

**2003 FOR PROFIT CORPORATION  
UNIFORM BUSINESS REPORT (UBR)**

**FILED**  
**Mar 03, 2003 8:00 am**  
**Secretary of State**

03-03-2003 90427 041 \*\*\*150.00

0316476 AT

**DOCUMENT # P36872**

1. Entity Name  
**SUBARU OF AMERICA, INC.**



Principal Place of Business  
**2235 ROUTE 70 WEST  
CHERRY HILL NJ 08002**

Mailing Address  
**2235 ROUTE 70 WEST  
CHERRY HILL NJ 08002**



2. Principal Place of Business  
Suite, Apt. #, etc.

3. Mailing Address  
Suite, Apt. #, etc.

CHECK HERE IF MAKING CHANGES

City & State

City & State

Zip Country

Zip Country

4. FEI Number **23-1693419**

Applied For  
 Not Applicable

5. Certificate of Status Desired  **\$8.75** Additional Fee Required

6. Name and Address of Current Registered Agent

**CORPORATION SERVICE COMPANY  
1201 HAYS STREET  
TALLAHASSEE FL 32301**

7. Name and Address of New Registered Agent

Name

Street Address (P.O. Box Number is Not Acceptable)

City **FL** Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE \_\_\_\_\_  
Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating) DATE

**FILE NOW!!! FEE IS \$150.00**  
**After May 1, 2003 Fee will be \$550.00**  
**Make Check Payable to Florida Department of State**

9. Election Campaign Financing  
Trust Fund Contribution.  **\$5.00** May Be Added to Fees

10. OFFICERS AND DIRECTORS

TITLE	V	<input type="checkbox"/> Delete
NAME	<b>GALLUCI-DAVIS, SHEILA S</b>	
STREET ADDRESS	<b>2235 ROUTE 70 WEST</b>	
CITY-ST-ZIP	<b>CHERRY HILL NJ</b>	
TITLE	VT	<input type="checkbox"/> Delete
NAME	<b>SCHARFF, JOSEPH T.</b>	
STREET ADDRESS	<b>2235 ROUTE 70 WEST</b>	
CITY-ST-ZIP	<b>CHERRY HILL NJ 08002</b>	
TITLE	EVP	<input type="checkbox"/> Delete
NAME	<b>ADCOCK, FRED D.</b>	
STREET ADDRESS	<b>2235 ROUTE 70 WEST</b>	
CITY-ST-ZIP	<b>CHERRY HILL NJ 08002</b>	
TITLE	EVP	<input type="checkbox"/> Delete
NAME	<b>DOLL, THOMAS J</b>	
STREET ADDRESS	<b>2235 ROUTE 70 WEST</b>	
CITY-ST-ZIP	<b>CHERRY HILL NJ 08002</b>	
TITLE		<input type="checkbox"/> Delete
NAME		
STREET ADDRESS		
CITY-ST-ZIP		
TITLE		<input type="checkbox"/> Delete
NAME		
STREET ADDRESS		
CITY-ST-ZIP		

11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11

TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME	<b>See attached for all</b>	
STREET ADDRESS	<b>Officers and Directors</b>	
CITY-ST-ZIP		
TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME		
STREET ADDRESS		
CITY-ST-ZIP		
TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME		
STREET ADDRESS		
CITY-ST-ZIP		
TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME		
STREET ADDRESS		
CITY-ST-ZIP		

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE: *[Signature]* **REQUIRED** Secretary **2-19-03** 856-488-8500  
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

CR2E034 (10/02)

Attachment  
SUBARU OF AMERICA, INC.

80643460  
P36872

OFFICERS:

Takao Saito	Chairman, CEO and President
Fred D. Adcock	Executive Vice President
Thomas J. Doll	Executive Vice President and Chief Financial Officer
Mamoru Aida	Vice Pres. - Business Planning and Finance
R. Curtis Allen	Vice Pres. - Controller
Robert LaBossiere	Vice Pres. - Parts
Harry W. Cyphers	Vice Pres. - Sales
Richard Crosson	Vice Pres. - Marketing
Sheila S. Gallucci-Davis	Vice Pres. - General Counsel and Secretary
Gerald J. Lee	Vice Pres. - Vehicle Planning and Logistics
Scott J. Mogren	Vice Pres. - Human Resources
Joseph T. Scharff	Vice Pres. - Administration and Treasurer
James C. Sinclair	Vice Pres. - Service
Ikuo Tamura	Vice Pres. - Product Planning
Keith E. Tilton	Vice Pres. - Customer Relationships and Loyalty
Richard G. Blanken, Jr.	Regional Vice President
James Pernas	Regional Vice President
Anthony J. Graziano	Regional Vice President
Tim Parzybok	Regional Vice President
Tim Colbeck	Regional Vice President

(Address for all listed above: 2235 Route 70 West, Cherry Hill, NJ 08002)

DIRECTORS:

Fred D. Adcock	see address above
Thomas J. Doll	see address above
Takao Saito	see address above
Kyoji Takenaka	Fuji Heavy Industries Ltd. Subaru Building 7-2, 1-chome Nishi-Shinjuku Shinjuku Ku, Tokyo 160, Japan
Hiroshi Suzuki	see Fuji address
Hideo Wada	see Fuji address
Shigeaki Taniguchi	Room 717 Togin Building 4-2, 1-Chome Marunouchi Chiyoda-ku Tokyo 100, Japan