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COVER LETTER

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

SUBJECT: National Retail Concessions of California, Inc.

(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed are an original and one (1) copy of the articles of incorporation and a check for:

\$70.00 Filing Fee	\$78.75 Filing Fee	\$78.75 Filing Fee	✓ \$87.50 Filing Fee,
	& Certificate of Status	& Certified Copy	Certified Copy & Certificate of
			Status
		ADDITIONAL CO	DPY REQUIRED
FROM: M	elissa A. Murry - Incorporati		07 TAL
	Name (Printed or typed)	O7 JAN -
	1540 Glenway Dr.		ASS
	Α	ddress	PH PH
	Tallahassee, FL 32301		FLOUR C
•	City, S	State & Zip	RID
(656-7956		"بو
•	Daytime Te	lephone number	

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

ARTICLE I NAME

The name of the corporation shall be:

National Retail Concessions of California, Inc.

ARTICLE II PRINCIPAL OFFICE

The principal place of business/mailing address is:

6910 N.W. 12th Street Miami, FL 33126

ARTICLE III **PURPOSE**

The purpose for which the corporation is organized is:

Any lawful purpose

ARTICLE IV SHARES

The number of shares of stock is:

1,000

ARTICLE V INITIAL OFFICERS AND/OR DIRECTORS

List name(s), address(es) and specific title(s):

Raymond J. Kayal, Jr., President 6910 N.W. 12th Street Miami, FL 33126

REGISTERED AGENT ARTICLE VI

The name and Florida street address (P.O. Box NOT acceptable) of the registered agent is:

Incorporating Services, Ltd. 1540 Glenway Dr. Tallahassee, FL 32301

ARTICLE VII INCORPORATOR

ARTICLE VIII

EFFECTIVE DATE

The <u>name</u> and address of the Incorporator is: Effective date, if other than the date of filing:

Incorporating Services, Ltd.

1540 Glenway Dr.

Tallahassee, FL 32301

1/10/2007

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity

Melima A. Mum	1/9/2007
Melissa A. Murry, Assistant Secretary	Date
THUM. I I WM	1/9/2007
Signature/Incorporator Melissa A. Murry, Assistant Secretary	Date