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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ANTONIO R. ALVAREZ  
NESTOR M. TORRES  
7293 Coral Way  
Miami, Florida 33155

February 28, 1995

Secretary of State  
Division of Corporations  
P. O. Box 6327  
Tallahassee, FL 32314

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-03/08/95--01070--013  
\*\*\*122.50 \*\*\*122.50

Re: Incorporation of HORUS PRESS, INC., a Florida corp.

Dear Sir/Madam:

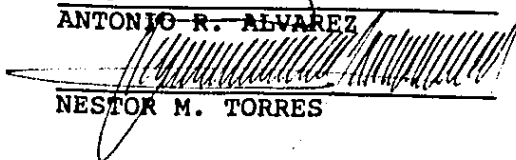
In connection with the matter noted above, enclosed are two fully executed copies of the Articles of Incorporation of Horus Press, Inc., a Florida corporation, together with our check in the sum of \$122.50 representing your filing fees and costs.

Please return a certified copy of the Articles of Incorporation to the undersigned at the address noted above. Your prompt attention will be appreciated.

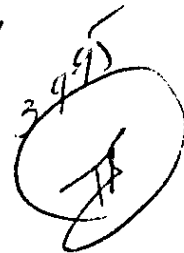
Very truly yours,



ANTONIO R. ALVAREZ



NESTOR M. TORRES



Enclosures

**ARTICLES OF INCORPORATION  
OF  
HORUS PRESS, INC.**

FILED  
2023-08-04 PM 12:04  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLE I - NAME**

The name of the corporation shall be:

**HORUS PRESS, INC.**

**ARTICLE II - DURATION**

The corporation shall have perpetual existence.

**ARTICLE III - PURPOSE**

This corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

The corporation shall have the same powers as an individual to do all things necessary or convenient to carry out its business and affairs.

**ARTICLE IV - CAPITAL STOCK**

This corporation is authorized to issue **Five Hundred (500)** shares of **One Dollar (\$1.00)** par value common stock, which shall be designated "Common Shares."

**ARTICLE V - VOTING RIGHTS**

Except as otherwise provided by law, the entire voting power for the election of directors and for all other purposes shall be vested exclusively in the holders of the outstanding common stock.

**ARTICLE VI - INITIAL OFFICE**

The street address of the initial principal office is 7293 Coral Way, Miami, Florida.

**ARTICLE VII - INITIAL REGISTERED OFFICE AND AGENT**

The street address of the corporation's initial registered office is 7293 Coral Way, Miami, Florida, and the name of its initial registered agent at that office is NESTOR M. TORRES.

**ARTICLE VIII - INITIAL BOARD OF DIRECTORS**

This corporation shall have two directors initially. The number of directors may be increased or decreased from time to time by the Bylaws but shall never be less than one (1). The names and addresses of the initial directors of this corporation are:

ANTONIO R. ALVAREZ 6848 S.W. 38 STREET, MIAMI, FL 33155  
NESTOR M. TORRES 8050 N.W. 8 STREET, #304, MIAMI, FL 33126

**ARTICLE IX - INCORPORATOR**

The name and address of the person signing these articles are:  
ANTONIO R. ALVAREZ, at 6848 S.W. 38 Street, Miami, Florida, 33155,  
and NESTOR M. TORRES, at 8050 N.W. 8 Street, #304, Miami, Florida,  
33126.

**ARTICLE X - INDEMNIFICATION**

This corporation shall indemnify any officer or director or any former officer or director to the full extent permitted by law.

**ARTICLE XI - AMENDMENT**

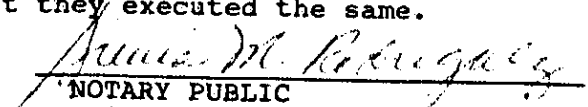
This corporation reserves the right to amend or repeal any provisions contained in these articles of incorporation, or any amendment thereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned subscriber has executed these articles of incorporation this 1 day of MARCH, 1995.

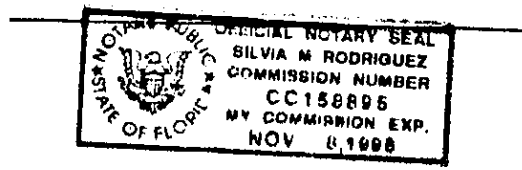
  
\_\_\_\_\_  
ANTONIO R. ALVAREZ  
  
\_\_\_\_\_  
NESTOR M. TORRES

STATE OF FLORIDA  
COUNTY OF DADE

I HEREBY CERTIFY that on this day, before me, an officer duly authorized in the State aforesaid and in the County aforesaid, to take acknowledgments, personally appeared ANTONIO R. ALVAREZ and NESTOR M. TORRES to me known to be the person described in and who executed the foregoing Articles of Incorporation, or who have produced valid Florida driver's licenses as identification, and they acknowledged before me that they executed the same.


  
\_\_\_\_\_  
NOTARY PUBLIC  
Printed, typed or stamped name:

My Commission Expires:



**ACCEPTANCE BY REGISTERED AGENT**

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN ARTICLE VII OF THESE ARTICLES OF INCORPORATION, THE UNDERSIGNED HEREBY AGREES TO ACT IN THIS CAPACITY, AND FURTHER AGREES TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE DISCHARGE OF HIS DUTIES.

Signature:   
(resident agent)

Date: 7 1 19

SECRET  
TALLAHASSEE, FLORIDA  
JULY 10 1960