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C T CORPORATION SYSTEM

Requestor's Name

660 East Jefferson Street

Address

Tallahassee, Florida 32301

City

State

Zip

Phone

904-222-1092

CORPORATION(S) NAME

REGISTRATION FEE: \$35.00
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*****20,000 *****20,000

Universal Marine, Inc

Profit - Articles

NonProfit

Limited Liability Company

Foreign

Limited Partnership

Reinstatement

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**ARTICLES OF INCORPORATION OF
UNIROYAL MARINE, INC.**

The undersigned, acting as incorporator of a Florida corporation under the Florida Business Corporation Act, Chapter 607 of the Florida Statutes, hereby adopts the following Articles of Incorporation for such Corporation:

**ARTICLE I
NAME**

The name of the Corporation is Uniroyal Marine, Inc.

**ARTICLE II
PRINCIPAL OFFICE AND MAILING ADDRESS**

The address of the Corporation's principal office is 5445 Mariner Street, Suite 111, Tampa, Florida 33609, and the mailing address of the Corporation is 5445 Mariner Street, Suite 111, Tampa, Florida 33609.

**ARTICLE III
PURPOSE**

The Corporation is organized for the purpose of transacting any and all lawful business for which corporations may be incorporated under the laws of Florida.

**ARTICLE IV
CAPITAL STOCK**

The Corporation is authorized to issue 10,000 shares of common stock, One Cent (\$.01) par value per share.

**ARTICLE V
INITIAL REGISTERED AGENT AND OFFICE**

The name of the initial registered agent of the Corporation and the street address of the initial registered office of the Corporation are as follows:

<u>Name</u>	<u>Address</u>
William A. Sandman	5445 Mariner Street, Suite 111 Tampa, Florida 33609

**ARTICLE VI
INITIAL BOARD OF DIRECTORS**

The Corporation shall have initially two directors to hold office until the first annual meeting of shareholders and until their successors shall have been elected and qualified, or until their earlier resignation, removal from office or death. The number of directors may be either

increased or decreased from time to time in accordance with the Bylaws of the Corporation. The names and addresses of the initial directors of the Corporation are:

Name	Address
K. C. Dabu	5445 Mariner Street, Suite 111 Tampa, Florida 33609
Iype Matthew	5445 Mariner Street, Suite 111 Tampa, Florida 33609

**ARTICLE VII
INCORPORATOR**

The name and address of the person signing these Articles as Incorporator are:

Name	Address
K. C. Babu	5445 Mariner Street, Suite 111 Tampa, Florida 33609

**ARTICLE VIII
INDEMNIFICATION**

The Corporation shall indemnify any person who is or was a Director, Officer, employee, or agent of the Corporation or was serving at the request of the Corporation as a Director, Officer, employee, or agent of another corporation, partnership, joint venture, trust, or other enterprise, to the fullest extent permitted by law.

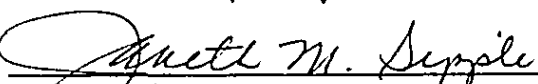
IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation this ___ day of _____, 1995.



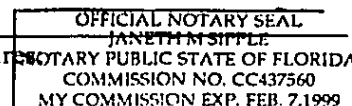
K. C. Babu, Incorporator

STATE OF FLORIDA
COUNTY OF HILLSBOROUGH

The foregoing instrument was acknowledged before me this 18 day of September, 1995, by K. C. Babu, an individual who is has produced passport as identification and did not take an oath.



Notary Public
Print Name: _____
My Commission Expires _____



**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/REGISTERED OFFICE**

Pursuant to the provisions of Section 607.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the corporation is Uniroyal Marine, Inc.
2. The name and address of the registered agent and office is:

William A. Sandman
5445 Mariner Street, Suite 111
Tampa, Florida 33609

SIGNATURE:
TITLE:



K. C. Babu, Incorporator

DATE: September 18, 1995

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATION OF MY POSITION AS REGISTERED AGENT.

SIGNATURE:



William A. Sandman

DATE: September 18, 1995