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RHEA P. GROSSMAN

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SHIRLEY WOOLF

MEMBER OF NEW YORK BAR
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TELEPHONE 445-6692
AREA CODE 305

January 27, 1995

Secretary of State
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314

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-01/30/95--01102--006
****122.50 ****122.50

RE: Ronmatco Management Company

Dear Sir or Madam:

Enclosed please find an original and one copy of the Articles of Incorporation for Ronmatco Management Company. Please file the Articles and send a certified copy back to the undersigned. I have enclosed a check in the amount of \$122.50 to cover the fee.

Thank you.

Cordially yours,


RHEA P. GROSSMAN

RPG/sjs
Encls.

FILED
95 JAN 30 PM 3:50
TALLAHASSEE, FLORIDA

D. BROWN FEB - 2 1995

ARTICLES OF INCORPORATION

FILED
95 JAN 30 PM 3:50
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned, acting as Incorporator of a corporation under the Florida Business Corporation Act, adopts the following Articles of Incorporation for such corporation:

1. Name. The name of this corporation is RONMATCO MANAGEMENT COMPANY, a Florida corporation.

2. Principle Place of Business. The principle place of business for said corporation is 2780 Douglas Road, Miami, Florida 33133-2749

3. Duration. The period of its duration is perpetual.

4. Purpose. The purpose is to engage in any activities or business permitted under the laws of the United States and Florida; including the production, distribution and distillation of liquor products.

5. Capital Stock. The corporation is authorized to issue 1000 shares, all of one class, at no par value.

6. Initial Registered Office and Agent. The name and address of the initial registered agent and office of this corporation as follows:

Rhea P. Grossman, Esq.
2780 Douglas Road, Suite 300
Miami, Florida 33133-2749

7. Initial Board of Directors. This corporation shall have 1 director initially. The number of directors may be either increased or decreased from time to time by an amendment of the bylaws of the corporation in the manner provided by law, but shall never be less than 1. The names and addresses of the initial directors of this corporation are:

<u>NAME</u>	<u>ADDRESS</u>
Rhea P. Grossman	2780 Douglas Road, Suite 300, Miami, Florida

8. Incorporator. The name and address of the Incorporator signing these Articles of Incorporation is:

NAME

ADDRESS

Rhea P. Grossman 2780 Douglas Road, Suite 300, Miami, Florida

9. Amendment of Articles. This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation, this 27th day of January, 1995.



INCORPORATOR

I HEREBY am familiar with and accept the duties and responsibilities as Registered Agent for said corporation.



REGISTERED AGENT

DATED: January 27, 1995.

FILED
95 JAN 30 PM 3:50
MIAMI, FLORIDA