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TO: DIVISION OF CORPORATIONS FAX #: (904)922-4001  
FROM: EMPIRE CORPORATE KIT COMPANY ACCT#: 072450003255  
CONTACT: RAY STORMONT FAX #: (305)541-3770  
PHONE: (305)541-3694

NAME: JR & O CORPORATION  
AUDIT NUMBER.....H96000015282  
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.  
CERT. OF STATUS..0 PAGES..... 4  
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CLERK OF DISTRICT COURT  
MIDDLE DISTRICT  
FLORIDA

ARTICLES OF INCORPORATION  
OF  
JR & O CORPORATION

The undersigned incorporator(s), for the purpose of forming a corporation under the Florida General Corporation Act, hereby adopt(s) the following Article of Incorporation.

ARTICLE I NAME

The name of the corporation shall be: JR & O CORPORATION The principle place of business of this corporation shall be: 1550 West 84th Street, Hialeah, Florida 33014.

ARTICLE II NATURE OF BUSINESS

This corporation may engage in or transact any or all lawful activities or business permitted under the laws of the United States, the State of Florida, or any other state, country, territory or nation.

ARTICLE III CAPITAL STOCK

The aggregate number of shares of stock and its par value that this corporation is authorized to have outstanding at any one time is:

100 Shares  
at  
\$ 1.00 per share

ARTICLE IV TERM OF EXISTENCE

This corporation is to exist perpetually.

Prepared by:  
PARALEGAL FREELANCING, INC.  
Roger Carlier  
3121 Ponce De Leon Blvd.  
Coral Gables, FL 33134  
(305)567-1113

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CERTIFICATE DESIGNATING

REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of Section 607.325, Florida Statutes, the undersigned corporation, organization under the Laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the corporation is: JR & O CORPORATION
2. The name and address of the registered agent and office is:

JORGE DULCH  
951 NE 83rd Street  
Miami, Florida 33138

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Jorge R. Dulch  
Title: Registered Agent  
Date: 10/29/96

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THE CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISION OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I ACCEPT THE DUTIES AND OBLIGATIONS OF SECTION 607.325 FLORIDA STATUTES.



Signature  
Date: 10/29/96

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