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Division of Corporations

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FLORIDA PROFIT/NON PROFIT CORPORATION

Kia Motors Central & South America Corp.

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Help

ARTICLES OF INCORPORATION

OF

KIA MOTORS CENTRAL & SOUTH AMERICA CORP.

In compliance with the requirements of the Florida Business Corporation Act (as amended or supplemented form time to time, the "FBCA") and for purposes of forming a corporation governed by the FBCA, the undersigned hereby acts as an incorporator in adopting and filing these Articles of Incorporation (these "Articles of Incorporation").

ARTICLE I: NAME

The name of the corporation formed pursuant to these Articles of Incorporation shall be "Kia Motors Central & South America Corp." (the "Corporation").

ARTICLE II: INITIAL PRINCIPAL OFFICE

The street and mailing address of the initial principal office of the Corporation is 3700 NW 114 Avenue, Miami, FL 33178.

ARTICLE III: PURPOSE

The Corporation is organized to transact any or all lawful business for which corporations may be incorporated under the FBCA.

ARTICLE IV: SHARES

The total number of shares that the Corporation is authorized to issue and have outstanding at any time is 500,000, all of which shall be common stock with no par value.

ARTICLE V: CUMULATIVE VOTING

All shareholders are entitled to cumulate their votes for directors pursuant to Section 607.0728(3) of the FBCA.

ARTICLE VI: INITIAL DIRECTORS

The initial board of directors of the Corporation (the "Board") shall consist of one (1) member. This number may be increased or decreased from time to time in accordance with the Corporation's Bylaws, but shall never be less than one. The directors serving on the Board shall be elected, removed and replaced from time to time in accordance with the Corporation's Bylaws. The name and address of the individual who will serve on the initial Board is as follows:

Name Street Address

Gwanggu Lee 3700 NW 114 Avenue
Miami, FL 33178

ARTICLE VII: INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the Corporation is 3700 NW 114 Avenue, Miami, Florida 33178. The name of the initial registered agent of the Corporation at that office is Sungkwan Suh.

ARTICLE VIII: INCORPORATOR

The name and street address of the Corporation's incorporator is:

Page 4 of 5

Name Street Address

Gwanggu Lee 3700 NW 114 Avenue

Miami, FL 33178

ARTICLE IX: EFFECTIVE DATE AND TIME

The effective date and time of these Articles of Incorporation shall be 12:01 a.m. on January 1, 2020.

ARTICLE X: INDEMNIFICATION OF DIRECTORS AND OFFICERS

The Corporation shall indemnify, advance expenses, and hold harmless, to the fullest extent permitted by the FBCA and other applicable law as it presently exists or may hereafter be amended, any person (a "Covered Person") who was or is made or is threatened to be made a party or is otherwise involved in any action, suit or proceeding, whether civil, criminal, administrative, or investigative, and whether formal or informal (a "Proceeding"), by reason of the fact that he or she, or a person for whom he or she is the legal representative, is or was a director or officer of the Corporation or, while a director or officer of the Corporation, is or was serving at the request of the Corporation as a director, officer, employee, or agent of another corporation or of a partnership, joint venture, trust, enterprise, or nonprofit entity, including service with respect to employee benefit plans, against all liability, damages, and loss suffered and expenses (including attorneys' fees) actually and reasonably incurred by such Covered Person. Any amendment, repeal, or modification of this Article X shall not adversely affect any right or protection hereunder of any person in respect of any act or omission occurring prior to the time of such repeal or modification.

ARTICLE XI: POWER TO AMEND OR REPEAL BYLAWS

The power to amend or repeal the Bylaws of the Corporation shall be reserved to the shareholders of the Corporation.

Required Signature/Registered Agent

12.69, 2019 Date

I submit these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that the false information submitted in a document to the Florida Department of State constitutes a third-degree felony as provided for in Section 817.155 of the Florida Statutes.

12.09.2019 Date