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FLORIDA PROFIT CORPORATION OR P.A.

DUBAI REALTY & INVESTMENTS INC.

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**FLORIDA DEPARTMENT OF STATE**  
**Katherine Harris**  
Secretary of State

April 9, 1999

EMPIRE

SUBJECT: BUBAI REALTY & INVESTMENTS INC.  
REF: W99000008482

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

Section 607.0120(6)(b), or 617.0120(6)(b), Florida Statutes, requires that articles of incorporation be executed by an incorporator.

If you have any further questions concerning your document, please call (850) 487-6931.

Becky McKnight  
Document Specialist

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ARTICLES OF INCORPORATION  
OF  
DUBAI REALTY & INVESTMENTS INC.

The undersigned incorporator for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

Article  
Name

The name of the corporation shall be:  
DUBAI REALTY & INVESTMENTS INC.

Article II  
ADDRESS

The principal office and mailing address of this corporation shall be 1001 BRICKELL BAY DRIVE, #2310, MIAMI, FL, 33131.

Article III  
NATURE OF BUSINESS

This corporation may engage in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other State, Country, Territory or Nation.

Article IV  
CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 1000 shares of common stock having par value of \$1 per share.

Article V  
TERM OF EXISTENCE

This corporation is to exist perpetually.

Articles Prepared By:  
G.O.L. Henriques, Esq.  
The Henriques Group, P.A.  
1001 Brickell Bay Drive, #2310  
Miami, FL, 33131  
F.B. N.: 957940  
Tel. 305-375-0075  
1001 Brickell Bay Drive • Suite 2310 • Miami, Florida 33131 • Telephone: 305-375-0075 • Fax: 305-375-0663

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Article VI  
PREEMPTIVE RIGHTS

The Corporation elects to have preemptive rights.

Article VII  
DIRECTORS

All corporate powers shall be exercised by or under the authority of the Board of Directors. The business and affairs of the corporation shall likewise be managed under the Board, subject to any limitation set forth in these Articles of Incorporation. The corporation shall have two Directors, initially. The names and street address are:

Richard Warren  
1001 Brickell Bay Drive  
Suite 2310  
Miami, Fl, 33131

Gennivieve Henriques  
1001 Brickell Bay Drive  
Suite 2310  
Miami, Fl, 33131

Article VIII  
OFFICERS

The name and address of the officers of the corporation who shall hold office for the first year, or until their successors are elected or appointed are as follows:

Name	Office
Gennivieve Henriques	President & Corporate Secretary
Richard Warren	Vice-President & Treasurer

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**Articles IX  
INDEMNIFICATION**

The corporation shall indemnify and advance expenses to (to the fullest extent authorized or permitted by law), any person made or threatened to be made, a party to any action, suit or proceeding, by reason of the fact that the person is or was an Officer or Director of the corporation or is or was serving at the request of the corporation, partnership, joint venture, trust, or other enterprise.

Unless otherwise expressly prohibited by law, and except as otherwise provided in the foregoing paragraph, the Board of Directors of the Corporation shall have the sole and exclusive discretion, on such terms and conditions as it shall determine, to indemnify or advance expenses to any person made or threatened to be made, a party to any action, suit or proceeding by reasons of the facts stated above.

**Article X  
REGISTERED OFFICE AND AGENT**

The street address of the registered office of the Corporation in the state of Florida is: 1001 Brickell bay Drive, 32310, Miami, Fl 33131, and the name of its initial registered agent at such address shall be Gennivieve Henriques.

**Article XI  
BY-LAWS**

The power to adopt, alter, amend, repeal, rescind or adopt new By-laws, shall be vested in the Board of Directors of this corporation, and shall be by majority vote. The By-Laws of this corporation shall be for the government of the corporation and may contain any provision or requirement for the corporation, provided that same is not inconsistent with the Articles of Incorporation nor contrary to the laws of this State or of the United States.

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**Article XII  
AMENDMENTS**

The Corporation, through its Board of Trustees, reserves the right to amend, repeal, alter or change any provision contained in these Articles of Incorporation, or any amendment to them, in the manner now or hereafter prescribed by statute, and all rights and privileges conferred upon the Members, Officers and Directors are subject to this reservation.

Proposed amendments may be voted on at any annual meeting or special meeting by a two-thirds vote of the Members present, provided that a full reading of the proposed changes (or a printed distribution of the same) shall have been made in connection with the call of the meeting. All amendments must be approved in writing by the Board of Directors before becoming effective.

**Article XIII  
INCORPORATORS**

The name and address of the incorporator to these Articles of Incorporation is:

Gennivieve Henriques  
1001 Brickell Bay Drive, #2310  
Miami, Fl, 33131

**CERTIFICATE DESIGNATING REGISTERED OFFICE FOR SERVICE OF  
PROCESS WITHIN THE STATE OF FLORIDA, AND NAMING REGISTERED  
UPON WHOM PROCESS MAY BE SERVED**

Pursuant to the provisions of Florida Statutes 607.0501, the following is submitted:

That DUBAI REALTY & INVESTMENT INC., desiring to qualify under the laws of the State of Florida, with its principal place of business at 1001 Brickell Bay Drive, # 2310., Miami, Fl, 33131 has appointed GENNIVIEVE HENRIQUES, ESQ. as its Registered Agent

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to accept Service of Process within the State of Florida.

ACCEPTANCE

Having been named as Registered agent and designated to accept service of process for the above named corporation at 1001 Brickell Bay Drive, #2310, Miami, Florida, 33131.

I DO HEREBY AGREE TO ACT IN THIS CAPACITY and agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties. I am familiar with and accept the obligations of my position as registered agent.

Dated this 8 Day of April

1999.

*Gennivieve Henriques*

GENNIVIEVE HENRIQUES, ESQ.  
REGISTERED AGENT/INCORPORATOR

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