

FILE NOW: FILING FEE AFTER MAY 1 IS \$225.00

CORPORATION
AND ALIEN FILING

1995



OFFICE OF THE SECRETARY OF STATE
TALLAHASSEE, FLORIDA

APPROVED
AND
FILED

COMM - 1 PM 10:30

DOCUMENT # P93000000156 (8)

1. Filing Fee

ASSOCIATION RISK MANAGEMENT, INC.

RECEIVED BY STATE
TALLAHASSEE, FLORIDA

4215 SOUTHPOINT BLVD.
SUITE 100
JACKSONVILLE FL 32216

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SUITE 100
JACKSONVILLE FL 32216

21. 1301 Gulf Life Drive

22. Suite #300

23. Jacksonville, FL

24. 32207

25. 4215 Southpoint Blvd.

26. Suite 100

27. Jacksonville, FL

28. 32216

30

3. 12/31/1992 5a. 04/18/1994

4. 59-3158181

5. \$8.75 Additional Fee Required

6. \$5.00 May Be Added to Fees

8. XX

9. Name and Address of Current Registered Agent

10. Name and Address of New Registered Agent

SCHNEIDER, MICHAEL N
4215 SOUTHPOINT BLVD.
100 NATIONAL FINANCIAL BLDG.
JACKSONVILLE FL 32216

01. Name

02. Street Address

03.

04.

FL 85

11. I, the undersigned, do hereby certify that the foregoing information is true and correct to the best of my knowledge and belief, and that I am the duly authorized representative of the corporation or partnership in making this statement. I understand that this statement is a public record and that it may be used by the State of Florida for the purpose of identifying the registered agent of the corporation or partnership.

12. ADDITIONAL INFORMATION

13. ADDITIONAL CHANGES TO CERTIFICATE AND STATE

DPTS
HOROVITZ, BRUCE
1301 GULF LIFE DRIVE SUITE 300
JACKSONVILLE FL

DPTS
HOROVITZ, ELLIOTT
1301 GULF LIFE DRIVE SUITE 300
JACKSONVILLE FL

SIGNATURE:

Elliott Horovitz

Elliott Horovitz

4/21/95

904-396-0850

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR