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                                     CONTACTI JAMES R SLOTO
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                                               (305) 379-1792
(305) 379-2328
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                                    CONTACT: JAMES R SLOTO
'AX: (904) 922-4000
                                      PHONE: (305) 379-1792
                                         PAX: (305) 370-2328
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Fax Audit No. H96000010517

ARTICLES OF INCORPORATION

OF

POLLAK FAMILY CORP.

ATTACE OF THE SECOND SE

ACTICLE I

NAME

The name of the Corporation is POLLAK FAMILY CORP. The mailing address of the Corporation shall be 200 South Biscayne Boulevard, Suite 2350, Miami, Florida 33131.

ARTICLE II

DURATION

This Corporation shall have a perpetual existence commencing upon filing of the Articles of Incorporation with the Secretary of State.

Pax Andit No. H96000010517
This instrument propered by:
ANA CHLA HARRIS, ESQ.
Pla. Re No. 705403
MISHAN, SLOTO & GRHENBERG, P.A.
Two S. Riccoyne Boulevard, Suite 2350
Mismi, FL 33131-2328
(305) 379-1792

Fax Audit No. H96000010517

ARTICLE III

PURPOSE

The Corporation shall be authorized to engage in and transact any and all lawful business within and without the State of Florida or United States for which corporations may be incorporated under Chapter 607, Florida Statutes, as amended and supplemented.

ARTICLE IV

POWERS

The Corporation shall have all of the powers cont/cred upon or porations organized pursuant to the provisions of Chapter 607, Plorida Statutes, as americal and supplemented.

ARTICLE Y

CAPITAL STOCK

This Corporation is authorized to issue 600 shares of One Dollar (\$1.00) par value common stock.

ARTICLE VI

INCORPORATOR

The name and address of the person signing these Articles as Incorporator is:

FAR Audit No. H96000010517

ANDREW B. HULLINGER, ESQ.
MISHAN, SLOTO & GREENBERG, P.A.
2350 First Union Pinancial Center
200 South Biscayne Houlevard
Miami, FL 33131-2328

ARTICLE VII

INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this Corporation is 200 South Blazzyne Boulevard, Suite 235%, Miami, FL 33131-2328, and the name of the initial Registered Agent of this Corporation at that address is ANDREW 8. HELLINGER, ESQ.

IN WITNESS WHEREOF, I have made and subscribed these Articles of Incorporation this 30thday of July, 1996.

Andrew B. Hellinger, Incorporator

ACCEPTANCE OF REGISTERED AGENT

Having been named as Registered Agent and to accept service of process for the above Corporation at the place designated in the Articles of Incorporation, I hereby accept this appointment of, and designation as, Registered Agent for service of process within the State of

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Florida of the proposed Corporation named in the Articles of Incorporation hereinabove set forth and do hereby further state that I may be found as Registered Agent for service of process upon said proposed Corporation at the address set forth in Article VII of such Articles.

IN WITNESS WHEREOF, as said Registered Agent, I have caused this Statement to be signed on this 30^{th} day of July, 1996.

By:

Andrew B. Hallings

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