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Account#: I20000000088

| Date: | 07/08/2022 | | |
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| Name: | Merritt Walker | | |
| Reference #: | 1735911 | | |
| | | AY NORTH AMERICA INC. | <u>-</u> |
| Article | es of Incorporation/Authorizat | ion to Transact Business | |
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| Authorized A | mount: \$70 | | |
| Signature: | 11101 | | |

F: +852.2682.9790

ARTICLES OF INCORPORATION

OF

GORDON MURRAY NORTH AMERICA INC.

The undersigned incorporator, being competent to contract, subscribes to these Arteles of Incorporation to form a corporation for profit under the laws of the State of Floridate ARTICLE I - Name

ARTICLE I - Name

The name of this Corporation shall be Gordon Murray North America Inc.

ARTICLE II - Principal Office

The address of the principal office and the mailing address of the Corporation is Wharfside, Broadford Park, Shalford, Surrey, GU4 8EP, United Kingdom.

ARTICLE III - Business and Activities

This Corporation may, and is authorized to, engage in any activity or business permitted under the laws of the United States and of the State of Florida. Provided, however, and notwithstanding the generality of the foregoing, this Corporation is not to conduct a banking, safe deposit, trust, insurance, surety, express, railroad, canal, telegraph, telephone or cemetery company, a building and loan association, mutual fire insurance association, cooperative association, fraternal benefit society, state fair or exposition.

ARTICLE IV - Capital Stock

- A. The authorized capital stock of this Corporation and the maximum number of shares of stock that this Corporation is authorized to issue and have outstanding at any one time is 1 share of common stock having a par value of \$.01 per share.
- B. All or any portion of the capital stock may be issued in payment for real or personal property, past or future services, or any other right or thing having a value, in the judgment of the Board of Directors, at least equivalent to the full value of the stock so to be issued as hereinabove set forth, and when so issued, shall become and be fully paid and nonassessable, the same as though paid for in cash, and the Directors shall be the sole judges of the value of any property, services, right or thing acquired in exchange for capital stock, and their judgment of such value shall be conclusive.

ARTICLE V - Term of Existence

The effective date upon which this Corporation shall come into existence shall be the date of filing of these Articles, and it shall exist perpetually thereafter unless dissolved according to law.

ARTICLE VI - Initial Registered Office and Agent

The street address of the initial registered office of this Corporation is 115 North Calhoun Street, Suite 4, Tallahassee FL 32301 and the name of the initial registered agent of the Corporation at that address is Cogency Global Inc...

ARTICLE VII - Incorporator

Street Address

1320 Main Street, 17th Floor, Columbia, SC 29201

st or Destroyed Certificates

stroyed certificates shall be issued time to time provide. The name and street address of the incorporator signing these Articles is: Name Sally Caver, Esq. ARTICLE VIII - Lost or Destroyed Certificates

Stock certificates to replace lost or destroyed certificates shall be issued on such basis and according to such procedures as are from time to time provided for in the Bylaws of this Corporation.

ARTICLE IX - Amendment to Articles

These Articles of Incorporation may be amended in the manner provided by law.

ARTICLE X - Bylaws

The power to adopt, alter, amend or repeal Bylaws shall be vested in the Board of Directors. Any Bylaws adopted by the Board of Directors may be repealed, changed, or new Bylaws may be adopted by the vote of a majority of the stock entitled to vote thereon, and the Shareholders may prescribe in any Bylaw made by them that such Bylaw shall not be altered, amended or repealed by the Board of Directors.

ARTICLE XI - Affiliated Transactions

The Corporation expressly elects not to be governed by the provisions of Florida Statutes Section 607.0901 dealing with affiliated transactions.

IN WITNESS WHEREOF, the undersigned Incorporator[s] has[have] executed these Articles of Incorporation this 7th day of July, 2022.

Sally Caver, Usq.

2022 JUL -8 AM II: 01

ACCEPTANCE OF APPOINTMENT AS REGISTERED AGENT

The undersigned is familiar with the obligations of the registered agent and hereby accepts the appointment to serve as the initial Registered Agent of Gordon Murray North America Inc.

Cogency Global Inc.

By: Fremotione

Name: Lauren Thorne

Its: Assistant Secretary

2022 JUL -8 AMII: 0