.

ARTICLE II.

- 1. This limited liability company is to exist until December 31, 2025.
- 2. The existence of this limited liability company shall commence on the date these Articles are executed.

ARTICLE III.

The name of the initial registered agent and the street address of the initial registered office are as follows:

Registered Agent

Address of Registered Office

Harold L. Lewis, Esq.

Haber, Lewis & Pathman, LLP One Biscayne Tower, Suite 3660 2 South Biscayne Boulevard Miami, Florida 33131

ARTICLE IV.

The initial Operating Agreement shall be adopted by the members. Thereafter the power to alter, amend, or repeal the Operating Agreement shall be vested in the members of the limited liability company in the manner set forth in the Operating Agreement.

ARTICLE V.

The Operating Agreement of this limited liability company contains provisions regarding:

- 1. The rights of the members to admit additional members and the terms and conditions of the admissions; and
- 2. The rights of the remaining members of this limited liability company to continue the business of this limited liability company on the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member, and any other event which terminates the continued membership of a member in this limited liability company.

ARTICLE VI.

The mailing address and the street address of the principal office of this limited liability company shall be as follows:

Street Address

Mailing Address

1390 South Dixie Highway, Suite 1205 Coral Gables, Florida 33146

Same

ARTICLE VII.

The business of this limited liability company is to be managed by a manager or manager. The name and street address of the managers who are to serve as managers until the first annumeting of members or until their successors are elected and qualify are as follows:

Name

Street Address

Media Capital Associates, Inc.

603000100205

1390 South Dixie Highway, Suite 1205 Coral Gables, Florida 33146

ARTICLE VIII.

The limited liability company may exercise any powers, without limitations whatsoever, which a limited liability company may legally exercise under the laws of the State of Florida.

IN WITNESS WHEREOF, the undersigned authorized representative of a member has hereunto executed these Articles of Organization this 25th day of November, 1997, at Miami, Florida.

David Dorer, as Vice President of Media Capital Associates, Inc., a Florida corporation, said corporation being a member of the limited liability company being formed hereby

ACCEPTANCE OF REGISTERED AGENT

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED LIMITED LIABILITY COMPANY AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

Harold L. Lewis

AFFIDAVIT OF MEMBERSHIP AND CONTRIBUTIONS OF MEDIA CAPITAL ASSOCIATES, L.C.

STATE OF FLORIDA)
) SS.:
COUNTY OF DADE)

BEFORE ME, the undersigned, personally appeared David Dorer, as Vice President of Media Capital Associates, Inc., a Florida corporation, Manager of Media Capital Associates, L.C., being the limited liability company being formed hereunder, who, upon being duly sworn, hereby attests to the following, to the best of his knowledge and belief:

- 1. David Dorer is the Vice President of Media Capital Associates, Inc., a Florida corporation, the Manager of Media Capital Associates, L.C., the limited liability company being formed hereby.
- 2. Media Capital Associates, L.C., is a limited liability company which has at least two (2) members;
 - 3. The total amount of cash to be contributed by all of the members is \$275,000.00;
- 4. A description and agreed upon value of property contributed by the members of property other than cash is as follows:

Description

Agreed Upon Value

None

None

5. The amount anticipated to be contributed by the members may increase to a total of \$550,000.00.

FURTHER AFFIANT SAYETH NOT.

Under penalties of perjury, I declare that I have read the foregoing and that the facts alleged are true to the best of my knowledge and belief.

Dayid Dorer, as Vice President of Media Capital Associates, Inc., a Florida corporation, Manager of Media Capital Associates, L.C., being the limited liability company being formed hereunder

STATE OF FLORIDA)
) SS.:
COUNTY OF DADE	
The foregoing instrum	nent was acknowledged before me this 25 th day of November, 1997
by David Dorer, as Vice Pres	sident of Media Capital Associates, Inc., a Florida corporation, Manager
of Media Capital Associates.	L.C., being the limited liability company being formed hereunder. He
	er's license as identification and did take an oath.
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	Notary Public, State of Florida
	Print Name:
	My Commission Expires:
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	HAROLD L LEWIS NOTARY PUBLIC STATE OF FLORIDA
	COMMISSION NO. COSTAGO
	THE CONTRACTION FOR BULY 21.1998