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FLORIDA DIVISION OF CORPORATIONS
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FROM: EMPIRE CORPORATE KIT COMPANY
CONTACT: RAY STORMONT
PHONE: (305)541-3694

ACCT#: 072450003255

FAX #: (305)541-3770

NAME: REAL SHOES, INC.

AUDIT NUMBER.....H98000021458

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

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TALLAHASSEE, FLORIDA



FLORIDA DEPARTMENT OF STATE
Sandra B. Mortham
Secretary of State

November 17, 1998

EMPIRE

SUBJECT: REAL SHOES, INC.
REF: W98000025917

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Michelle Milligan
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98 NOV 17 AM 8: ARTICLES OF INCORPORATION

SECRETARY OF STATE OF
TALLAHASSEE, FLORIDA REAL SHOES, INC.

The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby organizes and incorporates a corporation under the laws of the State of Florida.

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I. NAME

The name of the corporation is REAL SHOES, INC.

ARTICLE II. NATURE OF BUSINESS

This corporation may engage in the transaction of any or all lawful business permitted under the laws of the United States and the Florida General Corporation Act.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 100 shares of common stock having a nominal or par value of \$1.00 per share.

ARTICLE IV. PRE-EMPTIVE RIGHTS

Every shareholder, upon the sale of stock by the corporation whether it be previously unissued shares authorized in the Articles of Incorporation originally filed or new shares created by amendment thereto, shall have the right to purchase his pro-rata share thereof at the same price and under the same terms at which it is offered to others.

ARTICLE V. INITIAL CAPITAL

The amount of capital with which this corporation will begin business shall not be less than the minimum amount required under the applicable Florida Statutes.

ARTICLE VI. BEGINNING OF CORPORATE EXISTENCE

The date when the corporate existence of this corporation shall begin business shall be the time of the filing of these Articles of Incorporation by the Department of State.

ARTICLE VII. TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VIII. INITIAL REGISTERED OFFICE AND AGENT

The address of the initial principal office of this corporation in the State of Florida is 1925 Brickell Avenue, #DPH 1, Miami, FL 33129. The Board of Directors may, from time to time, move the principal office to any other address.

Andrew Cuevas, Esq., Florida Bar Number: 992569, Law Offices of Cuevas & Rubin, P.A., 9200 S. Dadeland Boulevard, Suite 603, Miami, Florida 33156, Phone (305) 670-1144 Fax(305) 670-0407

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The name of the initial Registered Agent of this corporation is Andrew Cuevas, Esq., whose address is located at 9200 S. Dadeland Boulevard, Suite 603, Miami, Florida 33156.

ARTICLE IX. DIRECTORS

This corporation shall have four (4) Directors initially. The number of Directors may be increased from time to time, by the By-laws adopted by the stockholders but there shall always be at least one (1) Director.

To the extent permitted by law, the corporation shall indemnify and hold harmless each person serving as a Director or Officer of the corporation and each person who serves, at the request of the corporation, as a Director or Officer of any other corporation from and against any and all claims and liabilities to which such person shall become subject by reason of his being a Director or Officer of the corporation, or by reason of any action alleged to have been taken or omitted by him as a Director or Officer. The corporation shall reimburse each such person for all costs, legal and other expenses reasonably incurred by him in connection with any claim or liability as to which it shall adjudge that such Officer or Director is liable to the extent permitted by law.

The rights accruing to any person under the foregoing provisions shall not exclude any other right to which he may be lawfully entitled, nor shall anything herein contained restrict the right of the corporation to indemnify or reimburse such person in any proper case even though not specifically provided for herein.

No contract or other transaction between this corporation and any other firm or corporation and no act of this corporation shall in anyway be affected or invalidated by the fact that any of the Directors of the corporation are pecuniarily or otherwise interested in or are Directors or Officers of such other firm or corporation, provided that the fact that he is so interested shall be disclosed or shall be known to the Board of Directors of the corporation or such member thereof as shall be present at any meeting of the Board at which action upon such contract or transaction shall be taken; and any Director of the corporation who is also a Director or Officer of such other corporation or is so interested, may be counted in determining the existence of a quorum at any meeting of the Board of Directors of the corporation which shall authorize any such contract or transactions, with the like force and effect as if he were not a Director or Officer of such other corporation or not so interested.

