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LAW OFFICES

WILLIAMS, SMITH & SUMMERS, P.A.

380 WEST ALFRED STREET TAVARES, FLORIDA 32778

CHRISTOPHER J. SMITH GARY L. SUMMERS ROBERT Q. WILLIAMS KAELY SMITH FRYE TELEPHONE: (352) 343-6655 FAX (352)343-4267

November 3, 2015

Florida Department of State Division of Corporations Post Office Box 6327 Tallahassee, Florida 32314

Re: CARTER'S ACE HARDWARE OF CRYSTAL RIVER, INC.

Dear Sir:

Enclosed please find an original and one (1) copy of the Articles of Incorporation for the above-captioned not for profit corporation, along with a check in the amount of \$78.75 for the filing fee and certified copy.

Please call with any questions.

Sincerely,

Robert Q. Williams

Enclosures RQW/clc

ARTICLES OF INCORPORATION

OF

CARTER'S ACE HARDWARE OF CRYSTAL RIVER, INC.

The undersigned incorporator files these Articles of Incorporation in order to form a corporation under the Florida General Corporation Act.

ARTICLE I

NAME AND PRINCIPAL OFFICE

The name of this corporation shall be CARTER'S ACE HARDWARE OF CRYSTAL RIVER, INC. The mailing address of the corporation shall be 901 Abrams Road, Eustis, Florida 32726. The principal address of the corporation shall be 999 E. State Road 44, Crystal River, Florida 34428.

ARTICLE II

DURATION OF THE CORPORATION

The existence of this corporation shall be perpetual.

ARTICLE III

CORPORATE PURPOSE

The corporation is being organized for the transaction of any and all lawful business permitted under the Florida General Corporation Act and the laws of the United States.

ARTICLE IV

AUTHORIZED STOCK

The authorized stock of this corporation shall consist of 7,500 shares of common stock with a par value of \$1.00 per share.

ARTICLE V

REGISTERED OFFICE AND REGISTERED AGENT

The name and address of the registered agent and office of this corporation are as follows:

Robert Q. Williams 380 W. Alfred Street Tavares, Florida 32778

ARTICLE VI

BOARD OF DIRECTORS

The corporation shall have 1 director(s) initially. The number of directors may be increased or decreased from time to time by amendment to the bylaws of the corporation, but shall never be less than one. The name(s) and address(es) of the person(s) who shall serve as the initial director is as follows:

Roy C. Carter, Jr. 901 Abrams Road Eustis, Florida 32736

ARTICLE VII

INCORPORATOR

The name and address of the Incorporator of this corporation are:

Roy C. Carter, Jr. 901 Abrams Road Eustis, Florida 32736

ARTICLE VIII

PRE-EMPTIVE RIGHTS

Each shareholder of this corporation shall have the first right to purchase shares (and securities convertible into shares) of any class, kind or series of stock in this corporation that may from time to time be issued (whether or not presently authorized), including shares from the treasury of this corporation, in the ratio that the number of

shares the shareholder holds at the time of issue bears to the total number of shares outstanding, exclusive of treasury shares. This right shall be deemed waived by any shareholder who does not exercise it and pay for the shares pre-empted within thirty (30) days of receipt of a notice in writing from the corporation, stating the price, terms and conditions of the issue of shares, and inviting the shareholder to exercise his, her, or its pre-emptive rights. This right may also be waived by affirmative written waiver submitted by the shareholder to the corporation within thirty (30) days of receipt of notice from the corporation.

EXECUTED this 2nd day of November, 2015.

I submit this document and affirm that the facts stated herein are true. I am aware that the false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, № Florida Statutes.

Incorporator

I hereby accept appointment as registered agent of Carter's Ace Hardware of Crystal River, Inc. and I am familiar with the requirements of s.607.0505, Florida Statutes.

Robert Q. Williams

Williams, Smith & Summers, P.A.

STATE OF FLORIDA COUNTY OF LAKE

The foregoing Articles of Incorporation were acknowledged before me this day of NOVLM 2015, by Roy C. Carter, Jr., as the Incorporator, [X] who is personally known to me or, [] who has produced identification.

CYNTHIA L CHAVIS MY COMMISSION # FF 055361

EXPIRES: January 19, 2018

Printed Notary Signature My Commission Expires

Articles of Incorporation Page 3 of 3