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MITCHELL, MCALPIN, BRAIS & ASSOCIATES

PROFESSIONAL ASSOCIATION
2850 BISCAYNE BOULEVARD
MIAMI, FLORIDA 33137-4590

Reply to:

LEANNE FRAZEE TELLAM

November 4, 1996

TEL (305) 358-1306
FAX (305) 570-0771

FILED STATES
SECRETARY OF CORPORATIONS
DIVISION OF CORPORATIONS
NOV 7 1996
2:43

Secretary of State
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

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Re: Incorporation of Shiptech Inc.
Our File No.: 1655-7523

Dear Sirs:

Please accept the enclosed Articles of Incorporation for Shiptech Inc. and register same with your division. I have enclosed our check #8254 in the amount of \$122.50, and will look for your return of a certified copy of the Articles once registered.

Thank you for your cooperation.

Sincerely,



LEANNE FRAZEE TELLAM
For the Firm

Enclosures

54
11/13

ARTICLES OF INCORPORATION

OF

SHIPTECH INC.

FILED STATE
SECRETARY OF CORPORATIONS
DIVISION - 7 PM 2:43
96 NOV

I, the undersigned, do hereby subscribe to this Certificate of Incorporation for the purpose of forming a Corporation under the laws of the State of Florida and subject to the following provisions:

ARTICLE I

The name of this Corporation shall be SHIPTECH INC.

ARTICLE II

The Corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE III

The maximum number of shares of stock which this Corporation shall have outstanding at any time shall be 500 shares of common stock, each share having the par value of One Dollar (\$1.00).

ARTICLE IV

This Corporation shall begin business with a maximum capital of Five Hundred Dollars (\$500.00).

ARTICLE V

This Corporation shall have perpetual existence.

ARTICLE VI

The principal office of the Corporation shall be located at 3251 Ponce de Leon Blvd., Coral Gables, Florida, 33134, but offices for the transaction of business may be located wherever the Directors may deem necessary or expedient.

ARTICLE VII

The business of the Corporation shall be managed by a Board of Directors who need not be stockholders of the Corporation. The number of directors, not less than one, shall be fixed by resolution of the stockholders at any regular or special meeting, subject to the manner of holding such meetings prescribed by the by-laws.

ARTICLE VIII

The names and post office addresses of the members of the first Board of Directors and Officers who shall hold office for the first year of existence of the Corporation, or until their successors are elected or appointed and have qualified, are as follows:

Directors:

Leonard J. Hoskinson
Kevin Mitchell
Ricardo Menendez Ross
Felipe Menendez Ross

Address:

3251 Ponce de Leon Blvd., Coral Gables, FL 33134
3251 Ponce de Leon Blvd., Coral Gables, FL 33134
27 Leadenhall Street, London, England EC3A 1AA
27 Leadenhall Street, London, England EC3A 1AA

Officers:

President - Leonard J. Hoskinson
Vice President - Kevin Mitchell
Vice President - Ajit Karup
Vice President - Felipe Menendez Ross
Chairman - Ricardo Menendez Ross
Treasurer - John Arthur
Secretary - Karen von Walter

3251 Ponce de Leon Blvd., Coral Gables, FL 33134
3251 Ponce de Leon Blvd., Coral Gables, FL 33134
3251 Ponce de Leon Blvd., Coral Gables, FL 33134
27 Leadenhall Street, London, England EC3A 1AA
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3251 Ponce de Leon Blvd., Coral Gables, FL 33134
3251 Ponce de Leon Blvd., Coral Gables, FL 33134

ARTICLE IX

The names and post office addresses of each of the subscribers to this Certificate of Incorporation and the number of shares of stock which each subscriber agrees to take are as follows:

Ravenscroft Holdings Inc. - 500 Shares
3251 Ponce de Leon Blvd.
Coral Gables, FL 33134

ARTICLE X

This Corporation shall have full power to carry on and transact each or all of the businesses stated in Article II of this Certificate and shall have additional powers now or hereafter conferred upon it by law.

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STATE
DIVISION OF CORPORATIONS
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ARTICLE XI

Richard J. McAlpin, Esq., of Mitchell, McAlpin, Brais & Associates, P.A., 2650 Biscayne Blvd., Miami, Florida 33137 shall serve as the incorporator for this corporation.

ARTICLE XII

Richard J. McAlpin, Esq., of Mitchell, McAlpin, Brais & Associates, P.A., 2650 Biscayne Blvd., Miami, Florida 33137 shall serve as the registered agent for this corporation.

IN WITNESS WHEREOF the undersigned does accept designation as the registered agent for this corporation this 4th day of November, 1996.

Richard J. McAlpin
(SEAL)

IN WITNESS WHEREOF the undersigned incorporator does hereby set his hand and affix his seal this 4th day of November, 1996.

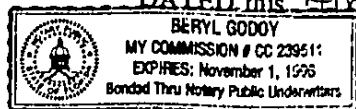
(SEAL)

Richard J. McAlpin
(SEAL)

STATE OF FLORIDA)
) SS:
COUNTY OF DADE)

BEFORE ME, the undersigned authority, this day personally appeared Richard J. McAlpin, personally known to me to be the person who executed the foregoing Articles of Incorporation of SHIPTECH Inc., and he acknowledged to and before me that he executed the same for the purposes therein expressed.

DATED this 4th day of November, 1996.



Beryl Godoy
Notary Public, State of
Florida at Large

My Commission Expires: