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5/02/97

FLORIDA DIVISION OF CORPORATIONS  
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TO: DIVISION OF CORPORATIONS

FAX #: (904)922-4001

FROM: ACE INDUSTRIES, INC.  
CONTACT: PAM FRIEDMAN  
PHONE: (305)358-2571

ACCT#: 070744001530

FAX #: (305)358-7832

NAME: EL CEVICHE, INC.

AUDIT NUMBER.....H97000007322

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..0

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA



FLORIDA DEPARTMENT OF STATE  
Sandra B. Mortham  
Secretary of State

May 5, 1997

ACE INDUSTRIES, INC.

SUBJECT: EL CEVICHE, INC.  
REF: W97000010215

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

Please provide an English translation for the entity's name in your cover letter.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6931.

Becky McKnight

FAX Aud. #: 897000037322  
Letter Number: 897A00023312

*This will be a deli/restaurant.  
EL CEVICHE: - means raw fish*

Division of Corporations - P.O. BOX 6327 - Tallahassee, Florida 32314

H97-7322

ARTICLES OF INCORPORATION

Article 1: Name of Corporation EL CEVICHE, INC.  
Address of Corporation 311 NORTH COCONUT LANE  
MIAMI BEACH, FLORIDA 33139

Article 2: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 1,000, with a par value of \$1.00. (PAR VALUE is NOT REQUIRED).

Article 3: REGISTERED OFFICE: AMALIA G. GOMEZ  
and 311 NORTH COCONUT LANE  
REGISTERED AGENT: MIAMI BEACH, FLORIDA 33139

I am familiar with and hereby accept the duties and responsibilities as registered agent for said corporation

[Signature] 5/2/97  
Signature of Registered Agent Date

Article 4: The Board of Directors are: (Board of Directors is NOT REQUIRED)  
First listed is President. Second is Secretary/Additional Directors.

- 1. AMALIA G. GOMEZ  
311 NORTH COCONUT LANE  
MIAMI BEACH, FLORIDA 33139

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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Article 5: The Name and Address of the INCORPORATOR is:

AMALIA G. GOMEZ  
311 NORTH COCONUT LANE  
MIAMI BEACH, FLORIDA 33139

In witness whereof I have subscribed my name

[Signature]  
Signature of Incorporator  
AMALIA G. GOMEZ

H97-7322  
Prepared by:

ace INDUSTRIES, INC.  
64 NW 11th Street  
Miami, FL 33136  
305-358-2571