ARTICLE X. INITIAL OFFICERS AND DIRECTORS

The names and post office address of the initial Directors and Officer of the corporation is:
OFFICERS AND SPECIFIC ADDRESS

President

Raul Valbuena Sarmiento
1925 Brickell Avenue, #DPH 1
Miami, FL 33129

Andrew Cuevas, Esq., Florida Bar Number: 992569, Law Offices of Cuevas & Rubin, P.A., 9200 S. Dadeland Boulevard, Suite 603, Miami, Florida 33156, Phone (305) 670-1144 Fax(305) 670-0407

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Vice-President

Blanca Lucia Valbuena Diaz
1925 Brickell Avenue, #DPH 1
Miami, FL 33129

Secretary

Diana Maria Valbuena Diaz
1925 Brickell Avenue, #DPH 1
Miami, FL 33129

Treasury

Hilder Raul Valbuena Diaz
1925 Brickell Avenue, #DPH 1
Miami, FL 33129

ARTICLE XI. SUBSCRIBER

The name and post office address of the Subscriber to these Articles of Incorporation is Andrew Cuevas, Cuevas & Rubin, P.A., 9200 S. Dadeland Boulevard, Suite 603, Miami, Florida 33156.

ARTICLE XII. AMENDMENTS

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by it to the stockholders and approved at the stockholders meeting by a majority of the stock entitled to vote thereon, unless all the Directors and all the Stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

IN WITNESS WHEREOF, the undersigned has set his hand and seal and has acknowledged and filed in the Office of the Secretary of the State of Florida as Subscriber of REAL SHOES, INC.

Andrew Cuevas
CORPORATE SUBSCRIBER

State of Florida)
)ss
County of Dade)

I HEREBY CERTIFY that on this day before me, a Notary Public duly authorized in this state of and county above named to take acknowledgments, personally appeared Andrew Cuevas, Esq., the person described as Subscriber in and who executed the foregoing Articles of Incorporation for REAL SHOES, INC. to those Articles of Incorporation.

WITNESS my hand and official seal at Miami, Dade County, Florida this November 17,

Andrew Cuevas, Esq., Florida Bar Number: 992569, Law Offices of Cuevas & Rubin, P.A., 9200 S. Dadeland Boulevard, Suite 603, Miami, Florida 33156, Phone (305) 670-1144 Fax(305) 670-0407

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1998.

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Jonathan R. Rubin

(SEAL)

(signature) NOTARY PUBLIC, State of Florida

Commission Number:



JONATHAN R. RUBIN
My Commission CO481888
Expires Oct. 30, 1999
Renewed by 1998

(Name of Notary typed, printed or stamped)

FILED
98 NOV 17 AM 8:01
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Andrew Cuevas, Esq., Florida Bar Number: 992569, Law Offices of Cuevas & Rubin, P.A., 9200 S. Dadeland Boulevard, Suite 603, Miami, Florida 33156, Phone (305) 670-1144 Fax(305) 670-0407

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DEPARTMENT OF STATE

Certificate designating place of business or domicile for the service of process within this state naming the agent upon which process may be served and the names and addresses of the officers and directors.

The following is submitted in compliance with Chapter 48.091 of the Florida Statutes.

REAL SHOES, INC., a corporation organized (or organizing) under the laws of the State of Florida with its principal office located at 1925 Brickell Avenue, #DPH 1, Miami, FL 33129, has named Andrew Cuevas, Esq. as its agent to accept service of process within this state.

OFFICERS AND SPECIFIC ADDRESS

President

Raul Valbuena Sarmiento
1925 Brickell Avenue, #DPH 1
Miami, FL 33129

Vice-President

Blanca Lucia Valbuena Diaz
1925 Brickell Avenue, #DPH 1
Miami, FL 33129

Secretary

Diana Maria Valbuena Diaz
1925 Brickell Avenue, #DPH 1
Miami, FL 33129

Treasury

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ACCEPTANCE:

I agree as Resident Agent of REAL SHOES, INC. to accept Service of Process, to keep the office open during prescribed hours, to post my name (and the names of my other officers of said corporation authorized to accept Service of Process, at the above Florida designated address) in some conspicuous place in the office as required by law.

Andrew Cuevas, Esq.
CUEVAS & RUBIN, P.A.
9200 S. DADELAND BOULEVARD
SUITE 603
MIAMI, FLORIDA 33156

BY: Andrew Cuevas

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Andrew Cuevas, Esq., Florida Bar Number: 992569, Law Offices of Cuevas & Rubin, P.A., 9200 S. Dadeland Boulevard, Suite 603, Miami, Florida 33156, Phone (305) 670-1144, Fax (305) 670-0407

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