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5/09/96 FLORIDA DIVISION OF CORPORATIONS 3:18:38 PM
PUBLIC ACCESS SYSTEM

((H96000006640)) ELECTRONIC FILING COVER SHEET
TO: DIVISION OF CORPORATIONS FROM: RITA BALGINES
DEPARTMENT OF STATE 2827 NW 18 ST.
STATE OF FLORIDA
409 EAST GAINES STREET
TALLAHASSEE, FL 32399
FAX: (904) 922-4000

CONTACT: MIAMI FL 33148-0000
RITA M BALGINES
PHONE: (305) 443-1072
FAX: (305) 447-0276

((H96000006640)) DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.
NAME: 3520 S. DIXIE CORPORATION
FAX AUDIT NUMBER: H96000006640 CURRENT STATUS: REQUESTED
DATE REQUESTED: 05/09/1996 TIME REQUESTED: 15:52:55
CERTIFIED COPIES: 0 CERTIFICATE OF STATUS: 0
NUMBER OF PAGES: 3 METHOD OF DELIVERY: FAX
ESTIMATED CHARGE: \$70.00 ACCOUNT NUMBER: 07330000406

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

5/10

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DIVISION OF CORPORATIONS

P. 2
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96 MAY -9 PM 4:59
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

**ARTICLES OF INCORPORATION
OF
3520 S. DIXIE CORPORATION**

WE, the undersigned, CARLOS S. RUGA and ELBA C. EAMORA, acknowledge and file in the office of the Secretary of the State of Florida, for the purpose of forming a corporation for profit, in accordance with the laws of the State of Florida, this Certificate of Incorporation, as by law provided.

I. NAME

The name of this corporation shall be:

3520 S. DIXIE CORPORATION

II. BUSINESS

The general nature of the business and businesses to be transacted as follows: To invest, hold, lease, purchase, rent, all types of real and personal property, and;

To manufacture, buy, sell, trade and deal in all and every kind of material, product, manufactured or unmanufactured; to buy, acquire, hold, use, employ, mortgage, convey, lease and dispose of patent rights, letters patent, processes, devices, inventions, trademarks, formulas, good will and other rights.

To erect, maintain, purchase or rent, hire, lease, let or otherwise acquire and dispose of buildings and structures convenient to carry on said business. To acquire, sell, mortgage, lease or otherwise acquire or dispose of real or personal property, necessary or convenient to such business.

To acquire, own, purchase or dispose of licenses and permits for the operation of said business. To acquire good will, rights and property of any person, firm association or corporation, and pay for the same in cash or stock of this company, fund or obligations of this company, or otherwise; and to hold or in any manner dispose of the whole or any part of the property so acquired.

Directly and/or through ownership of stock in any corporation, to purchase, lease, hire or otherwise acquire, hold, own, exchange, maintain, improve, alter, lease, sell convey or otherwise dispose of real estate, either improved or unimproved, and any interest or right therein, in or out of this State, as shall be found necessary and convenient from time to time for the lawful purpose of this corporation.

This document prepared by: Rita Salcines (305) 443-1872
2827 SW 18 Street, Miami, Fl. 33145

To borrow money and contract debts when necessary for the transaction of its business or for the exercise of its corporate rights, privileges, or franchises or for any other lawful purpose of its incorporation; to issue bonds, promissory notes, bills of exchange, debentures and other obligations and evidences or indebtedness payable at a specified time or times.

To guarantee, purchase, hold, sell, assign, transfer, mortgage, pledge or otherwise dispose of the shares of the capital stock of, or any bonds, securities, or evidences of indebtedness of this State or any other state or government, and while owner of such stock, to exercise all the rights, powers and privileges of ownership, including the right to vote thereon.

To purchase, hold, sell and transfer shares of its own capital stock; subject, however, to such limitations as may be provided by law; capital stock owned by the corporation shall not be voted upon directly or indirectly, now counted as outstanding for the purpose of any stockholders' quorum or vote.

Without in any particular limiting any of the objects and powers of the corporation, it being expressly declared and provided that the corporation shall have power to carry on its business, or for the purpose of accomplishment of any of the purposes of attainment of any of the objects hereinabove mentioned, and to make and perform contracts of any kind and description, and to do any and all other acts and things, and to exercise any and all other powers, either as principal, agent or broker, conferred by the laws of Florida upon corporations formed under the laws of the State, and which now or hereafter may be authorized by law.

- III. **SHARES:** The authorized capital stock of this corporation shall consist of one class; namely, **COMMON STOCK.**

The authorized capital stock of this corporation shall consist of 10,000 shares of common stock par value \$1.00.

Each share of common stock shall be entitled to one vote at all meetings of stockholders of the corporation.

