

**Electronic Articles of Incorporation  
For**

P21000045872  
FILED  
May 14, 2021  
Sec. Of State  
Iskervin

BOUCHARD GROUP, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:  
BOUCHARD GROUP, INC.

**Article II**

The principal place of business address:  
2712 W LEILA AVENUE  
TAMPA, FL. 33611

The mailing address of the corporation is:  
2712 W LEILA AVENUE  
TAMPA, FL. 33611

**Article III**

The purpose for which this corporation is organized is:  
ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:  
1000

**Article V**

The name and Florida street address of the registered agent is:  
UNIVERSAL REGISTERED AGENTS, INC.  
1317 CALIFORNIA STREET  
TALLAHASSEE, FL. 32304

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: JULIANNE BASS, ASSISTANT VICE PRESIDENT

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## Article VI

The name and address of the incorporator is:

W. ROGER CARLSON, JR.  
200 W ADAMS STREET  
SUITE 2500  
CHICAGO, IL 60606

Electronic Signature of Incorporator: W. ROGER CARLSON, JR.

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: PRES  
JAMES P BOUCHARD  
2712 W LEILA AVENUE  
TAMPA, FL. 33611

Title: SEC  
JAMES P BOUCHARD  
2712 W LEILA AVENUE  
TAMPA, FL. 33611