## 2003 FOR PROFIT CORPORATION

UN	IFORM BUSINE	SS REPOR	I) Ti	JBR)			PACE AND			
DOCU 1. Entity Nam ROYAL O	ORA			03	FILED Jan 23 am	11: 34				
		Mailing Address C/O LEGAL DEPT. 1050 CARIBBEAN WAY MIAMI FL 33132		Victor WE I			ECRETARY OF LLAFTISSEE, T			
2. Principal P	Place of Business	3. Mailing Address						1 6111 <b>31511 616</b> 1		
Suite, Apt.	#, etc.	Suite, Apt. #, etc.					CHECK HERE IF	MAKING C	HANGES	
City & Stat	е	City & State				4. FEI Number	98-0081645		_ <del></del>	pplied For ot Applicable
Zip	Country	Žip	Coun	try		5. Certificate o	of Status Desired		3.75 Add	litional
	6. Name and Address of Current F	legistered Agent				7. Name and A	Address of New Reg	istered Age	ent	
				Name						
SMITH, N	MICHAEL J			Street Addr	ress (P	O. Box Number	is Not Acceptable)			
1050 CAI	RIBBEAN WAY			ou cot / tau/	1000 (1.				<b></b>	
MIAMI FL	. 33132			400010673684 01/23/0301069004 **150.00						
				City		WATE CONT.	, <u>,, , , ,                            </u>	FL	Zip Cod	
	named entity submits this statement for ions of registered agent.  Signature, typed or printed name of registered agent ar			ed office or rec			, in the State of Floric	da. I am fam	iliar with,	and accept
	, , , , , , , , , , , , , , , , , , ,	(NO.	e. riagiatore.	a rigent aignatore re	04000 **	incirion stating)		DAIL		
After	ILE NOW!!! FEE IS \$150.00 May 1, 2003 Fee will be \$550.00 Payable to Florida Department of	State					tion Campaign Finar t Fund Contribution.	ncing	<b>\$5.0</b> Added	<b>0</b> May Be to Fees
10.	OFFICERS AND D	DIRECTORS	11.			ADDITIONS/C	HANGES TO OFFICE	ERS AND DI	RECTORS	S IN 11
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D Stephan, Edwin W 1050 Caribbean Way Miami Fl	☐ Delete		ET ADDRESS 1	Vill 050 Vian	liams, C Caribb ni, FL 3	Jack L. Dean Way 33132	`	] Change	X Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	CD FAIN, RICHARD D 1050 CARIBBEAN WAY MIAMI FL	☐ Delete		ET ADDRESS   B	050	ni, Bonr Caribb ni, FL 3	ean Way		Change .	X Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	VS SMITH, MICHAEL J 1050 CARIBBEAN WAY MIAMI FL 33132	☐ Delete		ET ADDRESS 1	050		Adam M. Dean Way 33132		Change	<b>☆</b> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D ARONSON, BERNARD W 1133 CONNECTICUT AV NW - ST WASHINGTON DC 20036	□ Delete <b>E 700</b>		T ADDRESS D C	han 7 O	dris, J ld Park	ohn D.		) Change	Addition
TITLE NAME STREET ADDRESS	D ARNEBERG, TOR 1266 E MAIN ST 6TH FL	☐ Delete	TITLE NAME STREE	Ā	rne	berg, T Nearwat	or er Lane	X	Change	☐ Addition

Grundekjoen, Arvid Beddingen 8, Aker Brygge Oslo NO 0018 Norway 12. I hereby certify that the information supplied with this filling does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

CITY-ST-ZIP

STREET ADDRESS

CITY-ST-ZIP

TITLE

NAME

Darien CT 06820

**SIGNATURE:** 

STAMFORD CT 06902

GLASIER, RICHARD J

**MIAMI FL 33132** 

1050 CARIBBEAN WAY

CITY-ST-ZIP

STREET ADDRESS

CITY-ST-ZIP

TITLE

NAME

MrchaeRTDsmith, Secretary

■ Delete

305-539-6630

Date

Daytime Phone #

Change

Addition

## Royal Caribbean Cruises Ltd. 2003 Uniform Business Report (UBR) #11 (Continued) (Officers and directors as of 12/31/2002)

Title	Name	Address	
D	Laura Laviada	Sierra Madre 525, Mexico D.F. 11000 Mexico	Addition
D	Gert Munthe	227 North Murray Avenue, Ridgewood NJ 07450	Addition
D	Thomas J. Pritzker	200 W Madison Street, Chicago, IL 60606	Addition
D	William K. Reilly	345 California Street, San Francisco, CA 94104	Addition
D	Ame Wilhelmsen	Beddingen 8, Aker Brygge, Oslo, NO 0018, Norwa	yAddition
V	Lisa Bauer	1050 Caribbean Way, Miami, FL 33132	Addition
V	Gary R. Bruton	1050 Caribbean Way, Miami, FL 33132	Addition
V		1050 Caribbean Way, Miami, FL 33132	Addition
V	Harri Kulovaara	1050 Caribbean Way, Miami, FL 33132	Addition
V	Rodrick K. McLeod	1050 Caribbean Way, Miami, FL 33132	Addition
V	Brian J. Rice	1050 Caribbean Way, Miami, FL 33132	Addition
V	William S. Wright	1050 Caribbean Way, Miami, FL 33132	Addition
V	Michael E. Appleba	u1050 Caribbean Way, Miami, FL 33132	Addition
V	Michael W. Bayley	1050 Caribbean Way, Miami, FL 33132	Addition
V	Michael Bonner	1050 Caribbean Way, Miami, FL 33132	Addition
V	Maria Del Busto	1050 Caribbean Way, Miami, FL 33132	Addition
V	Peter Fetten	1050 Caribbean Way, Miami, FL 33132	Addition
V	John P. Fox	1050 Caribbean Way, Miami, FL 33132	Addition
V	Bernard P. Gay	1050 Caribbean Way, Miami, FL 33132	Addition
V	Blair H. Gould	1050 Caribbean Way, Miami, FL 33132	Addition
V	Nick Hafner	1050 Caribbean Way, Miami, FL 33132	Addition
V	Jens Lassen	1050 Caribbean Way, Miami, FL 33132	Addition
V	N. Lynn Martensteir	11050 Caribbean Way, Miami, FL 33132	Addition
V	Bradford J. Miller	1050 Caribbean Way, Miami, FL 33132	Addition
V	Thomas H. Murphy	1050 Caribbean Way, Miami, FL 33132	Addition
V	Thomas F. Murrill	1050 Caribbean Way, Miami, FL 33132	Addition
V	Doug Santoni	1050 Caribbean Way, Miami, FL 33132	Addition
V	Maria Sastre	1050 Caribbean Way, Miami, FL 33132	Addition
٧	Barbara L. Shrut	1050 Caribbean Way, Miami, FL 33132	Addition
V	Michael J. Smith	1050 Caribbean Way, Miami, FL 33132	Addition
V	David N. Stanley	1050 Caribbean Way, Miami, FL 33132	Addition
V	Michael Sutten	1050 Caribbean Way, Miami, FL 33132	Addition
V	John Tercek	1050 Caribbean Way, Miami, FL 33132	Addition
٧	Lynn M. White	1050 Caribbean Way, Miami, FL 33132	Addition
AS	Bradley H. Stein	1050 Caribbean Way, Miami, FL 33132	Addition