

P99000093813

Michael Eskra, III
100 Miracle Mile
Suite 250
Coral Gables, Florida 33134

October 20, 1999

Via U.S. Mail

Department of State
Division of Corporations
409 East Gaines Street
Tallahassee, FL 32399

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*****78.75 *****78.75

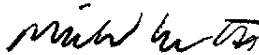
Re: Eskra & Associates, Inc.
Our File No. 2220.0324

Dear Sir/Madam:

Enclosed for filing are the Articles of Incorporation for the above-referenced company. Also enclosed is our firm's check in the amount of \$78.75 representing your filing fee and issuance of a certified copy. Please forward the certified copy to the undersigned.

Thank you.

Very truly yours,



Michael Eskra, III

/bc
Enc.

FILED
99 OCT 22 AM 7:40
SECRETARY OF STATE
TALLAHASSEE, FL 32399

98-01
we

**ARTICLES OF INCORPORATION
OF
ESKRA & ASSOCIATES, INC.**

FILED
99 OCT 22 AM 7:40
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned incorporator hereby forms a corporation under Chapter 607 of the laws of the State of Florida.

Article I. Name

The name of the corporation shall be:

ESKRA & ASSOCIATES, INC.

The address of the principal office of this corporation shall be 100 Miracle Mile, Suite 250, Coral Gables, Florida 33134, and the mailing address of the corporation shall be the same.

Article II. Nature of Business

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

Article III. Capital Stock

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 100 shares of common stock having \$1.00 par value per share.

Article IV. Registered Agent

The street address of the initial registered office of the corporation shall be 100 Miracle Mile, Suite 250, Coral Gables, FL 33134, and the name of the initial registered agent of the corporation at that address is Michael Eskra, III.

Article V. Term of Existence

This corporation is to exist perpetually.

Article VI. Directors

All corporate powers shall be exercised by or under the authority of, and the business and affairs of the corporation managed under the direction of its Board of Directors, subject to any limitation set forth in these Articles of Incorporation. This corporation shall have two Directors, initially. The name and address of the initial members of the Board of Directors is:

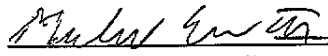
Michael Eskra, III	100 Miracle Mile, Suite 250 Coral Gables, FL 33134
Peter Eskra	100 Miracle Mile, Suite 250 Coral Gables, FL 33134

Article VIII. Incorporator

The name and street address of the incorporator to these Articles of Incorporation is:

Michael Eskra, III
100 Miracle Mile, Suite 250
Coral Gables, FL 33134

IN WITNESS WHEREOF, the undersigned Incorporator has hereunto set his hand and seal
this 7 day of October, 1999.



Michael Eskra, III, Incorporator

**ACCEPTANCE OF REGISTERED AGENT DESIGNATED
IN THE ARTICLES OF INCORPORATION**

Michael Eskra, III, an individual residing in this state, having a business office identical with the registered office of the corporation named below, and having been designated as the Registered Agent in the above and foregoing Articles of Incorporation of:

ESKRA & ASSOCIATES, INC.

is familiar with and accepts the obligations of the position of Registered Agent under Section 607.0505, Florida Statutes.

By: Michael Eskra, III
Michael Eskra, III,

Dated: 10/7/1999

FILED
99 OCT 22 AM 7:40
SECRETARY OF STATE
TALLAHASSEE, FLORIDA