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TO: DIVISION OF CORPORATIONS

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CONTACT: RAY STORMONT  
PHONE: (305)541-3694

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FAX #: (305)541-3770

NAME: QUAYSIDE DEVELOPMENT GROUP, INC.  
AUDIT NUMBER.....H97000018714  
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.  
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ARTICLES OF INCORPORATION

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OF

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

QUAYSIDE DEVELOPMENT GROUP, INC.

The undersigned incorporator, for purposes of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation:

- FIRST: The name of the Corporation is QUAYSIDE DEVELOPMENT GROUP, INC. (the "Corporation").
- SECOND: The street address of the initial principal office and mailing address of the Corporation is One Bayfront Plaza, Suite 1100, 100 S. Biscayne Boulevard, Miami, Florida 33131.
- THIRD: The Corporation is authorized to issue 10,000 shares of common stock, par value \$.01 per share.
- FOURTH: The street address of the initial registered office of the Corporation is: One Bayfront Plaza, Suite 1100, 100 S. Biscayne Boulevard, Miami, Florida 33131 and the registered agent at that address is: Tibor Hollo.
- FIFTH: The name and address of the incorporator of the Corporation is: Tibor Hollo, One Bayfront Plaza, Suite 1100, 100 S. Biscayne Boulevard, Miami, Florida 33131.
- SIXTH: The Corporation is organized for the purpose of transacting any and all lawful activities or business for which corporations may be formed under Chapter 607 of the Florida Statutes.
- SEVENTH: The Corporation shall have one director initially and the number of directors may be increased or diminished from time to time as provided in the Bylaws but shall never be less than one. The name and address of the initial director of the Corporation is:

PREPARED BY:  
MURRAY D. SHEAR, P.A.  
Florida Bar Number 0073053  
Broad and Cassel  
Miami Center, Suite 3000  
201 South Biscayne Boulevard  
Miami, Florida 33131

(305) 373-9400


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Tibor Hollo  
One Bayfront Plaza  
Suite 1100  
100 S. Biscayne Boulevard  
Miami, Florida 33131

**EIGHTH:** The Corporation shall indemnify any director or officer to the fullest extent permitted by Florida Law.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 7th day of November, 1997.



\_\_\_\_\_  
Tibor Hollo, Incorporator

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ACCEPTANCE OF APPOINTMENT  
OF  
REGISTERED AGENT

I hereby accept the appointment as registered agent contained in the foregoing Articles of Incorporation and state that I am familiar with and accept the obligations of Section 607.0505 of the Florida Business Corporation Act.



Tibor Hollo, Individually

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