2005 FOR PROFIT CORPORATION **ANNUAL REPORT**

Secretary of State 01-10-2005 90014 048 ***150.00 DOCUMENT # P36872 SUBÁRU OF AMERICA, INC. Principal Place of Business Mailing Address 2235 ROUTE 70 WEST 50000853 2235 ROUTE 70 WEST CHERRY HILL, NJ 08002 CHERRY HILL, NJ 08002 01052005 No Chq-P CR2E034 (10/03) DO NOT WRITE IN THIS SPACE Applied For 4. FEI Number 23-1693419 Not Applicable \$8.75 Additional 5. Certificate of Status Desired 8. Name and Address of Current Registered Agent C T CORPORATION SYSTEM DO NOT WRITE 1200 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324 IN THIS SPACE 8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent. Signature, typed or printed name of registered agent and title if applicable (NOTE: Registered Agent signature required when reinstating) 9. Election Campaign Financing \$5.00 May Be FILE NOW!!! FEE IS \$150.00 After May 1, 2005 Fee will be \$550.00 Trust Fund Contribution. Added to Fees OFFICERS AND DIRECTORS 10. TITLE GALLUCI-DAVIS, SHEILA S NAME STREET ADDRESS **2235 ROUTE 70 WEST** CHERRY HILL, NJ CITY-ST-ZIP VT TITLE SCHARFF, JOSEPH T. NAME STREET ADDRESS **2235 ROUTE 70 WEST** CITY-ST-ZIP CHERRY HILL, NJ 08002 EVP~ TITLE NAME ADCOCK, FRED D. STREET ADDRESS **2235 ROUTE 70 WEST** DO NOT WRITE CHERRY HILL, NJ 08002 City-St-ZIP IN THIS SPACE DOLL, THOMAS J NAME STREET ADDRESS **2235 ROUTE 70 WEST** CHERRY HILL, NJ 08002 CITY-ST-ZIP SINCLAR, JAMES C **2235 ROUTE 70 WEST** STREET ADDRESS CITY-ST-ZIP CHERRY HILL, NJ 08002 TITLE PARZYBOK, TIM NAME

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i). Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered to the best of my knowledge, information, and belief.

2235 ROUTE 70 WEST CHERRY HILL, NJ 08002

STREET ADDRESS

CITY-ST-ZIP

FILED

Jan 10, 2005 8:00 am

Daytime Phone #

ATTACHMENT P36872 SUBARU OF AMERICA, INC. 5000853

OFFICERS:

Kunio Ishigami

Chairman, CEO and President

Fred D. Adcock

Executive Vice President

Thomas J. Doll

Executive Vice President and Chief Financial Officer

Hideotoshi Kobayashi

Sr. Vice Pres. - Corporate Planning

R. Curtis Allen

Vice Pres. - Controller

Robert LaBossiere

Vice Pres. - Parts

Harry W. Cyphers

Vice Pres. - Sales

Richard Crosson

Vice Pres. - Marketing

Sheila S. Gallucci-Davis

Vice Pres. - General Counsel and Secretary

Tomohiro Ishitobi

Vice Pres. - Product Planning

Hiroshi Kamagami

Vice Pres. - Sales & Marketing Coordination

Gerald J. Lee Joseph T. Scharff Vice Pres. - Vehicle Planning and Logistics Vice Pres. - Administration and Treasurer

James C. Sinclair

Vice Pres. – Service

Keith E. Tilton

Vice Pres. - Customer Relationships and Loyalty

Richard G. Blanken, Jr.

Regional Vice President

James Pernas

Regional Vice President

Anthony J. Graziano

Regional Vice President Regional Vice President

Tim Parzybok Tim Colbeck

Regional Vice President

(Address for all listed above: 2235 Route 70 West, Cherry Hill, NJ 08002)

DIRECTORS:

Fred D. Adcock

see address above

Thomas J. Doll

see address above

Kunio Ishigami

see address above

Kyoji Takenaka

Fuji Heavy Industries Ltd.

Subaru Building

7-2, 1-chome Nishi-Shinjuki Shinjuki Ku, Tokyo 160, Japan

Ikuo Mori

see Fuji address

Kunitaka Nakahara

see Fuji address

Hideo Wada

see Fuji address

Shigeaki Taniguchi

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Chiyoda-ku

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