also by my

2004 FOR PROFIT CORPORATION ANNUAL REPORT

ANNUAL REPURI							FILED				
DOCUMENT # P33676 1. Entity Name FRESENIUS MEDICAL CARE HOLDINGS, INC.						04 MAR 30 AM II: 53					
Principal Place of Business Mailing Address				1			T/11.		ME		
95 HAYDEN AVE LEXINGTON, MA 02420 US		ATTN: TAX DEPT. 95 HAYDEN AVENUE LEXINGTON, MA 02420-9192 US		!							
2. Principal Place of Business		3. Mailing Address									
Suite, Apt. #, etc.		Suite, Apt. #, etc.			03152004	Chg-P	CR2E0	34 (10/03)			
City & State		City & State				4. FEI Numbe 13-3461				plied For of Applicable	
Zip	Country	Zip	Coun	Country		5. Certificate of	of Status Desired		\$8.75 Add Fee Required		
	6. Name and Address of Current	Registered Agent				7. Name and	Address of New F	legistered A	gent		
C T CORP	PORATION SYSTEM			Name							
1200 SOU	TH PINE ISLAND ROAD ION, FL 33324			Street Address (P.O. 8ox Number is Not Acceptable)							
					у			FL Zip Code			
	named entity submits this statement fo tions of registered agent.	r the purpose of changing its	s register	ed office or	register	ed agent, or both	n, in the State of Fk	orida. Lam f	amiliar with,	and accept	
SIGNATURE Signature, typed or printed name of registered agent and table if applicable. (NOTE: Registered Agent signature required when reinstating) DATE											
	E NOW!!! FEE IS \$150.00 ay 1, 2004 Fee will be \$550.	9. Election Campa 00 Trust Fund Con	-			00 May Be ed to Fees					
10.	OFFICERS AND	DIRECTORS	11.			ADDITIONS/	CHANGES TO OFF	ICERS AND	DIRECTORS	S IN 11	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	PD LIPPS, BEN P 95 HAYDEN AVE LEXINGTON, MA 02420	☐ Delete							Change	Addition	
11fl: NAME STREET ADDRESS CITY-ST-ZIP	D SCHNEIDER, JERRY 95 HAYDEN AVE LEXINGTON, MA 02420	Z Delete			MIC 95	/TREAS/V HAEL BRO HAYDEN A INGTON,	SNAN VENUE		☐ Change	★ Addition	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	AT LIEBERMAN, MARC 95 HAYDEN AVENUE LEXINGTON, MA 02420	☐ Delele				03.	40003 /31/0401	152 0040	□ Change 846 : (()) **:		
TITLE NAME STREET ADDRESS CITY-ST-ZIP	AS KOTT, DOUGLAS 95 HAYDEN AVENUE LEXINGTON, MA 02420	□ Defete	- 6						☐ Change	Addition	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	T BROSNAN, MICHAEL 95 HAYDEN AVENUE LEXINGTON, MA 02420	☐ Defete		- 1					☐ Change	Addition	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	AT FAWCETT, MARK 95 HAYDEN AVENUE LEXINGTON, MA 02420	□ Delete	CITY	ME EET ADDRESS (-ST-ZIP					☐ Change	Addition	
indicated of the cor	certify that the information supplied with don this report or supplemental report is reporation or the receiver or trustee emp or on an attachment with an address,	s true and accurate and that owered to execute this repor	my signa nt as requi								

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

SIGNATURE:

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3/11/04 781 402 8000 Date Dayline Prone *

FRESENIUS MEDICAL CARE HOLDINGS, INC.

attachment

FEIN 13-3461988

LIST OF OFFICERS AND DIRECTORS EFFECTIVE 03/01/04

#P33676

DIRECTORS	OFFICE	BUSINESS			
RONALD J. KUERBITZ	DIRECTOR	95 HAYDEN AVENUE LEXINGTON, MA 02420			
BEN J. LIPPS	DIRECTOR	95 HAYDEN AVENUE LEXINGTON, MA 02420			
RICE POWELL	DIRECTOR	95 HAYDEN AVENUE LEXINGTON, MA 02420			
RANIER RUNTE	DIRECTOR	95 HAYDEN AVENUE LEXINGTON, MA 02420			
MATS WAHLSTROM	DIRECTOR	95 HAYDEN AVENUE LEXINGTON, MA 02420			
OFFICERS	OFFICE	BUSINESS			
RONALD J. KUERBITZ	CHIEF ADMINISTRATIVE OFFICER	95 HAYDEN AVENUE LEXINGTON, MA 02420			
RICE POWELL	CO-CHIEF EXECUTIVE OFFICER	95 HAYDEN AVENUE LEXINGTON, MA 02420			
MATS WAHLSTROM	CO-CHIEF EXECUTIVE OFFICER	95 HAYDEN AVENUE LEXINGTON, MA 02420			
RICE POWELL	CO-PRESIDENT	95 HAYDEN AVENUE LEXINGTON, MA 02420			
MATS WAHLSTROM	CO-PRESIDENT	95 HAYDEN AVENUE LEXINGTON, MA 02420			
MICHAEL BROSNAN	CHIEF FINANCIAL OFFICER	95 HAYDEN AVENUE LEXINGTON, MA 02420			
RONALD J. KUERBITZ	SR. VICE PRESIDENT	95 HAYDEN AVENUE LEXINGTON, MA 02420			
MICHAEL BROSNAN	SR. VICE PRESIDENT	95 HAYDEN AVENUE LEXINGTON, MA 02420			
J. MICHAEL LAZARUS, M.D.	SR. VICE PRESIDENT	95 HAYDEN AVENUE LEXINGTON, MA 02420			
MICHAEL BROSNAN	TREASURER	95 HAYDEN AVENUE LEXINGTON, MA 02420			
MARK FAWCETT	ASSISTANT TREASURER	95 HAYDEN AVENUE LEXINGTON, MA 02420			
MARC LIEBERMAN	ASSISTANT TREASURER	95 HAYDEN AVENUE LEXINGTON, MA 02420			
RONALD J. KUERBITZ	SECRETARY	95 HAYDEN AVENUE LEXINGTON, MA 02420			
DOUGLAS G. KOTT	ASSISTANT SECRETARY	95 HAYDEN AVENUE LEXINGTON, MA 02420			