

2015/12/23 10:01:44

Page 1 of 2

Division of Corporations  
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To: Division of Corporations  
Fax Number : (850) 617-6381

From: Rosa Wong, Paralegal  
Account Name : AKERMAN LLP - MIAMI  
Account Number : 075471001363  
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Email Address: david.spector@akerman.com

FLORIDA PROFIT/NON PROFIT CORPORATION  
C&J EQUESTRIAN, INC.

Certificate of Status	1
Certified Copy	1
Page Count	03
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Electronic Filing Menu

Corporate Filing Menu

Help

ARTICLES OF INCORPORATION

OF

C&J EQUESTRIAN, INC.

ARTICLE I

The name of the corporation is C&J EQUESTRIAN, INC. (hereinafter called the "Corporation").

ARTICLE II

The address of the principal office and mailing address of the Corporation is 9891 Equus Circle, Boynton Beach, Florida 33472.

ARTICLE III

The purpose for which the Corporation is organized is to transact any lawful business.

ARTICLE IV

The Corporation shall have the authority to issue One Thousand (1,000) shares of Common Stock having a par value of \$0.001 per share. Each issued and outstanding share of Common Stock shall be entitled to one vote on each matter submitted to a vote at a meeting of the shareholders.

ARTICLE V  
INITIAL DIRECTOR

The Board of Directors of the Corporation shall consist of at least one director, with the exact number to be fixed from time to time in the manner provided in the Corporation's Bylaws. The number of directors constituting the initial Board of Directors is one, and the name and address of the member of the initial Board of Directors, who will serve as the Corporation's director until her successors are duly elected and qualified are:

Jill F. Spector  
9891 Equus Circle  
Boynton Beach, Florida 33472

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H15000302340 3

ARTICLE VI

The street address of the Corporation's initial registered office is 777 South Flagler Drive, Suite 1100, West Tower, West Palm Beach, Florida 33401 and the name of its initial registered agent at such office is David L. Spector.

ARTICLE VII

The name of the Incorporator is Jill F. Spector and the address of the Incorporator is 9891 Equus Circle, Boynton Beach, Florida 33472.

ARTICLE VIII

The Corporation shall indemnify and shall advance expenses on behalf of its officers and directors to the fullest extent not prohibited by law in existence either now or hereafter.

IN WITNESS WHEREOF, the undersigned, being the Incorporator named above, for the purpose of forming a corporation pursuant to the Florida Business Corporation Act of the State of Florida has signed these Articles of Incorporation this 23<sup>rd</sup> day of December, 2015.

Jill F. Spector  
Jill F. Spector, Sole Incorporator

H15000302340 3

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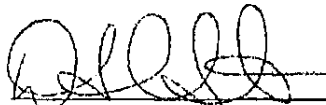
**CERTIFICATE OF ACCEPTANCE BY**

**REGISTERED AGENT**

Pursuant to the provisions of Section 607.0501 of the Florida Business Corporation Act, the undersigned submits the following statement in accepting the designation as registered agent and registered office of C&J EQUESTRIAN, INC. , a Florida corporation (the "Corporation"), in the Corporation's articles of incorporation:

Having been named as registered agent and to accept service of process for the Corporation at the registered office designated in the Corporation's articles of incorporation, the undersigned accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and the undersigned is familiar with and accepts the obligations of its position as registered agent.

IN WITNESS WHEREOF, the undersigned has executed this Certificate this 23 day of December, 2015.



David I. Spector, as Registered Agent

H15000302340 3