

1063

PLEASE READ ALL INSTRUCTIONS BEFORE COMPLETING THIS FORM.

FILED


06 SEP 19 AM 7:36

STATE OF FLORIDA  
DIVISION OF CORPORATIONS

700079971857

REINSTATEMENT # 3-06

**CORPORATION REINSTATEMENT**



FLORIDA DEPARTMENT OF STATE  
Secretary of State  
DIVISION OF CORPORATIONS

**DOCUMENT #**

**1. Corporation Name**

True North Holdings (Latin America), Inc.

P38691

**2. Principal Office Address**

1114 Ave of the Americas

Suite, Apt. #, etc.

16th Floor-Tax Dept.

City & State

New York, NY

Zip

10036

Country

New York

**3. Mailing Office Address**

1114 Ave of the Americas

Suite, Apt. #, etc.

16th Floor-Tax Dept.

City & State

New York, NY

Zip

10036

Country

New York

**4. Date Incorporated or Qualified To Do Business in Florida 5/07/1992**

**5. FEI Number**

59-1849797

Applied For

Not Applicable

**6. CERTIFICATE OF STATUS DESIRED**

\$8.75 Additional Fee required for a Certificate of Status

**7. Name and Address of Current Registered Agent**

Name

CORPORATION SERVICE COMPANY

Street Address (P.O. Box Number is Not Acceptable)

1201 HAYS STREET

Suite, Apt. #, Etc.

City

TALLAHASSEE

State  
**FL**

Zip Code

32301-2525

**8. I, being appointed the registered agent of the above named corporation, am familiar with and accept the obligations of section 607.0505 or 617.0503, F.S.**

Signature of Registered Agent

**Brian Courtney**

**Asst. V. Pres.**

Date

9/19/06

**9. Names and Street Addresses of Each Officer and/or Director (Florida nonprofit corporations must list at least 3 directors)**

| Titles | Name of Officers and/or Directors | Street Address of Each Officer and/or Director | City / State / Zip |
|--------|-----------------------------------|--|--------------------|
| D/V/S  | NICHOLAS J. CAMERA                | 1114 AVE OF THE AMERICAS, 19TH                 | NEW YORK NY 10036  |
| CEO/D  | RAFAEL DE GUZMAN                  | 1401 BRICKELL AVE, STE 1100                    | MIAMI FL 33131     |
| CFO/D  | JUAN CARLOS GOMEZ                 | 1401 BRICKELL AVE, STE 1100                    | MIAMI FL 33131     |
| ASST.S | JIM CHIRICO                       | 1114 AVE OF THE AMERICAS, 19TH                 | NEW YORK NY 10036  |
| V      | JACQUELINE STONE                  | 13801 FNB PARKWAY                              | OMAHA NE 68154     |
| V      | JOHN GILLIAM                      | 13801 FNB PARKWAY                              | OMAHA NE 68154     |

**10. I certify that I am an officer or director or the receiver or trustee empowered to execute this application as provided for in chapter 607 or 617, F.S. I further certify that when filing this reinstatement application, the reason for dissolution has been eliminated, the corporate name satisfies the requirements of section 607.0401 or 617.0401, F.S., that all fees owed by the corporation have been paid and the names of individuals listed on this form do not qualify for an exemption under section 119.07(3)(l), F.S. The information indicated on this application is true and accurate, and my signature shall have the same legal effect as if made under oath.**

SIGNATURE:

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

9/18/2006

Date

212-704-1367

Daytime Phone #

B. Mitchell SEP 19 2006



2083

THE INTERPUBLIC GROUP OF COMPANIES, INC.  
WORLDWIDE ADVERTISING AND MARKETING COMMUNICATIONS  
1114 Avenue of the Americas, New York, N.Y. 10036 tel (212) 704-1200 fax (212) 704-1201

September 18, 2006

Florida Department of State  
Secretary of State  
Division of Corporations  
Tallahassee FL 32301

Re: True North Holding (Latin America), Inc.  
FL Document No. P38691

To Whom It May Concern:

Attached is the Application for Reinstatement of True North Holding (Latin America), Inc. The mailing address on file with your office is incorrect and was changed in 2004, as we moved from 1271 Avenue of the Americas, New York, NY 10020 to 1114 Avenue of the Americas, New York, NY 10036. We have not been receiving annual reports from your office because the address on file was incorrect.

We respectfully request that your office waive any penalties for reinstatement due to the fact that we have not received annual reports from 2003 forward.

True North Holding (Latin America), Inc. is a wholly owned subsidiary of The Interpublic Group of Companies, Inc.

Thank you for your time.

Please do not hesitate to contact Kelly J. Leahy, Corporate Paralegal, at 212-704-1367 should you have any questions.

A handwritten signature in cursive script, appearing to read "Nicholas J. Camera".

Nicholas J. Camera  
Senior Vice President, General Counsel and Secretary  
The Interpublic Group of Companies, Inc.  
and  
Vice President and Secretary  
True North Holding (Latin America), Inc.

3083



CORPORATION SERVICE COMPANY

ACCOUNT NO. : 072100000032  
 REFERENCE : 325382 4349124  
 AUTHORIZATION : *[Signature]*  
 COST LIMIT : ~~\$ 1200.00~~ #600.00

ORDER DATE : August 21, 2006  
 ORDER TIME : 3:41 PM  
 ORDER NO. : 325382-080  
 CUSTOMER NO: 4349124

REINSTATEMENT

NAME: TRUE NORTH HOLDINGS (LATIN AMERICA), INC.

XX REINSTATEMENT  
 XX--letter from client asking to waive fees.

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

- CERTIFIED COPY
- XX PLAIN STAMPED COPY
- CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Sara Lea

EXAMINER'S INITIALS \_\_\_\_\_

RECEIVED  
 06 SEP 19 PM 4:29  
 DEPT. OF STATE  
 DIVISION OF CORPORATIONS  
 TALLAHASSEE, FLORIDA