

3/13/96

FLORIDA DIVISION OF CORPORATIONS

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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.

NAME: NMCS CO., INC.
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H96-03556

ARTICLES OF INCORPORATION

of NYCR CO., INC.
a CORPORATION FOR PROFIT formed under the Florida General Corporation Act.

Article 1: Name of the Corporation: NYCR CO., INC.
Address of the Corporation: 7925 N.W. 12th STREET #109
MIAMI, FLORIDA 33126

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Article 2: DURATION: Term of existence of the corporation is perpetual.

Article 3: PURPOSE: The Corporation may transact any and all lawful business for which corporations may be incorporated under the Laws of the UNITED STATES and the STATE OF FLORIDA.

Article 4: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 30
PAR VALUE \$100.00 (Information about PAR VALUE is not required but may be included).

Article 5: REGISTERED OFFICE: The street address of the initial registered office of the corporation shall be:
7925 N.W. 12th STREET #109 MIAMI, FLORIDA 33126
and the name of the initial registered agent at such address is NELSON J. MARTINEZ

I am familiar with and hereby accept the duties and responsibilities as registered agent for said corporation Nelson J. Martinez 3/11/96
Signature of Registered Agent Date

Article 6: The board of directors are as follows:
The name and address of the Initial Director: (All persons listed after the first are additional directors)
1. JULIO GUARADO 7855 N.W. 12th STREET #202 MIAMI, FLORIDA 33126
NELSON J. MARTINEZ 7925 N.W. 12th STREET #202 MIAMI, FLORIDA 33126

Article 7: The Name and address of the incorporator is:
NELSON J. MARTINEZ 7925 N.W. 12th STREET #109 MIAMI, FLORIDA 33126

In witness whereof I have subscribed my name Nelson J. Martinez
Signature of Incorporator

NELSON J. MARTINEZ

H96-03556
ace INDUSTRIES, INC.
54 NW 11th Street
Miami, FL 33136
305-358-2571