TO: DIVISION OF CORPORATIONS PHON: THE COMPANY-CORPORATION

DIVISION OF CORPORATIONS
DEPARTMENT OF STATE
STATE OF FLORIDA
409 EAST GAINES STREET
TALLAHASSEE, FL 32399
CONTACT: KINDERLY ANDRAS

FAX: (904) 922-4000 PHONE: (302) 575-0440 FAX: (302) 575-1346

(((H96000002780))) DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.

NAME: DR. SUBAN D. PLAYER, D.C., P.A.
FAX AUDIT NUMBER: H96000002780 CURRENT STATUS: REQUESTED
DATE REQUESTED: 02/27/1996 TIME REQUESTED: 15:00:09

CERTIFIED COPIES: 0 CERTIFICATE OF STATUS: 0
NUMBER OF PAGES: 2 METHOD OF DELIVERY: FAX
ESTIMATED CHARGE: \$70.00 ACCOUNT NUMBER:

076660001006Note: Please print this page and use it as a cover sheet when submitting

documents to the Division of Corporations. Your document cannot be processed

without the information contained on this page. Remember to type the Fax Audit

number on the top and bottom of all pages of the document. (((H96000002780)))

** ENTER 'M' FOR MENU. **
ENTER SELECTION AND (CR):

SECRETARIO PIL 2:3.

TALLAHI, SSEE, FLORID

TALLAHI, SSEE, FLORID

SHOUTK # OHIGHOUS TO HOLD: + Im-

36 FEB 27 PH 4:31

BECHNED

19049224000°2, P. 03

H96000002780

ARTICLES OF INCORPORATION

DR. SUSAN D. PLAYER, D.C., P.A.

A Professional Service Corporation

The undersigned natural person, of the age of 21 or more, acting to form a corporation under Chapter 621 of the Florida Corporate Code do hereby certify the following:

FIRST: The name of the corporation shall be DR. SUSAN D. PLAYER, D.C., P.A.

SECOND: The address of the initial registered office of the corporation is 519 Cloveland St. #211, Clearwater FL 34615-4010, County of Pinellus. The name of the registered agent located at said address is Susan D. Piayer.

THIRD: The principal address of the corporation is 519 Cleveland St. #211, Clearwater FL 34615-4010.

FOURTH: The purpose for which this corporation is organized shall be to engage in the practice of chiropractic.

FIFTH: The total authorized capital stock of this corporation is divided into 100 shares of no par value.

SIXTH: The number of directors constituting the initial board of directors is two, and the name and address of the individual who will serve as director until the first annual meeting of shareholders or until successors are elected and qualified is:

Susan D. Player, D.C. 519 Cleveland St. #211; Clearwater FL 34615-4010

SEVENTH: The duration of the corporation is perpetual.

EIGHTH: The name and address of the person licensed in the state of Florida who is to act as incorporator is as follows:

State of _____ County of _____

The foregoing instrument was acknowledged and sworn to before me this 14th day of _______, 1996.

Notary Public Refrices A. Males Marion A. Males Marion A. Males Marion A. Males Marion Marion

Thio document was prepared by Bonnie J. Bennett,
Three Christine Centre, 201 N. Walnut St., Wilmington DE 19801 (302) 575-0440

110/200007781)

1196000002780

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON PROCESS MAY BE SERVED.

In compliance with Section 43.091, Florida Statutes, the following is submitted:

	Dr. Sus a r					
desiring to organiz	re under the l	ws of the Sta	te of Flor	ida with	its princi	pal
place of business l	ocated in the o	ity of Clea	rwater		, State	of
Florida, has named Susan D. Player					located	at
519 Cleveland	St., #211,	Clearwate	r, FL 3	4615-40	10	
			as its	agent for	r service	of
process within Flor	rida.					

Having been named to accept service of process for the above stated corporation, at the place designated in this Certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

_J10

Date