

2001 UNIFORM BUSINESS REPORT (UBR)

FILED
Feb 19, 2001 8:00 am
Secretary of State

02-19-2001 90001 048 ***150.00

921102



DO NOT WRITE IN THIS SPACE

DOCUMENT # P37086

1. Entity Name
ARTHUR D. LITTLE, INC.

Principal Place of Business Mailing Address
JANET BELAIR, LEGAL DEPT. **JANET BELAIR, LEGAL DEPT.**
25 ACORN PARK **25 ACORN PARK**
CAMBRIDGE MA 02140 **CAMBRIDGE MA 02140**

2. Principal Place of Business 3. Mailing Address
25 ACORN PARK **ACORN PARK**
 Suite, Apt. #, etc. Suite, Apt. #, etc.
 BUILDING 25/425 A.

City & State City & State 4. FEI Number Applied For
CAMBRIDGE, MA **CAMBRIDGE, MA** **04-1549700** Not Applicable

Zip Country Zip Country 5. Certificate of Status Desired \$8.75 Additional Fee Required
02140 **U.S.A.** **02140** **U.S.A.** \$8.75 Additional Fee Required

6. Name and Address of Current Registered Agent 7. Name and Address of New Registered Agent

C T CORPORATION SYSTEM
1200 SOUTH PINE ISLAND ROAD
PLANTATION FL 33324

Name
 Street Address (P.O. Box Number is Not Acceptable)
 City **FL** Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE _____ DATE _____
Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating)

9. This corporation is eligible to satisfy its Intangible Tax filing requirement and elects to do so. (See criteria on back)

FILE NOW!!! FEE IS \$150.00
After MAY 1, 2001 Fee will be \$550.00
Make Check Payable to Department of State

10. Election Campaign Financing Trust Fund Contribution. **\$5.00** May Be Added to Fees

11. OFFICERS AND DIRECTORS		12. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	P LAMADRID, LORENZO C 25 ACORN PARK CAMBRIDGE MA <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	P/D LAMADRID, LORENZO C 25 ACORN PARK CAMBRIDGE MA 02140 <input checked="" type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	VS GALLO, SAMUEL J. 25 ACORN PARK CAMBRIDGE MA <input checked="" type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	S/VP DRISCOLL, KIMBERLEE M. 25 ACORN PARK CAMBRIDGE MA 02140 <input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	T MCELLIGOTT, FREDERICK T. 25 ACORN PARK CAMBRIDGE MA <input checked="" type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	VP BRODSKY, MARK A. 25 ACORN PARK CAMBRIDGE MA 02140 <input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	VPD MCMAMARA, PAMELA 25 ACORN PARK CAMBRIDGE MA 02140 <input checked="" type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	D SCHULMEYER, GERHARD 12 FIELD POINT CIRCLE GREENWICH, CT 06830 <input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	SVP KERR, MARGARET 25 ACORN PARK CAMBRIDGE MA 02140 <input checked="" type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	D GROSSMAN, JEROME H. 72 SPOONER ROAD CHESTNUT HILL, MA 20467 <input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D CONWAY, JILL K. 65 COMMONWEALTH AVENUE BOSTON MA 02116 <input checked="" type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	D PENZIAS, ARNO A. 1960 GRANT AVENUE #16 SAN FRANCISCO, CA 94133 <input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition

13. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 11 or Block 12 if changed, or on an attachment with an address, with all other information, as provided.

SIGNATURE: _____ DATE: **JANUARY 16, 2001** Tel: _____
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR
KIMBERLEE M DRISCOLL - SECRETARY Daytime Phone # **617-498-5697**

CR2E034 (10/00)

Attachment

921102
P37086

OFFICERS AND DIRECTORS OF ARTHUR D. LITTLE, INC.
As at January 2001

OFFICERS

Lorenzo C. Lamadrid, President and Chief Executive Officer
Mark A. Brodsky, Executive Vice President of Finance and Development

Senior Vice Presidents

J. Paul Auton, Senior Vice President, CCL
Howard W. Biddle, Senior Vice President and Chief Executive, CCL
John M. Collins, Senior Vice President and Managing Director, North America Technology and Innovation
Kimberlee M. Driscoll, Senior Vice President, Secretary and General Counsel
Jeremy L. Frank, Senior Vice President and Director
Nigel Godley, Senior Vice President and Director
J. Ladd Greeno, Senior Vice President and Managing Director, North America Management Consulting
Robert C. Henske, Senior Vice President and Director
John M. Lavin, Senior Vice President, Corporate Staff
Lou Persico, Senior Vice President and Chief Financial Officer
Peter B. Scott-Morgan, Senior Vice President
Tom W.H.A. Sommerlatte, Senior Vice President and Director

