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DIVISION OF CORPORATIONS TO:

FAX #: (850)922-4001

FROM: CORPORATE CREATIONS INTERNATIONAL INC.

ACCT#: 110432003053

CONTACT: LUIS URLARTE

FAX #: (305)672-9110

PHONE: (305)672-0686

NAME: ELANSAM INCORPORATED

AUDIT NUMBER...... H98000005823

DOC TYPE......FLORIDA PROFIT CORPORATION OB

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B. McKnight MAR 2 6 1998

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ARTICLES OF INCORPORATION

Article I. Name

The name of this Florida corporation is: Elansam Incorporated

EFFECTIVE DATE ろ-23-9で

Article II. Address

The mailing address of the Corporation is: Elansam Incorporated 124 East Flagler Street Miami FL 33131

Article III. Registered Agent

The name and address of the registered agent of the Corporation is: Rossz Fiu Corporation 200 South Biscayne Boulevard, 20th Floor Miami FL 33131-2310

Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is:

Becky Saka Farber Elana Krantman

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

Jan Carson Cheezem | FL Bar Member 335193 Keith Mack LLP 200 South Biscayne Boulevard, 20th Floor Miami FL 33131-2310 305-358-7605

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Article V. Capital Stock

The Corporation shall have the authority to issue 2,000 shares of common stock, par value \$.01 per share.

Article VI. Incorporator

The name and address of the incorporator is: Jan Carson Cheezem Keith Mack LLP 200 South Biscayne Boulevard, 20th Floor Miami FL 33131-2310

Article VII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on March 23, 1998.

The undersigned incorporator executed these Articles of Incorporation on March 26, 1998.

JAN CARSON CHEEZEM

by L.A. Uriarte as attorney-in-fact

Jan Carson Cheezem | FL Bar Member 335193 Keith Mack LLP 200 South Biscayne Boulevard, 20th Floor Miami FL 33131-2310 305-358-7605

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CERTIFICATE OF DESIGNATION REGISTERED AGENT/OFFICE

CORPORATION:

Elansam Incorporated

98 MAR 26 AM 9: 46
SECRETARY OF STATE
TALL A HASSEF FI ORDIN

REGISTERED AGENT/OFFICE:

Rossz Fiu Corporation 200 South Biscayne Boulevard, 20th Floor Miami FL 33131-2310

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

ROSSZ FIU CORPORATION

Jan Carson Cheezem, President by L.A. Uriarte as attorney-in-fact

Date: March 26, 1998

Jan Carson Cheezem | FL Bar Member 335193 Keith Mack LLP 200 South Biscayne Boulevard, 20th Floor Miami FL 33131-2310 305-358-7605

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