Electronic Articles of Incorporation For

P09000018445 FILED February 26, 2009 Sec. Of State vingram

P&G NORTH AMERICA, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is: P&G NORTH AMERICA, INC.

Article II

The principal place of business address:

2601 SOUTH BAYSHORE DRIVE SUITE 600 MIAMI, FL. US 33133

The mailing address of the corporation is:

2601 SOUTH BAYSHORE DRIVE SUITE 600 MIAMI, FL. US 33133

Article III

The purpose for which this corporation is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is: 1,000

Article V

The name and Florida street address of the registered agent is:

RGPA REGISTERED AGENT CORP. 2601 SOUTH BAYSHORE DRIVE SUITE 600 MIAMI, FL. 33133 I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: ANTONIO L. ROCA

Article VI

The name and address of the incorporator is:

ANTONIO L. ROCA 2601 SOUTH BAYSHORE DRIVE SUITE 600 MIAMI, FL 33133

Incorporator Signature: ANTONIO L. ROCA

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P,VP GIANCARLO PEDRETTI 2601 SOUTH BAYSHORE DRIVE, SUITE 600 MIAMI, FL. 33133 US

Title: S,T GIANCARLO PEDRETTI 2601 SOUTH BAYSHORE DRIVE, SUITE 600 MIAMI, FL. 33133 US

Article VIII

The effective date for this corporation shall be:

02/26/2009

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