

FILE NOW: FILING FEE AFTER MAY 1ST IS \$550.00

FILED
Jan 27 1998 8:00am
Secretary of State

| | | |
|--|---|---|
| PROFIT CORPORATION ANNUAL REPORT 1998 |  | FLORIDA DEPARTMENT OF STATE Sandra B. Mortham Secretary of State DIVISION OF CORPORATIONS |
|--|---|---|

DOCUMENT # P37086 (6)

1. Corporation Name
ARTHUR D. LITTLE, INC.



| | |
|--|--|
| Principal Place of Business JANET BELAIR. LEGAL DEPT. 25 ACORN PARK CAMBRIDGE MA 02140 | Mailing Address JANET BELAIR. LEGAL DEPT. 25 ACORN PARK CAMBRIDGE MA 02140 |
|--|--|

DO NOT WRITE IN THIS SPACE

| | |
|--------------------------------|---------------------|
| 2. Principal Place of Business | 2a. Mailing Address |
| 21 | 26 |
| Suite, Apt. #, etc. | Suite, Apt. #, etc. |
| 22 | 27 |
| City & State | City & State |
| 23 | 28 |
| Zip | Zip |
| Country | Country |
| 24 | 29 |
| 25 | 30 |

| | |
|---|--|
| 3. Date Incorporated or Qualified 01/06/1992 | |
| 4. FEI Number 04-1549700 | Applied For <input type="checkbox"/> Not Applicable |
| 5. Certificate of Status Desired <input type="checkbox"/> | \$8.75 Additional Fee Required |
| 6. Election Campaign Financing Trust Fund Contribution <input type="checkbox"/> | \$5.00 May Be Added to Fees |
| 8. This corporation owes or has paid the current year Intangible Personal Property Tax due June 30. <input type="checkbox"/> Yes <input type="checkbox"/> No | |

9. Name and Address of Current Registered Agent

**C T CORPORATION SYSTEM
 1200 SOUTH PINE ISLAND ROAD
 PLANTATION FL 33324**

10. Name and Address of New Registered Agent

| |
|---|
| 81 Name |
| 82 Street Address (P.O. Box Number is Not Acceptable) |
| 83 |
| 84 City |
| 85 Zip Code |

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above-named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE _____ (NOTE: Registered Agent signature required when reinstating) DATE _____

| 12. OFFICERS AND DIRECTORS | | DELETED |
|----------------------------|-----------------------------------|--------------------------|
| TITLE | P LAMANTIA, CHARLES R. | <input type="checkbox"/> |
| NAME | 25 ACORN PARK | |
| STREET ADDRESS | CAMBRIDGE MA | |
| CITY-ST-ZIP | | |
| TITLE | VS GALLO, SAMUEL J. | <input type="checkbox"/> |
| NAME | 25 ACORN PARK | |
| STREET ADDRESS | CAMBRIDGE MA | |
| CITY-ST-ZIP | | |
| TITLE | T MCELLIGOTT, FREDERICK T. | <input type="checkbox"/> |
| NAME | 25 ACORN PARK | |
| STREET ADDRESS | CAMBRIDGE MA | |
| CITY-ST-ZIP | | |
| TITLE | | <input type="checkbox"/> |
| NAME | | |
| STREET ADDRESS | | |
| CITY-ST-ZIP | | |
| TITLE | | <input type="checkbox"/> |
| NAME | | |
| STREET ADDRESS | | |
| CITY-ST-ZIP | | |

| 13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12 | | Change | Addition |
|---|--|--------------------------|--------------------------|
| 1.1 TITLE | | <input type="checkbox"/> | <input type="checkbox"/> |
| 1.2 NAME | PLEASE SEE ATTACHED LIST FOR BOARD OF DIRECTORS | | |
| 1.3 STREET ADDRESS | | | |
| 1.4 CITY-ST-ZIP | | | |
| 2.1 TITLE | | <input type="checkbox"/> | <input type="checkbox"/> |
| 2.2 NAME | | | |
| 2.3 STREET ADDRESS | | | |
| 2.4 CITY-ST-ZIP | | | |
| 3.1 TITLE | | <input type="checkbox"/> | <input type="checkbox"/> |
| 3.2 NAME | | | |
| 3.3 STREET ADDRESS | | | |
| 3.4 CITY-ST-ZIP | | | |
| 4.1 TITLE | | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.2 NAME | | | |
| 4.3 STREET ADDRESS | | | |
| 4.4 CITY-ST-ZIP | | | |
| 5.1 TITLE | | <input type="checkbox"/> | <input type="checkbox"/> |
| 5.2 NAME | | | |
| 5.3 STREET ADDRESS | | | |
| 5.4 CITY-ST-ZIP | | | |
| 6.1 TITLE | | <input type="checkbox"/> | <input type="checkbox"/> |
| 6.2 NAME | | | |
| 6.3 STREET ADDRESS | | | |
| 6.4 CITY-ST-ZIP | | | |

14. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address.

SIGNATURE **Samuel J. Gallo, Sr. VP, Sec. & General Counsel** 1-9-98 617-498-5255

CR2E034 (10/97)

BOARD OF DIRECTORS - ARTHUR D. LITTLE, INC.

Directors

Address

John W. Brown

Chairman, President, and Chief
Executive Officer
Stryker Corporation
2725 Fairfield Road
Kalamazoo, MI 49002-1752

William F. Connell

Chairman and Chief Executive Officer
Connell Limited Partnership
One International Place
31st Floor
Fort Hill Square
Boston, MA 02110

Jill K. Conway

65 Commonwealth Avenue
Boston, MA 02116

Paul E. Gray

Professor of Electrical Engineering
Massachusetts Institute of Technology
100 Memorial Drive
Suite 11-4A
Cambridge, MA 02142

Jerome H. Grossman, M.D.

Chairman and Chief Executive
Officer
Health Quality, Inc.
500 Boylston Street
Suite 550
Boston, MA 02116

Michael C. Hawley

President and Chief
Operating Officer
The Gillette Company
Prudential Tower Building - 48th Fl.
Boston, MA 02199

Ashok S. Kalelkar

Senior Vice President and
Chief Professional Officer
Arthur D. Little, Inc.
25 Acorn Park
Cambridge, MA 02140

Directors (Continued)

Margaret G. Kerr

Senior Vice President
Human Resources and Environment
Nortel (Northern Telecom)
8200 Dixie Road, Suite 100
Brampton, Ontario
Canada L6T 5P6

Charles R. LaMantia

President and Chief Executive Officer
Arthur D. Little, Inc.
25 Acorn Park
Cambridge, MA 02140

John F. Magee

Chairman of the Board
Arthur D. Little, Inc.
25 Acorn Park
Cambridge, MA 02140

Arno A. Penzias

Vice President & Chief Scientist
Bell Laboratories, Lucent Technologies
1960 Grant Avenue #16
San Francisco, CA 94133

Stephen E. Rudolph

Vice President and Managing Director
Technology and Product Development
Arthur D. Little, Inc.
25 Acorn Park
Cambridge, MA 02140

Stuart M. Saint

Vice President and Managing Director
Arthur D. Little Far East, Inc.
The Gateway
East Tower #13.06
152 Beach Road
Singapore 189721

Masamoto Yashiro

Country Corporate Officer - Japan and
Executive Vice President
Citicorp/Citibank, N.A.
21F Citicorp Center
2-3-14 Higashi-Shinagawa
Shinagawa-ku, Tokyo 140, Japan

J. Michael Younger

Chairman
Arthur D. Little Limited
Berkeley Square House
Berkeley Square
London W1X 6EY
United Kingdom