- IV. **EXISTENCE:** The corporation shall have perpetual existence.
- V. **CAPITAL:** The amount of capital with which this corporation shall begin shall be \$10.00.
- VI. **REGISTERED AGENT/REGISTERED OFFICE & PRINCIPAL PLACE OF BUSINESS:** The Registered Agent, registered office and principal place of business of the Corporation shall be:

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REGISTERED AGENT: CARLOS S. RUGA
REGISTERED OFFICE/PRINCIPAL PLACE OF BUSINESS:
2000 S. DIXIE HIGHWAY - STE. 210-B
COCONUT GROVE, FLORIDA 33133

VII. NUMBER OF DIRECTORS: The number of directors of this corporation shall be not less than 1 nor more than 5, as provided by the By-Laws, and they shall hold office for one year or until their successors have been duly elected.

VIII. FIRST BOARD: The following shall constitute the first Board of Directors of the Corporation:

CARLOS S. RUGA, PRESIDENT/SECRETARY
ELSA C. ZAMORA, VICE PRESIDENT/TREASURER

IX. SUBSCRIBERS: The names and post office addresses of the subscribers to the Certificate of Incorporation are as follows:

CARLOS S. RUGA
2000 S. DIXIE HIGHWAY - STE. 210-B, COCONUT GROVE, FL 33133

ELSA C. ZAMORA
2000 S. DIXIE HIGHWAY - STE. 210-B, COCONUT GROVE, FL 33133

X. STOCKHOLDERS: The names of the stockholders of this Corporation, together with number of shares and value is as follows:

CARLOS S. RUGA - 50 SHARES - \$5.00
ELSA C. ZAMORA - 50 SHARES - \$5.00

The total aggregate amount of said stock is: 100 SHARES/\$10.

XI. The incorporators hereby agree to be bound by and to proceed under the provisions of Section 1244, Internal Revenue Code.

XII. GENERAL PROVISIONS: (A) The private property of the stockholders shall not be subject to the payment of any corporate debts to any extent whatsoever.

(B) The corporation shall have a first lien upon the shares of its stockholders and upon all dividends due them for any indebtedness by such stockholders to the corporation.

(C) Subject to the provisions and conditions of this Article, the corporation shall have full power and lawful authority to accept property, labor and services in payment for shares of its capital stock in lieu of cash, at a just valuation to be fixed by its Board of Directors.

(D) The corporation shall, at the first meeting of the stockholders, after issuance of the Charter by the State of Florida, duly formulate and adopt By-Laws and such other

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regulations as they may deem expedient or necessary for the regulation of the business and the conduct of the affairs of the corporation, and such other provisions as they may deem necessary for creating, dividing, limiting and regulating powers of the corporation and its stockholders and the Board of Directors and Officers and their tenure of office; providing such rules and regulations are not contrary to the laws of the State of Florida and this Certificate.

(E) These Articles may be amended, provided every amendment be approved by a majority of the Board of Directors and stockholders.


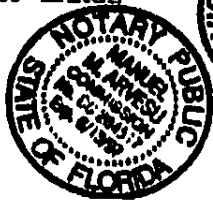
SUBSCRIBED at Miami Dade County, Florida, this 6th day of May, 1996.

[Signature] (SEAL)
[Signature] (SEAL)

STATE OF FLORIDA)
COUNTY OF DADE)

I HEREBY CERTIFY that on this day before me, a Notary Public of the State of Florida, duly qualified and acting, personally appeared CARLOS S. RUGA, and ELSA C. ZAMORA, to me well known, and being by me first duly sworn and cautioned, upon their oath deposed and said that they acknowledged having signed the above and foregoing Certificate of Incorporation for the purposes therein set forth.

WITNESS my hand and official seal at Miami, Dade County, Florida, this 6th day of May, A.D., 1996.

[Signature]
NOTARY PUBLIC
STATE OF FLORIDA AT LARGE



MY COMMISSION EXPIRES:

**CERTIFICATE DESIGNATING PLACE OF BUSINESS
OR DOMICILE FOR THE SERVICE OF PROCESS
WITHIN THIS STATE, NAMING AGENT UPON WHOM
PROCESS MAY BE SERVED**

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in compliance with said Act:

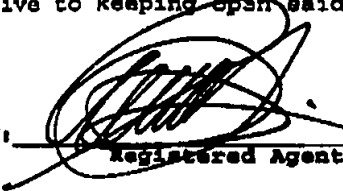
First---That **3820 S. DIXIE CORPORATION** desiring to organize under the laws of the State of Florida, with its principal office, as indicated in the Articles of Incorporation, at City of Miami, County of Dade, State of Florida, has named **CARLOS S. RUGA, 2000 S. DIXIE HIGHWAY, STE. 210-B, COCONUT GROVE, FLORIDA, 33133**, as its agent to accept services of process within this State.

ACKNOWLEDGEMENT:

CARLOS S. RUGA

Having been named to accept service of process for the above stated Corporation, at place designated in this Certificate, I hereby accept to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.

BY:


Registered Agent

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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