

**Electronic Articles of Incorporation  
For**

P08000099947  
FILED  
November 07, 2008  
Sec. Of State  
sprather

SHIP MANAGEMENT SERVICES INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

SHIP MANAGEMENT SERVICES INC.

**Article II**

The principal place of business address:

3251 PONCE DE LEON BLVD,  
CORAL GABLES, FL. US 33134

The mailing address of the corporation is:

3251 PONCE DE LEON BLVD,  
CORAL GABLES, FL. US 33134

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

100

**Article V**

The name and Florida street address of the registered agent is:

LEONARD J HOSKINSON  
3251 PONCE DE LEON BLVD  
CORAL GABLES, FL. 33134

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: LEONARD J. HOSKINSON

### **Article VI**

The name and address of the incorporator is:

YESENIA E. BARNFIELD  
3251 PONCE DE LEON BLVD

CORAL GABLES, FLORIDA 33134

Incorporator Signature: YESENIA E. BARNFIELD

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: DP  
LEONARD J HOSKINSON  
3251 PONCE DE LEON BLVD,  
CORAL GABLES, FL. 33134 US

Title: V  
JOHN C ARTHUR  
3251 PONCE DE LEON BLVD.  
CORAL GABLES, FL. 33134 US

Title: V  
DEEPAK MATTA  
3251 PONCE DE LEON BLVD.  
CORAL GABLES, FL. 33134 US

Title: DC  
RICARDO MENENDEZ ROSS  
3251 PONCE DE LEON BLVD.  
CORAL GABLES, FL. 33134 US

Title: DV  
FELIPE MENENDEZ ROSS  
3251 PONCE DE LEON BLVD.  
CORAL GABLES, FL. 33134 US

Title: S  
YESENIA E BARNFIELD  
3251 PONCE DE LEON BLVD.  
CORAL GABLES, FL. 33134 US

### **Article VIII**

The effective date for this corporation shall be:

11/07/2008