

**Electronic Articles of Incorporation
For**

P15000059185
FILED
July 09, 2015
Sec. Of State
mdickey

F& S DEVELOPERS, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:
F& S DEVELOPERS, INC.

Article II

The principal place of business address:
999 BRICKELL AVENUE
SUITE 900
MIAMI, FL. 33131

The mailing address of the corporation is:
999 BRICKELL AVENUE
SUITE 900
MIAMI, FL. 33131

Article III

The purpose for which this corporation is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:
100

Article V

The name and Florida street address of the registered agent is:
AVILA RODRIGUEZ HERNANDEZ MENA & FERRI LLP
2525 PONCE DE LEON BLVD
SUITE 1225
CORAL GABLES, FL. 33134

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: ASNARDO GARRO

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Article VI

The name and address of the incorporator is:

GEORGE SAMARIJAN
800 BRICKELL AVE
SUITE 1105
MIAMI, FLORIDA 33131

Electronic Signature of Incorporator: GEORGE SAMARIJAN

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
GONZALO VELASCO CONCHA
999 BRICKELL AVENUE SUITE 900
MIAMI, FL. 33131

Title: VP
MARIA TERESA NAVARRO HAEUSSLER
999 BRICKELL AVENUE SUITE 900
MIAMI, FL. 33131

Title: GM
SEBASTIAN VELASCO NAVARRO
999 BRICKELL AVENUE SUITE 900
MIAMI, FL. 33131

Article VIII

The effective date for this corporation shall be:

07/10/2015