PAGODO 6561 St. Louis & Martinez, P.A. ATTORNEYS AT LAW

ATTORNEYS AT LAW
THE COLONNADE, SUITE 710
2333 PONCE DE LEON BOULEVARD
CORAL GABLES, FLORIDA 33134

TELEPHONE (305) 444-7344 FACSIMILE (305) 444-7446

July 14, 1999

Florida Secretary of State Division of Corporations George Firestone Building 409 East Gaines Street Tallahassee, Florida 32399

1-19-99

BY FEDEX

900002932139--E -07/15/99--01050--005 *****122.50 *****78.75

Re: BYW Holdings, Inc.

To Whom It May Concern:

Enclosed herein for filing are the Articles of Incorporation of the captioned company. I am hereby requesting a certified copy of the Articles. Also enclosed is my check no. 4461, in the amount of \$122.50, made payable to the Florida Secretary of State, to cover the fees for filing, designation of registered agent and the certified copy.

Please forward the certified copy to me in the enclosed Fedex envelope, which reflects billing to our account.

If you have any questions, please call me.

Sincerely,

Roland R. St. Louis, Jr.

RSL/jlr Enclosures 99 JUL 15 PH 3: 18
SECRETARS EE FLORIDA



ARTICLES OF INCORPORATION

99 JUL 15 PM 3: 18
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

OF

BYW HOLDINGS, INC.

ARTICLE I - NAME AND BUSINESS ADDRESS

The name of this Corporation is BYW Holdings, Inc. Its principal office and mailing address is 16200 SW 200th Street, Miami, Florida 33187.

ARTICLE II - DURATION

The effective date of this Corporation shall be July 19, 1999, and it shall exist perpetually thereafter unless sooner dissolved according to law.

<u>ARTICLE III - PURPOSE</u>

The purpose of this Corporation is to engage in any activities or business permitted under the Laws of the United States and the State of Florida, including, but not limited to, the ownership, development, operation, leasing, promotion, management and sale of real estate.

ARTICLE IV - CAPITAL STOCK

The maximum number of shares which this Corporation is authorized to have outstanding at any time is 1,000 shares of common stock having a par value of \$.10 per share.

ARTICLE V - INITIAL
REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this Corporation shall be The Colonnade,

Suite 710, 2333 Ponce de Leon Boulevard, Coral Gables, Florida 33134, and the initial registered

agent of this Corporation at such office shall be Roland R. St. Louis, Jr., who upon accepting this

designation agrees to comply with the provisions of Chapters 48 and 607, Florida Statutes, as

amended from time to time, with respect to keeping an office open for service of process.

ARTICLE VI - INITIAL BOARD OF DIRECTORS

The initial Board of Directors shall consist of one member. The number of director(s) may

be increased or decreased from time to time by vote of the Board of Directors, but in no case shall

the number of directors be less than one nor more than five. The name and address of the initial

director is as follows:

Name

Address

Brenda Y. Webb

16200 SW 200th Street Miami, Florida 33187

To the fullest extent permitted by law, the Corporation shall at all times be authorized to indemnify, defend and save harmless its officers, directors, employees and other agents.

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ARTICLE VII - INCORPORATOR

The name and street address of the person signing these Articles of Incorporation i	s:
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Name

Address

Roland R. St. Louis, Jr.

The Colonnade, Suite 710 2333 Ponce de Leon Boulevard Coral Gables, Florida 33134

> Roland R. St. Louis, Jr.; Incorporator

STATE OF FLORIDA

SS:

COUNTY OF MIAMI- DADE)

The foregoing Articles of Incorporation of BYW Holdings, Inc., were acknowledged before me this 14th day of July, 1999, by Roland R. St. Louis, Jr., as Incorporator.

Notary Public, State of Florida

Name!

Commission Number:

My Commission Expires:

(Seal)

OFFICIAL NOTARY SEAL JENIFER L RUDASILL NOTARY PUBLIC STATE OF FLORIDA COMMESION NO. CC657804 MY COMMESION EXP. JULY 29,2001

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for BYW Holdings, Inc., at the place designated in the Articles of Incorporation, Roland R. St. Louis, Jr., agrees to act in this capacity, and agrees to comply with the provisions of Section 48.091, <u>Florida Statutes</u>, relative to keeping open such office.

Date: July 14, 1999.

Roland R. St. Louis, Jr.

99 JUL 15 PM 3: 18
SECRETARY OF STATE
AFLAHASSEE, FLORIDA