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FLORIDA PROFIT CORPORATION OR P.A.

RYDER LEASE CO. 1, INC.

Certificate of Status	0
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[Signature]

ARTICLES OF INCORPORATION
OF
RYDER LEASE CO. 1, INC.

The undersigned, acting as incorporator of RYDER LEASE CO. 1, INC., pursuant to the Florida Business Corporation Act, adopts the following Articles of Incorporation:

ARTICLE I. NAME

The name of the corporation is:

RYDER LEASE CO. 1, INC.

ARTICLE II. ADDRESS

The mailing address of the corporation is 3600 N.W. 82nd Avenue, Miami, Florida 33166.

ARTICLE III. COMMENCEMENT OF EXISTENCE

The existence of the corporation will commence at 12:01 A.M. on the date of filing of these Articles of Incorporation.

ARTICLE IV. PURPOSE

The corporation is organized to engage in any activity or business permitted under the laws of the United States and Florida.

ARTICLE V. AUTHORIZED SHARES

The maximum number of shares that the corporation is authorized to have outstanding at any time is 100 shares of common stock having a par value of \$0.01 per share.

ARTICLE VI. INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the corporation is 3600 N.W. 82nd Avenue, Miami, Florida 33166, and the name of the corporation's initial registered agent at that address is Vicki A. O'Meara.

Timothy C. Leixner, Esq.
FL Bar No. 0247596
HOLLAND & KNIGHT LLP
One East Broward Boulevard
Suite 1300
Fort Lauderdale, FL 33301
954/525-1000

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ARTICLE VII. INCORPORATOR

The name and street address of the incorporator is:

Name

Address

Timothy C. Leixner

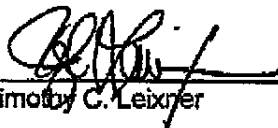
One East Broward Boulevard, Suite 1300
Fort Lauderdale, FL 33301

The incorporator of the corporation assigns to this corporation his rights under Section 607.0201, Florida Statutes, to constitute a corporation, and he assigns to those persons designated by the board of directors any rights he may have as incorporator to acquire any of the capital stock of this corporation, this assignment becoming effective on the date corporate existence begins.

ARTICLE VIII. BYLAWS

The power to adopt, alter, amend, or repeal bylaws shall be vested in the board of directors and the shareholders, except that the board of directors may not amend or repeal any bylaw adopted by the shareholders if the shareholders specifically provide that the bylaw is not subject to amendment or repeal by the directors.

The undersigned incorporator, for the purpose of forming a corporation under the laws of the State of Florida, has executed these Articles of Incorporation this 10th day of December, 1998.



Timothy C. Leixner

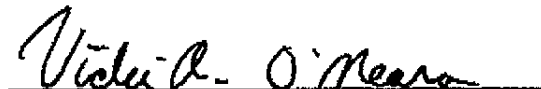
**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF
PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.**

Pursuant to Chapter 48.091, Florida Statutes, the following is submitted:

That RYDER LEASE CO. 1, INC., desiring to organize under the laws of the State of Florida with its initial registered office, as indicated in the Articles of Incorporation, at 3600 N.W. 82nd Avenue, Miami, State of Florida, has named Vicki A. O'Meara, as its agent to accept service of process within this state.

ACKNOWLEDGMENT:

Having been named to accept service of process for the corporation named above, at the place designated in this certificate, I agree to act in that capacity, to comply with the provisions of the Florida Business Corporation Act, and am familiar with, and accept, the obligations of that position.


Vicki A. O'Meara

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