

FILE NOW: FILING FEE AFTER MAY 1 IS \$225.00

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PROFIT CORPORATION ANNUAL REPORT 1996



FLORIDA DEPARTMENT OF STATE
 Sandra B. Northam
 Secretary of State
 DIVISION OF CORPORATIONS

DOCUMENT # P37086 (6)

1. Corporation Name
ARTHUR D. LITTLE, INC.



Principal Place of Business
**JANET BELAIR, LEGAL DEPT.
 25 ACORN PARK
 CAMBRIDGE MA 02140**

Mailing Address
**JANET BELAIR, LEGAL DEPT.
 25 ACORN PARK
 CAMBRIDGE MA 02140**

2. Principal Place of Business

21 Suite, Apt. #, etc.

22 City & State

23 Zip

25 Country

2a. Mailing Address

26 Suite, Apt. #, etc.

27 City & State

28 Zip

30 Country

3. Date Incorporated or Qualified
01/06/1992

3a. Date of Last Report
02/06/1995

4. FEI Number
04-1549700

Applied For
 Not Applicable

5. Certificate of Status Desired

\$8.75 Additional Fee Required

6. Election Campaign Financing Trust Fund Contribution

\$5.00 May Be Added to Fees

8. This corporation has liability for intangible tax under s. 199.032, Florida Statutes Yes No

9. Name and Address of Current Registered Agent

**C T CORPORATION SYSTEM
 1200 SOUTH PINE ISLAND ROAD
 PLANTATION FL 33324**

81 Name

82 Street Address (P.O. Box Number is Not Acceptable)

83

84 City

FL

85 Zip Code

10. Name and Address of New Registered Agent

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE

Signature of Officer or Director

Signature of Registered Agent

DATE

12. OFFICERS AND DIRECTORS

TITLE	P	<input type="checkbox"/> DELETE
NAME	LAMANTIA, CHARLES R.	
STREET ADDRESS	25 ACORN PARK	
CITY - ST - ZIP	CAMBRIDGE MA	
TITLE	VS	<input type="checkbox"/> DELETE
NAME	GALLO, SAMUEL J.	
STREET ADDRESS	25 ACORN PARK	
CITY - ST - ZIP	CAMBRIDGE MA	
TITLE	T	<input type="checkbox"/> DELETE
NAME	MCELLIGOTT, FREDERICK T.	
STREET ADDRESS	25 ACORN PARK	
CITY - ST - ZIP	CAMBRIDGE MA	
TITLE	CCEO	<input type="checkbox"/> DELETE
NAME	CROSSMAN, JEROME H. M	
STREET ADDRESS	750 WASHINGTON STREET	
CITY - ST - ZIP	BOSTON MA	
TITLE	SVP	<input type="checkbox"/> DELETE
NAME	KASCH, KURT	
STREET ADDRESS	OTTO-SUHR ALLEE 6/16	
CITY - ST - ZIP	D-10585 BERLIN GE	
TITLE	SVP	<input type="checkbox"/> DELETE
NAME	KERR, MARGARET G.	
STREET ADDRESS	P. O. BOX 458 NA STATION A	
CITY - ST - ZIP	MISSISSAUGA ON	

13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12	<input type="checkbox"/> Change <input type="checkbox"/> Addition
1. TITLE	
2. NAME	
3. STREET ADDRESS	
4. CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
2. TITLE	
2.2 NAME	
2.3 STREET ADDRESS	
2.4 CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
3.1 TITLE	
3.2 NAME	
3.3 STREET ADDRESS	
3.4 CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
4.1 TITLE	
4.2 NAME	
4.3 STREET ADDRESS	
4.4 CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
5.1 TITLE	
5.2 NAME	
5.3 STREET ADDRESS	
5.4 CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
6.1 TITLE	
6.2 NAME	
6.3 STREET ADDRESS	
6.4 CITY - ST - ZIP	

14. I do hereby certify that the information supplied with this filing is voluntarily furnished and does not qualify for the exemption stated in Section 119.07(3)(k), Florida Statutes. I further certify that the information indicated on this annual report or supplement annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address.

SIGNATURE: *Samuel Gallo*
 Samuel J. Gallo, Sr. VP, Sec. & Gen. Counsel

4-8-96

617-498-5255

CR2E034 (12/95)

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BOARD OF DIRECTORS - ARTHUR D. LITTLE, INC.

Directors

Address

William F. Connell

Chairman and Chief Executive Officer
Connell Limited Partnership
One International Place
31st Floor
Fort Hill Square
Boston, MA 02110

Jill K. Conway

65 Commonwealth Avenue
Boston, MA 02116

Paul E. Gray

Chairman of the Corporation
Massachusetts Institute of Technology
Building 5, Room 205
77 Massachusetts Avenue
Cambridge, MA 02139

Jerome H. Grossman, M.D.

Chairman and CEO
Health Quality, Inc.
500 Boylston Street
Suite 550
Boston, MA 02116

Kurt Kasch

Wangenheimstr. 25
14193 Berlin
Germany

Margaret G. Kerr

Senior Vice President
Environment, Ethics & Quality
Northern Telecom Limited
P.O. Box 458
Station A
Mississauga, Ontario
Canada L5A 3A2

Directors (Continued)

Charles R. LaMantia	President and Chief Executive Officer Arthur D. Little, Inc. 25 Acorn Park Cambridge, MA 02140
John F. Magee	Chairman of the Board Arthur D. Little, Inc. 25 Acorn Park Cambridge, MA 02140
T. Ian Moncrieff	Vice President Arthur D. Little, Inc. 25 Acorn Park Cambridge, MA 02142
Arno A. Penzias	Vice President & Chief Scientist AT&T Bell Laboratories Room 6A-411 600 Mountain Avenue P.O. Box 636 Murray Hill, NJ 07974-0636
Ralph A. Pfeiffer, Jr.	90 Field Point Circle Greenwich, CT 06830
Stephen E. Rudolph	Vice President and Managing Director Technology and Product Development Arthur D. Little, Inc. 25 Acorn Park Cambridge, MA 02140
Masamoto Yashiro	Executive Vice President Citicorp/Citibank, N.A. 21F Citicorp Center 2-3-14 Higashi-Shinagawa Shinagawa-ku, Tokyo 140, Japan
J. Michael Younger	Chairman Arthur D. Little Limited Berkeley Square House Berkeley Square London W1X 6EY United Kingdom