Administrative/Corporate Officers

_____, Controller
Todd C. DeBinder, Vice President, Assistant Secretary, and Contracting Officer
Robert N. Lambe, Vice President and Managing Director, North America E&R
Frederick T. McElligott, Vice President and Treasurer

Officers of Arthur D. Little, Inc.

Professional Operations Officers

Vice Presidents

Jose E. Alvarez
Nicholas A. Athanasiou
Armand A. Balasco
David J. Barker
Brian M. Barnett
Ghassan M. Barrage
Carlos Bartolo

Attachment
921102
P37086

Gregory S. Bean
Karen R. Benedek
Charles E. Benson
Jeffrey M. Bentley
Vincent Berinato
Josephine P. Berman
Paul D. Boehm
Nils H. Bohlin
A. David Bramley
Michael Braun
Paul M. Brenner
Leslie A. Buttorff
Laurence P. Chait
Imelda Cisneros
Richard J. Clarke
Robert M. Curtice
Gordon Roy Davis
Jean-Philippe P. Deschamps
Maryanne DiBerto
Robert F. Donohue
Gregory S. Douglas

Officers of Arthur D. Little, Inc. (cont.)

Vice Presidents (cont.)

Daniel J. Ehntholt
Richard P. Eno
Louise M. Firth
Rudolf Fischer
John A. Goldhill
Richard J. Granger
Gustav Greve
David G. Guillebaud
Judith C. Harris
Gilbert S. Hedstrom
Roger T. Hill
Jacques Hurkmans
Francois Jeannet
Thomas Jobsky
J. Stewart Johnston
Ronald S. Jonash
Taesoo Jung
Gerald Kalny
Charles F. Kiefer
Norbert Klapper
David E. Kleinschmidt
Peter W. Kopf
Bernard J. Lacomis
Leon J. Laviolette
Bo Lenerius

Ronald Levy
Stuart J. Lipoff
Officers of Arthur D. Little, Inc. (cont.)

Attachment

921102
P32086

Vice Presidents (cont.)

Christoph Maier-Rothe
Pamela W. McNamara
Georges A. Melhem
Bernhard H. Metzger
Raj Mitta
Brian R. Moon
Alan D. Murphy
Eulogio Naz
Stephen G. Nichols
Jane E. Obbagy
Steven P. Ober
Peter V. Palacek
Peter J. Parry
Mark F. Pettit
Irving H. Plotkin
Enrico T. Polastro
George Psychojos
Achim Riemann
Martyn F. Roetter
Mehmet Rona
Christopher E. Ross
Marc D. Rubin
Stephen E. Rudolph
Claire E. Ruskin
Paul D. Ruskin
Stuart M. Saint
D. Michael Sausman
Arthur D. Schwope
Michael Shanahan
Robert D. Shelton
Jonathan B. Shopley
Bryan Smith
Dennis C. Smith

Officers of Arthur D. Little, Inc. (cont.)

Vice Presidents (cont.)

Arthur H. Solomon
Jennifer McCabe Taggart
Kenneth P. Taylor
W. Peter Teagan
Richard F. Topping
Anne O. Troutman
L. Martin van der Mandele

Attachment
921102
P37086

Frederik H.D. Van Oene
• Herman Vantrappen
Robert P. Wilson, Jr.
Roger K. Wippermann
Frederic Wirtz
John David Wood
Jeffrey H. Worthington
Joel Yanowitz

NB Those names in red were made Vice Presidents in- 2000.

This list is up to date as at January 12, 2001. Any pre-existing lists should be overwritten with this new list.

BOARD OF DIRECTORS -- ARTHUR D. LITTLE, INC.

January 2001

Directors

Brian M. Barnett

R. Schorr Berman

John W. Brown

Jerome H. Grossman, M.D.

Thomas Jobsky

Margaret G. Kerr

Lorenzo C. Lamadrid

Pamela W. McNamara

Bernhard H. Metzger

Arno A. Penzias

Claire E. Ruskin

Gerhard Schulmeyer

John Thompson