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June 16, 1999

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State Department
DIVISION OF CORPORATIONS
Post Office Box 6327
Tallahassee, Florida 32314

RE: Articles of Incorporation for new corporation for profit named
ASHFORD SERVICES INC.

Enclosed are two signed Articles of Incorporation of which I request you to file one and return one to me certified. The incorporator's check payable to your order for \$87.50 in payment of the statutory fees is enclosed.



FRANK C. DECKER
Attorney for Incorporator

FCD:m
Encls.

FILED
1999 JUN 23 AM 8:04
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

FILED

1999 JUN 23 AM 8 04

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION

OF

ASHFORD SERVICES INC.

The undersigned incorporator, H. Casey Harter, adopts the following Articles of Incorporation for the purpose of forming a corporation for profit under the laws of the State of Florida.

ARTICLE I
NAME

The name of this corporation is **ASHFORD SERVICES INC.**

ARTICLE II
DURATION

This corporation shall exist perpetually, commencing on the date of the filing of these Articles of Incorporation by the Incorporator in the Office of the Secretary of State of the State of Florida.

ARTICLE III
NATURE OF BUSINESS

This corporation is organized for the purpose of transacting and engaging in any or all business permitted under the laws of the United States, the State of Florida and

all other states, territories and jurisdictions of the United States.

ARTICLE IV
CAPITAL STOCK

The maximum number of shares of stock which this corporation is authorized to have outstanding at any one time is one hundred shares of common capital stock having a par value of One Dollar per share.

ARTICLE V
INITIAL PRINCIPAL OFFICE AND
INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial principal office and initial Registered office of this corporation is:

1152 Eutaw Place
Jacksonville, Florida 32207

and the name of the initial Registered Agent of the corporation at that address is:
H. CASEY HARTER..

ARTICLE VI
DIRECTORS

This corporation shall initially have one director. The number of Directors may be increased or decreased from time to time by the bylaws, but shall never be less than one; however the number of directors shall never be more than five. The following person whose name and address appears as follows shall be the initial and sole director of this corporation:

H. Casey Harter
1152 Eutaw Place
Jacksonville, Florida 32207

He shall hold office until his successor has been elected or appointed and qualified.

ARTICLE VII
INCORPORATOR

The name and street address of the Incorporator of this corporation is:

ARTICLE VIII
FIRST OFFICERS

The initial officers of this corporation are:

H. Casey Harter, President, Secretary
and Treasurer
1152 Eutaw Place
Jacksonville, Florida 32207

who shall hold said offices until his successors have been duly elected or appointed. The officers above named are authorized to sign and issue appropriate stock certificates or letters or other documents evidencing the issuance of shares of stock of this corporation.

ARTICLE IX
BYLAWS

The initial Bylaws of this corporation shall be adopted by the Board of Directors. Bylaws may be adopted, amended or repealed in the manner provided by law and the Bylaws by either the shareholders or the Board of Directors.

ARTICLE X

RESTRICTIONS ON TRANSFER OF STOCK

The shareholders may, by provisions of Bylaws or by shareholder agreement impose such restrictions on the sale, transfer or encumbrance of the stock of this corporation as they wish.

ARTICLE XI

DIRECTORS' COMPENSATION

The Board of Directors is authorized to make provisions for reasonable compensation to its members for their services as Directors and to fix the basis and conditions upon which such compensation shall be paid. Any Director may also serve the corporation in any other capacity and receive compensation therefor in any form.

ARTICLE XII

INDEMNIFICATION

The Board of Directors is hereby specifically authorized to make provisions for the indemnification of Directors, Officers, Employees and Agents of the corporation to the full extent permitted by law.

ARTICLE XIII

SHARES WITHOUT CERTIFICATES

The Board of Directors may authorize the issuance of some or all of the shares of any or all classes of stock without certificates. The Board of Directors and the corporation shall have all authority given under Section 607.0626(1) and (2), Florida Statutes, as the same now exists or may exist from time to time.


IN WITNESS WHEREOF, the Incorporator has executed these Articles of Incorporation at Jacksonville, Duval County, Florida, this 15th day of June, 1999..



H. Casey Harter, Incorporator

Having been named to accept service of process for the above stated corporation at the place designated in the above Articles of Incorporation, I hereby agree to act in this capacity and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties. I, as Registered Agent, am familiar with and I accept the obligations of that position.

DATE: June 15th, 1999, ~~1998~~


H. Casey Harter, Registered Agent

FILED
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA