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Requester's Name  
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\*\*\*\*\*70.00 \*\*\*\*\*70.00

Office Use Only

CORPORATION NAME(S) & DOCUMENT NUMBER(S), (if known):

- 1. \_\_\_\_\_  
(Corporation Name) (Document #)
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- 3. \_\_\_\_\_  
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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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NEW FILINGS

- Profit
- Not for Profit
- Limited Liability
- Domestication
- Other

AMENDMENTS

- Amendment
- Resignation of R.A., Officer/Director
- Change of Registered Agent
- Dissolution/Withdrawal
- Merger

OTHER FILINGS

- Annual Report
- Fictitious Name

REGISTRATION/QUALIFICATION

- Foreign
- Limited Partnership
- Reinstatement
- Trademark
- Other

10/1/99  
Examiner's Initials

T.B.



FLORIDA DEPARTMENT OF STATE  
Katherine Harris  
Secretary of State

September 23, 1999

DOUGLAS J. SYNDER, ESQ.  
1320 SOUTH DIXIE HWY  
CORAL GABLES, FL 33146

SUBJECT: ALLIANCE CONSTRUCTION & DEVELOPMENT, INC.  
Ref. Number: W99000021985

We have received your document for ALLIANCE CONSTRUCTION & DEVELOPMENT, INC. and your check(s) totaling \$70.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

You must list the corporation's principal office and/or a mailing address in the document.

Please list the street address of each officer/director.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6928.

Tim Burch  
Document Specialist

Letter Number: 299A00046626

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ARTICLES OF INCORPORATION  
OF  
ALLIANCE CONSTRUCTION & DEVELOPMENT, INC.

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ARTICLE I - NAME

The name of the corporation is **ALLIANCE CONSTRUCTION & DEVELOPMENT, INC.**

ARTICLE II - DURATION

The corporation shall have perpetual existence.

ARTICLE III - PURPOSE

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida, or any other state, country, territory or nation. The specific initial purpose of the corporation is to own and operate a construction company.

ARTICLE IV - CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any time is one thousand (1,000) shares of common stock, each share having the par value of one cent (\$0.01).

ARTICLE V - ADDRESS

The initial registered office of this corporation is 1320 South Dixie Highway, Suite 1100, Coral Gables, Florida 33146. The name of the initial registered agent is Douglas J. Snyder.

The corporation's principal office and mailing address is: 8004 N.W. 154th Street, Miami Lakes, Florida 33016

ARTICLE VI - DIRECTORS

The corporation shall have a board of directors consisting of at least one (1) individual. The initial directors board shall consist of one individual as follows:

Patricia D. Warren, 8004 N.W. 154 Street, Miami Lakes, Florida 33016

ARTICLE VII - PREEMPTIVE RIGHTS

Every shareholder upon the sale for cash of any new stock of this corporation of the same kind, class, or series as that which he already holds, shall have the right to purchase his pro rata share thereof at the price at which it is offered to others.

ARTICLE VIII - SUBSCRIBER

The name and street address of the incorporator of this corporation is as follows:

Patricia Warren, 8004 N.W. 154th Street, Miami Lakes, Florida 33016.

ARTICLE IX - OFFICERS

The name and address of the initial officers of this corporation who shall hold office for the first year of the corporation, or until his successor is elected or appointed is:

President: Patricia Warren— 8004 N.W. 154th Street, Miami Lakes, FL 33016

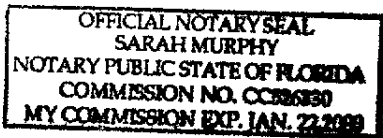
IN WITNESS WHEREOF, the undersigned subscriber has executed the foregoing Articles of Incorporation this 15 day of September, 1999.

Patricia Warren (SEAL)  
PATRICIA WARREN

STATE OF FLORIDA  
COUNTY OF DADE

Before me, personally appeared, Patricia Warren to me well known to be the individual described in and who executed the foregoing Articles of Incorporation, and acknowledged before me that she executed the same for the purposes therein expressed.

Witness my hand and seal in the county and state above named this 16 day of September, 1999.



Sarah Murphy  
NOTARY PUBLIC - STATE OF FLORIDA  
My commission expires: 1-22-00

ACCEPTANCE

I CERTIFY that I am a permanent resident of Miami-Dade County, Florida, whose place of residence and post office address are as set forth above. I accept the foregoing designation as Registered Agent.

DATED this 16 day of September, 1999.

Douglas J. Snyder  
DOUGLAS J. SNYDER