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December 21, 1994

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Secretary of State Corporate Division The Capitol Tallahassee, Florida 32304

Re: ALL AMERICAN TIRE AND ACCESSORY CENTER, INC.

Gentlemen:

Enclosed are the original and one (1) copy of the Articles of Incorporation for the above-referenced corporation together with my check for \$122.50 representing payment of the following fees:

Please file the enclosed Articles of Incorporation and return a certified copy of same to me.

Your assistance and cooperation is greatly appreciated.

Very truly yours

Robert P. Mudge

RPM/dlg

Enclosures

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ARTICLES OF INCORPORATION

FILED SECFETARY OF STATE DIVISION OF CORPORATIONS

OF

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ALL AMERICAN TIRE AND ACCESSORY CENTER, INC.

The undersigned Incorporator files these Articles of Incorporation in order to form a corporation under the Florida General Corporation Act.

ARTICLE I - CORPORATE NAME

The name of this corporation shall be ALL AMERICAN TIRE AND ACCESSORY CENTER, INC.

ARTICLE II - NATURE OF BUSINESS

The general nature of the business to be transacted by this Corporation is to engage in any and all business permitted under the Laws of the State of Florida.

ARTICLE III - CAPITAL STOCK

The maximum number of shares of stock that this Corporation is authorized to issue and have outstanding at any one time is 1,000 shares of common stock having a par value of \$1.00 per share.

ARTICLE IV - TERM OF EXISTENCE

The Corporation shall have perpetual existence commencing upon the filing of these articles.

ARTICLE V - PRINCIPAL OFFICE, MAILING ADDRESS AND REGISTERED AGENT AND INITIAL REGISTERED OFFICE

The Principal Office and Mailing Address of the Corporation shall be:

1111 Hilda Court Venice, Florida 34293

The Registered Agent and the stree, address of the initia.
Registered Office of this Corporation in the State of Florida shall be:

FREDERICK D. LUGAR 329 South Nokomis Avenue Venice, Florida 34285

ARTICLE VI - BOARD OF DIRECTORS

This Corporation shall have one (1) director initially. The number of directors may be increased or diminished from time to time by Bylaws adopted by the shareholders, but shall never be less than one.

ARTICLE VII - INITIAL DIRECTOR

The name of the initial director of this Corporation and his street address is as follows:

THOMAS P. RUSSELL 1111 Hilda Court Venice, Florida 34293

ARTICLE VIII - INCORPORATOR

The name and street address of the person signing these Articles of Incorporation as the Incorporator is:

THOMAS P. RUSSELL 1111 Hilda Court Venice, Florida 34293

ARTICLE IX - AMENDMENT

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the shareholders and approved at a shareholders' meeting by at least a majority of the stock

entitled to "ote, unless all of the directors and all of the sharehologis sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

IN WITNESS WHEREOF, the undersigned, as Incorporator, has executed the foregoing Articles of Incorporation on this 2151 day of December, 1994.

THOMAS P. RUSSELL

STATE OF FLORIDA

COUNTY OF SARASOTA

The foregoing Instrument was acknowledged before me this

21St day of December, 1994, by THOMAS P. RUSSELL, who is

personally known to me or who has produced

[type-of-identification] as

identification and who did take an oath.

My Commission Expires:



Notary Public

DEBRA GREATHOUSE

Printed name of notary

Commission Number: <u>CCITTCH</u>

ACCEPTANCE OF REGISTERED AGENT

I have been designated as registered agent in the above Articles. Simultaneously, I hereby accept the appointment as Registered Agent.

FREDERICK D. LUGAR