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TRANSITTAL TER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

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-12/26/97--01074--001
*****78.75 *****78.75

SUBJECT: FLORIDA SPORTS MANAGEMENT, INC.
(Proposed corporate name - must include suffix)

Enclosed is an original and one(1) copy of the articles of incorporation and a check for :

\$70.00
Filing Fee

\$78.75
Filing Fee
& Certificate

\$122.50
Filing Fee
& Certified Copy

\$131.25
Filing Fee,
Certified Copy
& Certificate

ADDITIONAL COPY REQUIRED

FROM: MARK A. AVERA
Name (Printed or typed)

P.O. BOX 2519
Address

GAINESVILLE, FLORIDA 32602
City, State & Zip

(352) 372-9999
Daytime Telephone number

SECRETARY OF STATE
TALLAHASSEE, FLORIDA
97 DEC 26 AM 6:55
FILED

Handwritten signature and date: 12/26/97

NOTE: Please provide the original and one copy of the articles.

97 DEC 26 AM 8:55
FILED
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION

FLORIDA SPORTS MANAGEMENT, INC.

The undersigned incorporators, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

ARTICLE I

Name

The name of the corporation shall be Florida Sports Management, Inc.

ARTICLE II

Place of Business

The principal place of business of Florida Sports Management, Inc. shall be 305 Southeast Second Avenue, Gainesville, Florida, 32601. This shall also be the mailing address for Florida Sports Management, Inc.

ARTICLE III

Capital Stock

The number of shares of stock that this corporation is authorized to have outstanding at any one time is 100 shares of One Dollar (\$1.00) par value common stock.

ARTICLE IV

Resident Agent

The resident agent for Florida Sports Management, Inc. shall be Mark A. Avera. His address is 305 Southeast Second Avenue, Gainesville, FL 32602.

ARTICLE V

Incorporators

The incorporators to these Articles of Incorporation are Mark A. Avera of P.O. Box 2519, Gainesville, FL 32602 and Franklin Lentz of 635 Northeast First Street, Gainesville, FL 32601.

ARTICLE VI

Effective Date

The effective date of Florida Sports Management, Inc. shall be January 1, 1998. The corporation shall have a perpetual existence.

ARTICLE VII

Board of Directors

The corporation shall have two directors initially. The number of directors may be increased or decreased from time to time by the By-Laws, but shall never be less than one. The name and address of the initial directors are Mark A. Avera of P.O. Box 2519, Gainesville, FL 32602 and Franklin Lentz of 635 Northeast First Street, Gainesville, FL 32601.

ARTICLE VIII

Amendments

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment to them, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned subscribers have executed these Articles of Incorporation on this 17TH day of December, 1997.

Mark Avera 12-17-97
Mark A. Avera Date

Franklin H. Lentz, Jr. 12-17-97
Franklin Lentz Date

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Mark Avera 12-17-97
Signature/Registered Agent Date

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA