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NAME: RED ROAD SHELL, INC.  
AUDIT NUMBER.....H97000016081  
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.  
CERT. OF STATUS..0 PAGES..... 4  
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ARTICLES OF INCORPORATION OF

RED ROAD SHELL, INC.

ARTICLE I - NAME AND ADDRESS

The name of this corporation is RED ROAD SHELL, INC.,  
located at 6495 West 4th Avenue, Hialeah, Florida 33012.

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ARTICLE II - DURATION

The corporation shall have a perpetual existence.

ARTICLE III - PURPOSE

The purpose of this corporation is to engage in any activities or  
business permitted under the laws of the United States of America  
and the State of Florida.

ARTICLE IV - CAPITAL STOCK

The maximum number of shares which this corporation is authorized  
to have outstanding at any time is One Hundred shares of common  
stock having a par value of \$1.00 per share.

CEASAR MESTRE, JR., ESQ.  
FLORIDA BAR NO. 814687  
7600 West 20 Avenue, #220  
Hialeah, Florida 33016  
(305) 821-5450

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ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The initial registered office of this corporation shall be 6495 West 4th Avenue, Hialeah, Florida 33012 and the initial registered agent of this corporation at such office shall be JUAN B. QUINTANA, who upon accepting this designation agrees to comply with the provisions of Section 48.091, Florida Statutes as amended from time to time, with respect to keeping an office open for service of process.

ARTICLE VI - INITIAL BOARD OF DIRECTORS

The initial Board of Directors shall consist of two members. The number of directors may be increased or decreased from time to time by vote of the stockholders, but in no case shall the number of directors be less than one nor more than four. The names of the directors constituting the initial Board of Directors are:

<u>Name</u>	<u>Address</u>
JUAN B. QUINTANA	6495 West 4th Avenue Hialeah, Florida 33012
DIGNA QUINTANA	6495 West 4th Avenue Hialeah, Florida 33012

ARTICLE VII - INCORPORATOR

The name and street address of the person signing these Articles of Incorporation are:

<u>Name</u>	<u>Address</u>
JUAN B. QUINTANA	6495 West 4th Avenue Hialeah, Florida 33012

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Juan Quintana  
JUAN B. QUINTANA, Incorporator

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DIVISION OF CORPORATIONS  
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STATE OF FLORIDA )  
                          )  
COUNTY OF DADE    )

The foregoing Articles of Incorporation of RED ROAD SHELL, INC. were acknowledged before me this 26th day of September, 1997 by JUAN B. QUINTANA, as Incorporator.

Patricia P. Garbow  
Notary Public

My commission expires:



PATRICIA P. GARBOW  
COMMISSION # CC 481388  
EXPIRES SEPTEMBER 02, 1991  
BONDED THROUGH  
ATLANTIC BONDING CO., INC.

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for RED ROAD SHELL, INC., at the place designated in the Articles of Incorporation, JUAN B. QUINTANA agrees to act in this capacity, and agrees to comply with the provisions of Section 48.091 relative to keeping open such office.

Date: Sept. 26, 1997

Juan Quintana  
Registered Agent

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