P98000037756

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ARTICLES OF MERGER Merger Sheet

MERGING:

HAIR CLUB FOR MEN OF INDIANAPOLIS, LTD., an Indiana corporation not qualified in Florida

INTO

HAIR CLUB FOR MEN, LTD., INC., a Florida entity, P98000037756

File date: December 20, 2001, effective December 31, 2001

Corporate Specialist: Doug Spitler

ARTICLES OF MERGER

(Profit Corporations)

The following articles of merger are submitted in accordance with the Florida Business Corporation Act, pursuant to section 607.1105, F.S.

First: The name and jurisdiction of the surviving co	rporation is:	<u>.</u>
Name	Jurisdiction	
HAIR CLUB FOR MEN, LTD., INC.	Florida	DEC 20
Second: The name and jurisdiction of each merging	corporation is:	20 PM
Name	<u>Jurisdiction</u>	4: 2 SIA FLOR
Hair Club for Men of Indianapolis,	Ltd. Indiana	ATE A
	•	
	,	
Third: The Plan of Merger is attached. Fourth: The merger shall become effective on the of Department of State OR 12/31/2001 (Enter a specific date. NO.)		
than 90 days in the futur		•
Fifth: Adoption of Merger by <u>surviving</u> corporation. The Plan of Merger was adopted by the shareholders	on - (COMPLETE ONLY ONE S' of the surviving corporation on_	FATEMENT)
The Plan of Merger was adopted by the board of direct December 15 2001 and shareholder approx		ı on
Sixth: Adoption of Merger by merging corporation. The Plan of Merger was adopted by the shareholders	(s) (COMPLETE ONLY ONE ST s of the merging corporation(s) on	ATEMENT)
The Plan of Merger was adopted by the board of direct December 15, 2001 and shareholder approve	ectors of the merging corporation al was not required.	(s) on

(Attach additional sheets if necessary)

Seventh: SIGNATURES FOR EACH CORPORATION

Name of Corporation	<u>Signature</u>	Typed or Printed Name of Individual & Title
Hair Club for Men, Ltd., Inc. Hair Club for Men of	The state of the s	Susan Tapply, President
Indianapolis, Ltd.	Il Mark	Leslie E. Martin, President
	Ϋ́	•
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PLAN OF MERGER

(Merger of subsidiary corporation(s))

The following plan of merger is submitted in compliance with section 607.1104, F.S. and in accordance

FL068 - CT System Online

Name
Hair Club for Men, Ltd., Inc.

The name and jurisdiction of each subsidiary corporation is

Name
Hair Club for Men of
Indianapolis, Ltd.

Iurisdiction

Jurisdiction

Indiana

Indiana

The name and jurisdiction of the parent corporation owning at least 80 percent of the outstanding shares of each

with the laws of any other applicable jurisdiction of incorporation.

The manner and basis of converting the shares of the subsidiary or parent into shares, obligations, or other securities of the parent or any other corporation or, in whole or in part, into cash or other property, and the manner and basis of converting rights to acquire shares of each corporation into rights to acquire shares, obligations, and other securities of the surviving or any other corporation or, in whole or in part, into cash or other property is as follows:

Effective upon the merger, the issued and outstanding shares of the subsidiary shall be cancelled without consideration. The issued and outstanding shares of the surviving parent corporation shall remain unchanged and shall not be converted in any manner.

(Attach additional sheets if necessary)

If the merger is between the parent and a subsidiary corporation and the parent is not the surviving corporation; a provision for the pro rata issuance of shares of the subsidiary to the holders of the shares of the parent corporation upon surrender of any certificates is as follows:

If applicable, shareholders of the subsidiary corporations, who, except for the applicability of section 607.1104, F.S. would be entitled to vote and who dissent from the merger pursuant to section 607.1320, F.S., may be entitled, if they comply with the provisions of chapter 607 regarding the rights of dissenting shareholders, to be paid the fair value of their shares.

Other provisions relating to the merger are as follows:

See attached sheet

ADDITIONAL PROVISIONS RELATING TO MERGER

- The By-laws of the parent corporation as in effect immediately prior to the time the merger shall become effective, shall be the Bylaws of the surviving corporation.
- 2. The Articles of Incorporation of the parent corporation as in effect immediately prior to the time the merger shall become effective, shall be the Articles of Incorporation of the surviving corporation.
- 3. All persons who immediately prior to the time the merger shall become effective are the officers and directors of the parent corporation shall be and remain the like officers and directors of the surviving corporation to serve in accordance with the Bylaws of the surviving corporation and until their respective successors are elected and shall qualify.
- 4. When the merger shall become effective, the separate existence of the subsidiary corporation shall cease and said subsidiary corporation shall be merged with and into the parent corporation, which shall continue to exist as said surviving corporation. Such surviving corporation shall possess all of the assets, rights, privileges, powers and franchises as well of a public as of a private nature and be subject to all the restrictions, disabilities and duties of each constituent corporation, and all and singular, the rights, privileges, powers and franchises of each constituent corporation, and all property, real, personal and mixed, and all debts due to each constituent corporation on whatever account, as well as all other things in action or belonging to each constituent corporation shall be vested in the surviving corporation; and all property, rights and privileges, powers and franchises and all and every other interest shall be thereafter as affectually the property of the surviving corporation as they were of the several and respective constituent corporations, and the title to any real estate, whether by deed or otherwise, vested in any of said constituent corporations shall not revert or be in any way impaired by reason of this

merger, provided that all rights of creditors and all liens upon the property of any of said constituent corporations shall be preserved unimpaired, and all debts, liabilities and duties of the subsidiary corporation shall thenceforth attach to the said surviving corporation and may be enforced against it to the same extent as if said debts, liabilities and duties had been incurred or contracted by it.

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